



**Mid-Coast Solid Waste Corporation
Board of Directors Meeting
January 24, 2024 – 6:30 p.m.**

Agenda

This meeting will be held in person in the French Room in the
Camden Town Office and streamed at:

www.youtube.com/TownofCamdenMaine.

Hybrid Option:

Join Zoom Meeting

<https://us02web.zoom.us/j/86943917866>

Meeting ID: 869 4391 7866

One tap mobile

+19292056099,,86943917866# US (New York)

+13017158592,,86943917866# US (Washington
DC)

- 1. Public & Director Comments** *(please limit public comment to non-agenda items)*
- 2. Review and Approval of October 25, 2023 Meeting Minutes**
- 3. Facility Manager Report**
- 4. Review bids for Chipper & Ford Fire Truck**
- 5. Finance Committee Report**
 - a) Recommendation of Budget for Fiscal Year 2024-2025: Review & Vote
- 6. Financials**
- 7. Set next Board Meeting**
- 8. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS ANNUAL MEETING
OCTOBER 25, 2023**

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Michael Brown – Hope, Sarah Smith – Hope, Keryn Laite (Vice-Chair) – Lincolnville, Eric Boucher – Rockport, James Annis – Rockport

MEMBERS ABSENT: Steve Hand – Lincolnville

REPRESENTATIVES PRESENT: David St. Laurent, MCSWC Manager

Falciani Chair called the meeting to order at 6:34 pm.

1. ELECTION and APPROVAL OF OFFICERS of the Corporation:

Falciani, Chair entertained a motion to elect corporate officers for fiscal year 2024 and opened the floor to motions for Board Chairman.

Annis moved to put forward Eric Boucher as Chairperson of the Mid-Coast Solid Waste Board of Directors. McKellar seconded. No discussion. Motion passed. (76.25% in favor, 8.63 opposed, 15.13 Rockport abstained (Boucher)).

Falciani, Chair entertained a motion to elect a Vice-Chair of the Mid-Coast Solid Waste Board of Directors. Falciani moved to put forward Keryn Laite as Vice Chairperson of the Mid-Coast Solid Waste Board of Directors. McKellar seconded. No discussion. Motion passed. (91.37% in favor, 0 opposed, 8.63 Lincolnville abstained (Laite)).

Falciani entertained a motion to elect a Secretary of the Mid-Coast Solid Waste Board of Directors. Falciani moved to put forward Eric Boucher to serve as Secretary. Annis seconded. Falciani noted Boucher will hold this position congruently as the Chairperson. Motion passed. (100% in favor, 0 opposed)

Falciani entertained a motion to elect a Treasurer of the Mid-Coast Solid Waste Board of Directors. Falciani put forward Alison McKellar as Treasurer of the Mid-Coast Solid Waste Board of Directors. Boucher seconded. No discussion. Motion passed. (78.81 in favor, 0 opposed, 21.19% Camden abstained (McKellar)).

2. Establish Weighted Votes for Fiscal Year 2023-2024

Chair Boucher entertained a motion to establish the Weighted Votes for FY24 as presented in the Board Packet for Fiscal Year 2023-2024. Falciani moved to accept the established weighted votes for the FY24. Smith Seconded. No Discussion. Motion passed. (100% in favor, 0 opposed)

3. Fee Schedule Review and Approval of FY23-24

Chair Boucher entertained a motion accepting the Fee Schedule that was put into effect on July 1, 2023, as presented in the Board Packet for Fiscal Year 2023-2024. Falciani moved to accept the fee scheduled presented in the Board Packet for the FY24 year. Smith Seconded. No Discussion. Motion passed. (100% in favor, 0 opposed)

Chair Boucher adjourned the annual meeting at 6:43pm

MIDCOAST SOLID WASTE CORPORATION

BOARD OF DIRECTORS MEETING

October 25, 2023

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Michael Brown – Hope, Sarah Smith – Hope, Keryn Laite (Vice-Chair) – Lincolnville, Eric Boucher – Rockport, James Annis – Rockport

MEMBERS ABSENT: Steve Hand – Lincolnville

REPRESENTATIVES PRESENT: David St. Laurent, MCSWC Manager

Chair Boucher called the meeting to order at 6:43 pm.

1. PUBLIC & DIRECTOR COMMENTS: None

2. REVIEW AND APPROVAL AUGUST 30, 2023, MEETING MINUTES:

Chair Boucher entertained a motion to approve the Board of Director Minutes of August 30, 2023. Falciani moved to approve the meeting minutes, as presented. Annis seconded. No Discussion. Motion passed. (100% in favor, 0 opposed)

3. FACILITY MANAGER REPORT:

St. Laurent went over a situation concerning a possible blockage in the leachate system at the facility. A drawing of the system on the white board was explained by St. Laurent, discussion took place on planned corrective actions, which included flushing the line. A brief discussion on outcomes and the possibility of further remediation if needed. St. Laurent spoke briefly on the information provided in the Managers Report on the compactor area noting the age of the equipment and his plan to begin replacement of the equipment over time through budgeting funds for new compactors and a refurbishment schedule.

Laite asked St. Laurent to update the membership on the hybrid recycling area. A brief discussion on the hybrid recycling windows were working for facility users was held.

St. Laurent provided a brief update on the seasonal nature of the Regeneration Program in the coming months. Boucher commented that the use of interns going forward might be something to consider.

4. DISCUSSION ON MSW 3-YEAR SOLID WASTE CONTRACT PROPOSALS:

a. Draft MRC Contract

Boucher opened discussion on the status of the Waste Contract proposal for Municipal Solid Waste disposal (MSW) through a newly formed operation (formerly Fiberight) operating in conjunction with the Municipal Review Committee (MRC) in Hampden, ME. St. Laurent was clear the proposed contract from MRC is still under legal review with MCSWC corporate attorney. MCSWC is considering several solid waste disposal contracts where to send MSW to a final processing plant or landfill when the current contract expires in June 2024. Falciani had concerns about the contract document on operational issues vs. waste disposal descriptions and non-joining member costs while the use of bypass to a landfill occurs until the new facility is operational. Falciani discussed the time-consuming due diligence process necessary with a first of its kind contract document newly developed category of membership for communities wanting to join the MRC now that will not be considered original members. Original members are those communities that contracted with MRC for MSW disposal process back in 2018. Boucher also pointed out the importance of due diligence. A lengthy discussion on the due diligence legal work needed to be accomplished to carefully review operational and financial implications of this accomplished this contract to bring it along for a Board vote. McKellar suggested that, theoretically, the benefit of going with the MRC contract brought with it the collective bargaining of the MRC Board and their elected representatives; and all the cooperative work to date done by the MRC for municipalities with solid waste disposal alignments like MCSWC. This work is something MCSWC Board members could rely on for a portion of the due diligence need with the current proposal. Falciani stated that MCSWC needed to do its own due diligence on the contract for the four towns that the MCSWC board represents. Boucher agreed that the newly constructed contract for joining members should be carefully reviewed and a discussion on general contract terms was held. St. Laurent added that the responsibility to look at every option to ensure putting forward viable options for consideration on handling MSW solutions for all the town residents for the next three year contract was being done. Boucher added there is value in seeing the MRC facility out of the startup phase before considering the contract terms. Boucher would like an initial review opinion on legal points from the corporate attorney. St. Laurent will check with Maine Municipal Association to see if they have any input on the new MRC facility. Boucher asked all Board Members with questions for St. Laurent to please submit them within the next 10 days to assist St. Laurent in getting answers on initial contract concerns.

5. PROPOSAL from Leachate Management Specialists on Wetland Evaluation – Proposed Approval:

McKellar informed the members that small Finance Committee meeting was held on the proposal for Wetland Evaluation for a new leachate processing proposal received since the last meeting. St. Laurent explained the proposal was revamped to ensure initial funds were spent to first put questions to the DEP for review to assist with deciding if the project can move forward. This initial analysis costs down until such time as the DEP can provide feedback on the project. It is key to get support from the DEP for the project and then proceed with funding money to build up the plans. A brief discussion on the intended work scenarios and planning cost increments under the proposal was held.

Chair Boucher entertained a motion to move the proposal forward to spend the initial funds on developing a proposal for DEP review. Falciani moved to accept the proposal for \$35,000. Boucher Seconded. Laite clarified that the initial funds in the proposal will be spent, and answers gotten to see if the whole project can move forward at the known total cost. A brief discussion on leachate

and future PFAS legislation was held. Boucher called the vote. Motion passed. (100% in favor, 0 opposed)

6. Discussion on sale of surplus equipment – Vote to Approve Pursue Sale of Surplus Equipment:

a. Chipper

b. Fire Truck

St. Laurent presented that several people have expressed interest in purchasing the Chipper which is still on site but not being used. St. Laurent proposed selling the piece of equipment is no longer considered an asset to the facility due to the dangerous nature of the machine along with upkeep and staffing issues. St. Laurent requested that bids be allowed to be taken on the sale of the Chipper machine. Additionally, the fire truck on site is used to move the Chipper around the facility and would no longer have a purpose; therefore, St. Laurent requested to sell that piece of equipment as well. Falciani asked that the Manager develop a policy for the sale of surplus equipment that can be followed in the future. McKellar suggested that the policy include that a board decision, on any sales of valuable equipment, be incorporated into the policy. Smith suggested that an amount of money based on value be designated so that smaller value items could be managed by the Administrator. A brief discussion followed.

Smith moved that St. Laurent put the two pieces of equipment out to bid and return to the MCSWC Board with the proposed sale information for approval and that St. Laurent investigate writing a policy per discussion at that time if it is decided to be needed. McKellar seconded. No discussion. (100% in favor, 0 opposed)

7. FINANCE COMMITTEE REPORT:

a. Year to Date Financials

McKellar reported that year to date financials is updated. A Finance Committee meeting was held, and David Kinney and Jon Duke could not attend but Jodi Hanson, MCSWC Bookkeeper was available to attend. McKellar provided an update on the Audit for FY23 that it is running behind and discussed this necessary piece of information is needed in the annual budget process. The Finance Committee discussed holding a review of the current agreement with Camden for bookkeeping and payroll services with the possibility of creating a Finance Director position in the future for MCSWC. Initially an overview of the current responsibilities covered by Camden for MCSWC reviewed with Jodi will determine if changes are needed and how best to move forward with job descriptions and cost. A review of the annual audit process will also be done regarding personnel that participate in the process and the accounting firm and timing process to assist with the annual budget work. Smith asked for an update on the personnel of the Finance Committee. McKellar reviewed the current members of the committee and provided a brief history on the use of Town Managers with the board work committees to provide historical insight and communication from the four towns as needed. Smith asked if a different employee from the Town of Hope could volunteer on the Finance Committee. McKellar explained that the Corporation By-Laws would need to be reconstructed to allow for these types of changes to occur.

b. Discuss FY2024-2025 budget development schedule

McKellar discussed the role of the Financial Committee in the budget process. Smith asked if a different employee from the Town of Hope could be a volunteer on the Finance Committee. Falciani reminded the membership that circumstances in past years have directed the budget approval take place in January. The Board membership agreed by consensus that the annual budget work would continue, and a Board Member review and vote would take place in January 2024.

St. Laurent presented that the current excel budget spread sheet needs to be reworked. McKellar agreed that prior managers and versions have made the document too difficult to work with. A discussion to allow Jodi Hanson to assist with constructing a new budget spread sheet for use going forward was held. St. Laurent will hold a discussion with Jodi on how best to create a new excel budet spread sheet.

Additional discussions on the year-to-date accounts receivables report were held. Smith inquired about past due balances and other information provided. Any account with a Z in front of it represents an account that is no longer active. St. Laurent provided an update on the obsolete status of the current QuickBooks accounting software at the facility and how an update is needed to move forward with the installation of credit card processing. Information is being collected on a viable system to install credit card processing and how best to update the Point of Sale system software in the Gatehouse and account bookkeeping software in the office. A second software program for automating the scale is being researched for consideration in association with the new POS system. St. Laurent will plan a Finance Committee meeting as soon as possible.

8. AJOURN:

Chair Boucher adjourned the meeting at 7:40 p.m.

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

If there are any questions regarding the decisions made at the meeting, please refer to the meeting video found at www.youtube.com/TownofCamdenMaine

SCHEDULED MEETINGS:

Board of Directors Meetings:

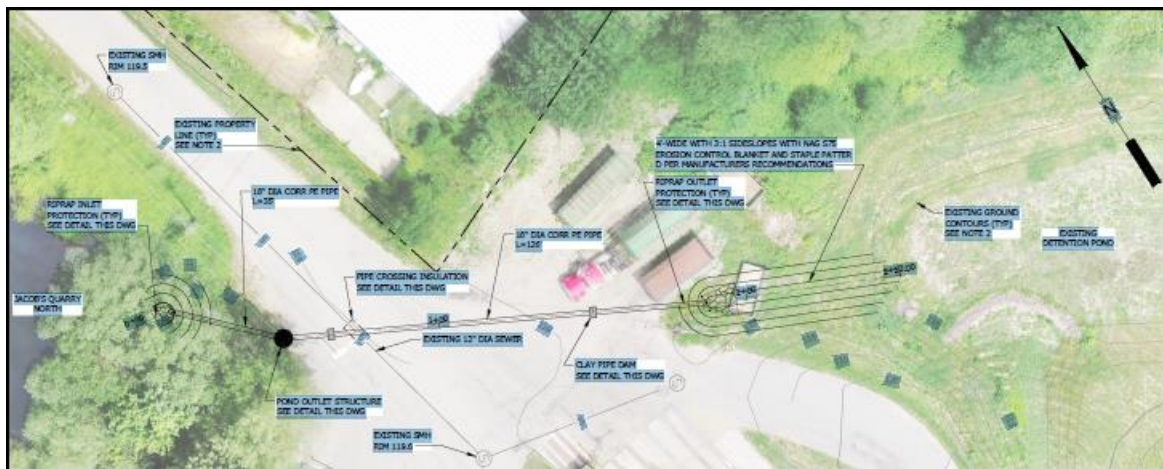
January 24, 2024, at 6:30 p.m., John French Jr. Conference Room – Camden Town Office



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING Manager's report: 10/18/23

Facility

- On 12/6/23 I met with the DEP regarding permission to discharge stormwater from the north quarry. It appears we will be permitted to discharge storm water from the North quarry as stormwater. Lisa Miller from Sevee & Maher has been assisting with the North quarry water elevation calculations, that are needed to determine what water elevation in the North quarry is needed to prevent water migration from the North quarry to the South quarry. Currently the North quarry water elevation is at 114 + or - MSL, based on Lisa's calculations we need to maintain the North quarry below 112 MSL to prevent outward migration toward the South quarry. In early 2019 a culvert design was drawn up for the purpose of preventing overtopping the facility exit. The original culvert elevation was



not based on preventing outward migration to the South quarry and Lisa's estimated water elevation of 112 MSL in the North quarry is at best an estimate. I am proposing using a pump

and force main to pump down the North quarry until the elevation demonstrates that outward migration to the South quarry has stopped. Once the outward migration to the South quarry has been validated, we can then plan and budget a permanent gravity culvert or combination of gravity and pump/force main combination capital improvement project. This is the best way to know exactly the elevation that is needed to prevent outward migration to the South quarry. This will be quick and fairly easy with minimal investment. The original culvert drawing shows where the culvert is proposed and where the temporary 2" force main will be installed. This is an important project which should reduce leachate pumping to Camden significantly. Cost estimates are estimated to be in the million dollars + range over 30 years.

- The Chipper and Ford Lafrance Fire truck has been put out to bid. The bid listing has been sent to interested parties as well as put on the MCSWC website and posted on Craigslist. The posting was listed as follows: *"The Peterson*



Wood Chipper and Ford Lafrance fire truck will be sold to the highest bidder and bids will be accepted by email only using the Craigslist email until January 23 at 4:00. All bids will be presented at the Mid-Coast Solid Waste Board meeting on January 24 at 6:30 pm at the Camden Town Hall, French Conference Room. The bids will be reviewed by the MCSWC Board and awarded at that time. MCSWC does reserve the right to not accept bids that do not fairly represent a minimum value of the equipment". We have been answering questions on the equipment and will be showing the used equipment up to January 24th.

- On Jan 12th Maine Custom Woodlands began chipping the brush pile. This is done annually. 600 Tons of brush was chipped last year. The wood chips were taken to ReEnergy in Lewiston. The chips were used as fuel for electricity generation or medium-density fiberboard (MDF) manufacturing.



Landfill.

- We have reached the required elevation of the South quarry in the area we have been using for the past 5 years. Our cell development plan has us relocating the current active landfill area. We have moved to the far East of the landfill access road. The new area was stripped of cover and the demo unloading area and cell was excavated to make room for next year's demolition material. The excavated cover material was used to cover the area that is now at sufficient elevation.
- Matt Reynolds from Drumlin Environmental has communicated that they plan to begin the well in the spring. A second well driller has been contacted to ensure that the project begins next spring. Matt has been working on the work plan that needs to be submitted to MDEP prior to the beginning of the well installation project.
- The current leachate elevation in the South quarry is 98.78
- Brad Granley from Leachate Management Solutions (LMS) is scheduling a meeting with MDEP and me to determine what our options are for onsite leachate treatment.

Finance

- On 1/19/24 the Finance Committee met and finalized recommendations on the upcoming FY 2025 draft budget. The draft budget is attached. We are hoping that we will be able to approve the FY MCSWC budget at the 1/24/24 board meeting. Assessments remain unchanged from the last 5 years. The adjusted budget from the Finance Committee has incorporated the cost of disposal at the old PERC facility which is now named Garbage Recycling and Clean Energy plant (GRACE). The gate rate of \$93 per ton is being used. After a conversation with the new owner, I am optimistic that the actual tipping rate will be less.
- Attached is the 2022/2023 MCSWC Financial Audit completed by Fred Brewer. The audit was provided on 1/19/24.
- Since CD's are currently at competitive rate, I requested an update to our investments with Camden National Bank. I have attached that information for your review. It does appear that we are doing competitively well for such a conservative investment policy.

Finance Committee Report

12.22.23

French Conference Room

Members present: *Alison McKellar, Eric Boucher, David Kinney, Mike Brown, Alison McKellar*

Members absent: *Sarah Ann Smith (meeting recorded and viewed later)*

After many years of different people using the MCSWC Excel Budget Spreadsheet, there were many broken links, missing formulas, formatting issues, and ghost data references making it difficult to do the budget work. Jodi Hanson worked with Dave to identify issues and rework the budget template so that it is much more functional. This has been a long standing issue and the improvement to the process was significant.

Dave S. went over his proposed budget with the committee and we discussed the board direction of keeping the assessment to the town's taxpayers at zero increase. Although we did not yet have the draft audit from Fred Brewer, we were able to get a preliminary number for the unassigned fund balance at \$335k, indicating that FY23 ended better than expected. The proposed budget was referred to as mostly a status quo budget with no change from the current staffing. Union contract updates are expected and they are reflected in the proposed budget. Next meeting date was set for January 12th but had to be rescheduled due to storm recovery and preparations. The upcoming waste disposal contract was discussed and Dave S. explained that the numbers in the Manager's budget reflect the proposed contract prices from Waste Management. Committee members agreed to review the budget more carefully and email any questions or information requests prior to the next meeting.

1.19.24

Members present: *Alison McKellar, Eric Boucher, Mike Brown, Sarah Ann Smith, David St. Laurent*

Members absent: *David Kinney*

The long-awaited draft audit was received minutes before the meeting began and the first hour was spent mostly reviewing the numbers from FY23 and the audited reserve fund balances.

Accrued Compensated Absences Liability Reserve	\$131,306
Bag Free Stabilization Reserve	\$650
Equipment Replacement Reserve	Audited June 30, 2023 \$57,747
	FY24 Budget <u>\$61,970</u>
	Anticipated balance end of FY24 \$119,717
Facility Improvement Reserve	\$26,953
Landfill Closure Reserve (funds held by MCSWC)	\$1,981,783
Landfill Closure Funds held by Member Towns	\$1,447,884
Lilly Pond Escrow	\$43,737
MRC Reserve Fund (money credited from PERC)	\$66,522
Unassigned Fund (Audited Balance June 30, 2023)	\$335,692

Overall, we ended FY23 in very good shape, with revenues exceeding expenses by just under \$48k.

As of June 30, 2023 the audited balance in the undesignated fund was just over \$335k. The Board policy is to keep this balance no lower than 12% of the Manager's proposed operating budget, which would be \$315k. The Finance Committee does not recommend any additional use of that fund at this time.

The Finance Committee made some limited changes to the proposed manager's budget, with no change to Town assessments. We propose funding the \$15k culvert installation at Jacob's Quarry North from the Landfill Closure Reserve Funds. We propose to reduce the normal allocation of 100K/year to this fund by 15k for this purpose.

Administrative salaries are not addressed in the Union Contract. The FC recommends the Interim Manager continue with the original agreement of 5k/month. This was voluntarily reduced in FY23 to support wage increase for new foreman position. The FC also proposes a modest longevity/merit increase for the administrative assistant position in addition to the COLA.

The other change to the Manager's budget is the budgeted costs for MSW. We have increased the tipping fee line and decreased the hauling line to reflect expected costs if a contract with PERC were to work out. We do not feel that we are in a position to budget for the increased cost of membership to the MRC at this time, but recommend maintaining the waste reduction reserve fund in order to support local efforts that will keep material out of the landfill.

David Kinney expressed to the group his opinion yet that MCSWC should meet the January 1st budget deadline set out in the interlocal agreement.

2024-2025 Budget - DRAFT

BUDGET SUMMARY

Expense Summary	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
Administration	198,027	211,414	218,936	254,095	183,727	215,721	90,571	231,476	236,557	-
Wages	364,390	383,929	408,051	388,783	465,467	545,927	220,538	532,000	532,000	-
Benefits	248,192	290,752	235,033	285,924	234,076	298,522	79,507	261,258	261,258	-
Insurance	17,327	18,000	19,437	20,000	17,901	19,720	9,320	22,000	22,000	-
Facility	76,874	46,965	59,341	49,500	38,741	59,360	16,831	47,838	47,838	-
Operational - MSW	627,670	609,009	745,463	740,520	687,199	777,467	345,425	750,432	794,923	-
Operational - Recycling	68,024	95,245	92,088	96,200	95,927	116,676	43,066	115,042	115,042	-
Operational - CD & D	342,166	295,066	381,115	331,200	493,675	420,380	201,841	491,190	491,190	-
Debt Service - Principal	35,205	35,972	36,754	-	-	-	-	-	-	-
Debt Service - Interest	2,364	1,597	779	-	-	-	-	-	-	-
Capital Expenditures	55,805	30,000	50,032	60,000	36,427	150,000	-	25,000	25,000	-
Capital Reserves	146,702	100,000	171,730	168,153	168,153	181,970		157,072	102,500	-
Total Expenditures	2,182,746	2,117,949	2,418,759	2,394,375	2,421,293	2,785,743	1,007,099	2,633,308	2,628,308	-
								Change over FY 24		
								-5.47%	-6%	-100%

Revenue Summary	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
Operational Income	1,550,036	1,614,868	1,642,666	1,684,700	1,629,020	2,036,581	995,657	2,054,144	2,054,144	-
Other Financing Sources	105,577	183,155	115,571	155,511	168,979	175,000	7,054	25,000	20,000	-
Town Assessments	554,164	564,958	554,165	554,164	554,164	554,164	277,083	554,164	554,164	-
Total Revenues	2,209,777	2,362,981	2,312,402	2,394,375	2,352,163	2,765,745	1,279,794	2,633,308	2,628,308	-
								Change over FY 24		
								-4.79%	-5%	-100%

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

ADMINISTRATION

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
101-01 Manager	98,014	92,375	89,642	91,376	58,865	50,000	26,307	56,999	60,000	
101-03 Administrative Assistant	45,094	44,172	47,109	53,640	55,429	57,165	26,390	60,320.00	62,400.00	
101-04 Contract Bookkeeping	10,247	25,000	25,000	25,000	25,000	25,000	6,250	25,000	25,000	
101-06 Community Projects-Swap Shop	457	5,691	217	6,000	1,500	6,000	225	6,000	6,000	
101-07 Waste Reduction Education	-	184	835	20,000	-	20,000	15,000	20,000	20,000	
101-10 Office/Custodial Supplies	6,685	6,600	5,158	6,700	5,437	6,610	2,642	6,830	6,830	
101-11 Software License/Support/PCs	9,747	3,773	9,804	6,000	2,117	7,837	5,655	24,381	24,381	
101-12 Legal - General	1,710	459	7,497	10,000	890	7,953	-	3,000	3,000	
101-16 Audit	5,300	10,300	10,200	10,500	10,200	9,800	-	10,000	10,000	
101-17 Advertising/Public Notices	6,332	3,269	3,298	5,000	2,902	5,000	1,174	3,000	3,000	
101-18 Seminars/Training	1,424	2,435	2,959	2,500	3,095	2,100	483	2,000	2,000	
101-19 Safety Training/Equipment	4,848	6,961	7,631	7,000	6,130	8,000	2,015	4,000	4,000	
101-20 Dues/Memberships/Reg Fees	4,039	5,816	5,206	6,000	7,783	5,877	4,430	5,946	5,946	
101-21 Payment In Lieu of Taxes	4,130	4,379	4,380	4,379	4,379	4,379	-	4,000	4,000	
Department Totals	198,027	211,414	218,936	254,095	183,727	215,721	90,571	231,476	236,557	-
										<i>Change over FY 24</i>
101-01 Manager								7.30%	10%	-100%
Wages for Facility Manager										
101-03 Administrative Assistant										
Full time Wages for Office Administrator										
101-04 Contract Bookkeeping										
Bookkeeping/Payroll services provided by Town of Camden Finance Dept.										
101-06 Swap Shop										
Related expenses, e.g. solid waste diversion, education outreach & events, advertisements										
101-07 Waste Reduction Education										
Moved to a reserve fund		20000								
101-10 Office/Custodial Supplies										
Housekeeping supplies		300								
Office computers/monitors		500								
Photocopier paper		400								
Photocopier maint./repairs		2,500								
Postage		2,200								
Post office box fee		230								
Checks/deposit tickets		700								
Total		6,830								

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

101-11 Software License/Support/PCs

VOIP phones	1,704
Harbor Digital	3,132
Website Hosting/TRIO Upgrade	5,875
SMS Trubo (annually/\$5,160 +\$3,900 Inst)	10,500
Spectrum	1,200
Quickbooks upgrade (online or desktop)	1,500
Office 365	470
Total	24,381

101-12 Legal - General

This line includes all legal services for the corporation including labor negotiations, hauling and disposal contracts, personnel matters, litigation, municipal warrant questions, etc.

3,000.00

101-16 Audit

Annual financial audit Currently using Fred Brewer

10,000.00

101-17 Advertising/Public Notices

Public notices advertising x 4	600
Employment advertising	1,700
RFP advertising	700
Total	3,000.00

101-18 Seminars/Training

MRRA conference (6 x \$70)	420.00
Travel	1,000.00
Discretionary	580.00
Total	2,000.00

101-19 Safety Training/Equipment

Workplace hazards assessment/safety training/safety committee implementation/forklift training
Equipment/supplies, e.g. traffic cones/PPE

Total 4,000.00

101-20 Dues/Memberships/Reg Fees

Group Dynamic	385.00
Maine Municipal Assn	625.00
Maine Resource Recovery Assn	500.00
Lily Pond Assn - 2 lots @ \$1500 each	3,000.00
Annual Report - Transfer license	515.00
License - Scale Master	200.00
Maine Ind. Stormwater permit	721.00
Total	5,946.00

101-21 Payment In Lieu of Taxes

Rockport Assessor: 'represents the municipal and county portions of the taxes, leaving out the schools. Here that would be:

4000

Total -

Mid-Coast Solid Waste Corporation

2024-2025 Budget - DRAFT

WAGES

[illegible]

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

BENEFITS

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
110-01 Health Insurance	136,474	168,468	116,578	160,000	96,232	151,157	33,640	111,000	111,000	
110-02 FICA & Medicare	38,055	37,733	41,619	40,071	45,705	50,498	16,834	49,000	49,000	
110-03 Unemployment	229	1,140	2,029	1,200	2,629	3,200	1,511	3,378	3,378	
110-04 Workers' Compensation Ins.	36,479	39,051	44,286	40,000	45,503	46,417	13,586	53,280	53,280	
110-05 MissionSquare Retirement	15,403	19,858	19,047	19,253	19,698	21,100	6,682	20,500	20,500	
110-06 Income Protection	2,903	3,774	3,436	4,500	4,251	5,150	1,401	4,100	4,100	
110-07 Clothing/Boot Allowance	3,052	4,003	3,838	6,500	4,458	6,600	1,053	5,600	5,600	
110-08 Health Insurance Buyout	15,597	16,725	4,200	14,400	15,600	14,400	4,800	14,400	14,400	
Department Totals	248,192	290,752	235,033	285,924	234,076	298,522	79,507	261,258	261,258	-

Change over FY 24

	-12.48%	-12%	-100%
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110-01 Health Insurance

Employees are offered health insurance benefits thru Maine Municipal Employees Health Trust. Depending on participant plan selected and years of service, employees pay a percentage of the monthly premium thru payroll deductions.

110-02 FICA & Medicare

Required 7.65% employer contribution of wages to Social Security and Medicare

110-03 Unemployment

Unemployment is calculated on the first \$12,000 of wages per employee

110-04 Workers' Compensation Ins.

MCSWC is insured thru Maine Municipal Association's Workers Compensation Fund
The premium level is established based on MCSWC's workplace injury rate, lost time and classification rate

110-05 MissionSquare Retirement

Employees enrolled in MissionSquare Retirement (formally ICMA) received up to a 4.5% match from MCSWC

110-06 Income Protection

Income protection/short term disability insurance is offered to employees pays 25% of the premium

110-07 Clothing/Boot Allowance

Full time employees receive up to \$200 for clothing and \$200 for boots annually as a reimbursement
Part time employees reimbursements are prorated

110-08 Health Insurance Buyout

Eligible employees who elect not to enroll in health insurance coverage receive a \$600 monthly stipend

INSURANCE

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
115-01 Pub. Officials/Property/Casualty	17,327	18,000	19,437	20,000	17,901	19,720	9,320	22,000	22,000	
Department Totals	17,327	18,000	19,437	20,000	17,901	19,720	9,320	22,000	22,000	-

Change over FY 24

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115-01	Public Official/Property/Casualty Insurance	11.56%	12%	-100%
	Liability insurance coverage for property and equipment, elected/appointed officials, etc.			

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FACILITY

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
120-01 Water/Phone/Security Services	8,325	8,129	9,946	8,500	11,956	11,830	6,407	8,388	8,388	
120-05 Station Maintenance	32,789	23,676	25,480	25,000	17,187	17,400	6,015	20,400	20,400	
120-07 Communication - Onsite	94	3,656	975	1,500	809	130	-	250	250	
120-08 Portable Toilet Services	1,140	880	880	1,000	920	1,000	650	1,300	1,300	
120-10 Pick-Up/Plow Truck Fuel/Maint.	1,668	2,802	1,261	4,000	3,262	4,000	474	3,000	3,000	
120-14 Break/Restroom Supplies	1,974	2,098	3,150	2,500	2,796	2,500	1,150	2,500	2,500	
120-15 Traffic Control/Sign Replacement	4,497	3,809	5,292	5,000	1,371	2,500	1,525	2,000	2,000	
120-19 Steel & Fabrication	26,387	1,915	12,357	2,000	440	20,000	610	10,000	10,000	
Department Totals	76,874	46,965	59,341	49,500	38,741	59,360	16,831	47,838	47,838	-
<i>Change over FY 24</i>										
120-01 Water/Phone/Security Services								-19.41%	-19%	-100%
Maine Water - Onsite hydrants/water		6,000.00								
US Cellular		600.00								
Securty alarm systems (now radio type)		588.00								
Spectrum internet		1,200.00								
Total		8,388.00								
120-05 Station Maintenance										
Pests/disease control		1,200.00								
Cintas floor mats/runner rugs		1,300.00								
Fire extinguishers		400.00								
Portable/hand power tools		500.00								
Oil dry absorbent/fasteners, etc.		800.00								
Roadway maintenance		8,000.00								
Custodial Services		5,200.00								
Equipment rental/contingency		1,000.00								
Landscaping/grounds keeping		2,000.00								
Total		20,400.00								
120-07 Communications - Onsite										
Maintenance, batteries and parts on 2-way radios used at facilit		700								
120-08 Portable Toilet Services										
Sanitation/maintenance fee \$108/month		1300								
120-10 Pick-Up/Plow Truck Fuel & Maintenance										
Fuel @ \$3.25/gallon		1500								
Maintenance		1500								
120-14 Break & Restroom Supplies										
Paper Products/water/cooler/coffee/deodorizer		2500								
120-15 Traffic Control/Signage Purchase/Replacement										
Parking/directional traffic/pedestrian/safety signage/dealing with deferred maintenance				2000						

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120-19 Steel & Fabrication

Materials and labor for repairs/fabrication/mechanized equipment and machinery

10000

OPERATIONAL - MUNICIPAL SOLID WASTE

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
125-05 Equipment Maint/Supplies	12,001	12,504	27,962	15,000	27,106	19,000	8,499	19,000	19,000	
125-07 Food Waste Coll/Compost Prog.	-	189	216	200	-	200	200	200	200	
125-08 Waste Oil	-	953	743	2,000	2,494	2,000	1,435	3,000	3,000	
125-10 Purchase of Bags	40,608	29,198	105,895	50,000	49,324	50,000	49,625	50,000	50,000	
125-12 Universal Household Waste	403	396	1,640	1,000	3,073	2,000	918	2,000	2,000	
125-13 HHW Day Cost	7,502	10,716	12,265	10,000	10,914	12,500	-	12,500	12,500	
125-14 Roll-Off Truck Maint. Repairs	7,415	3,423	5,157	10,000	3,053	3,000	1,811	4,000	4,000	
125-15 Scale Calibration & Maint.	4,734	514	3,227	1,000	55	2,000	2,592	3,000	3,000	
125-16 MSW Hauling Fees	220,201	199,492	195,769	231,000	194,636	235,745	86,705	197,732	181,723	
125-17 MSW Tipping Fees	328,358	345,831	383,809	413,820	388,691	437,940	190,000	451,000	511,500	
125-18 Electricity	6,448	5,793	8,780	6,500	7,853	13,082	3,640	8,000	8,000	
Department Totals	627,670	609,009	745,463	740,520	687,199	777,467	345,425	750,432	794,923	-

Change over FY 24

-3.48% 2% -100%

125-05 Equipment Maint/Supplies

Compactor area & repair/supplies	7,500.00
UHW building maint. & repairs	2,500.00
Jetting & pump out services	2,000.00
WWFS pressure washing	3,000.00
MSW building mod for recycling hybrid	2,000.00
Metal recycling improvements	2,000.00
Total	19,000.00

125-07 Food Waste Coll/Compost Program

200.00

125-08 Waste Oil

2 pump outs of 1,000 gallon tank 3000.00

125-10 Purchase of Bags

50000.00

**Need to explore the use of tags or stickers as a cot saving measure
Based on historic usage

125-12 Universal Household Waste

2000.00

A mix of CPUs and TVs to fluorescent tubes. CPUs and TVs generate a rebate

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125-13	HHW Day Cost		
	EPI Setup		1,500.00
	Unit Cost	\$30	
	Units	30 x 366=	10,980.00
	Total		12,480.00
125-14	Roll-Off Truck Maint. Repairs		4000.00
125-15	Scale Calibration & Maintenance		3000.00
125-16	MSW Hauling Fees		
	MSW generation trends	5500 Ton/18 Tons	
	Haul trips	305 hauls/year	
	Haul cost	648.3 Per haul	
	Total		197,732.00
125-17	MSW Tipping Fees		
	Estimated tons	5500 Tons	
	\$80/ton	\$80/Ton x 5500 =	440,000.00
	\$2.00/ton	\$2.00 x 5500 =	11,000.00
	Total		451,000.00
125-18	Electricity		

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OPERATIONAL - RECYCLING

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
130-02 Bulky Metal Transport	24,400	30,895	30,560	34,200	29,730	37,960	16,868	42,222	42,222	
130-05 Tire Disposal	-	-	2,707	-	2,694	5,123	1,479	3,000	3,000	
130-06 Sales Expense	5,825	8,442	-	8,500	4,852	7,500	2,558	6,000	6,000	
130-07 Freon Collection & Removal	3,683	4,635	6,008	5,000	5,388	6,018	2,371	5,500	5,500	
130-08 Recycling Supplies	3,989	8,953	8,337	9,000	5,337	10,120	5,581	11,000	11,000	
130-09 Equipment Maint. & Repair	11,394	18,872	13,444	12,500	19,513	12,500	5,158	12,500	12,500	
130-10 Building Maint. & Repair	2,953	7,424	6,777	8,000	4,150	8,000	894	8,000	8,000	
130-18 Electricity	8,650	8,214	11,835	9,500	11,049	17,635	4,908	15,000	15,000	
130-19 Heating Fuel/Oil Products	7,130	7,810	12,420	9,500	13,214	11,820	3,249	11,820	11,820	
Department Totals	68,024	95,245	92,088	96,200	95,927	116,676	43,066	115,042	115,042	-

Change over FY 24

-1.40% -1% -100%

130-02 **Bulky Metal Transport**
Increase in hauling Gordon Libby

130-05 **Tire Disposal**
Historic trend 3000.00

130-06 **Sales Expense** 6000.00
This line offsets costs for recycled materials (sometimes commodities have a negative balance based on market)

130-07 **Freon Collection & Removal** 5500.00
647 units x \$8.50 = 5500

130-08 **Recycling Supplies**
Baling wire - 60 Units \$60 x 152/Unit 9,120.00
Small tools, paint, etc. 1,880.00
Total 11,000.00

130-09 **Equipment Maintenance Repair**
Baler 3,000.00
Bobcat 2,000.00
Service Forklift 2,500.00
RO Cans 5,000.00
Total 12,500.00

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130-10 **Building Maintenance & Repair**

Sprinkler inspection	6,000.00
Building maintenance	2,000.00
Furnace maintenance	-
Total	8,000.00

130-18 **Electricity** 15,000.00

130-19 **Heating Fuel/Oil Products**

Heating oil	2000 gal x \$3.83	5,620.00
Propane	863 gal x \$6.95	5,998.00
Lubricants/grease/filters, etc.		200.00
Total		11,818.00

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OPERATIONAL - CD & D

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
135-01 Jacob's Quarry Leachate	118,176	127,511	174,204	130,000	231,283	188,500	131,519	280,000	280,000	
135-03 JQS & N Water - Analytical	31,140	27,205	44,779	40,800	48,507	40,700	1,000	45,000	45,000	
135-04 Landfill Development	53,795	38,016	40,208	45,000	46,054	45,000	18,063	25,000	25,000	
135-05 Hydro Geological Consultation	-	6,366	-	-	-	6,000	-	6,000	6,000	
135-07 Engineering Consultation	16,495	14,405	12,841	10,000	29,991	17,350	-	17,350	17,350	
135-08 Equipment Fuel/Maintenance	12,388	7,007	8,745	17,500	15,989	19,475	6,514	14,350	14,350	
135-09 Landfill Equipment	22,443	16,803	15,033	20,000	27,528	7,500	3,349	7,500	7,500	
135-10 Odor Control	424	-	-	-	-	-	-	-	-	
135-11 OCB Maintenance & Repairs	257	1,068	-	500	594	500	-	500	500	
135-12 Sheetrock Diversion	37,209	46,864	48,917	50,000	59,006	55,000	24,613	50,000	50,000	
135-13 Brush Grinding and Hauling Expense	-	4,500	6,687	5,000	6,630	6,630	-	7,000	7,000	
135-14 Gut Closure/Remediation	330	-	-	-	-	-	-	-	-	
135-15 DEP Landfill Fee	4,574	4,252	3,354	4,500	5,711	10,000	2,185	8,990	8,990	
135-16 Fire Related Expenses-Landfill	43,761	-	-	-	-	-	-	-	-	
135-18 Electricity - JQS Pump	1,174	1,069	2,483	1,900	4,599	3,725	2,125	4,500	4,500	
135-19 Mattress Diversion	-	-	23,864	6,000	17,783	20,000	12,473	25,000	25,000	
Department Totals	342,166	295,066	381,115	331,200	493,675	420,380	201,841	491,190	491,190	-

Change over FY 24

16.84% 17% -100%

135-01 Jacob's Quarry Leachate

Cost from the Camden Wastewater treatment plant to process the leachate have been increasing every year and are projected to continue to increase

	CY Gallons	Total
2020	13,200,000	118,176
2021	10,200,000	127,511
2022	14,580,000	174,204
2023	17,771,231	231,283
(Jan-October) 2024	16,359,545	188,500

135-03 JQS & N Water - Analytical

Annual water quality, sampling/analyses/reporting 45,000

135-04 Landfill Development

Mowing 3x per year @ \$500 1,500.00
Shaping landfill slope and seeding 23,500.00
Total **25,000.00**

135-05 Hydro Geological Consultation

For potential well installation work 6000.00

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135-07	Engineering Consultation	
	Annual report-landfill/volume calculations	2,200.00
	Closure & post closure calculations	2,000.00
	Consult & survey	5,350.00
	Cell development and closure, etc.	4,000.00
	Stability and settlement analysis	3,800.00
	Total	17,350.00
135-08	Equipment Fuel (off-road diesel)	
	4,100 gallons @ \$3.50/gallon	14,350.00
135-09	Landfill Equipment	
	Bulldozer	3,000.00
	Loader	4,500.00
	Total	7,500.00
135-11	OCB Maintenance & Repair	
	For annual totalizer calibration	500.00
135-12	Sheetrock Diversion	
	\$635/haul estimated 28 hauls	
135-13	Grinding and Hauling Expense	7,000.00
	Annual brush grinding	
	Maine Custom Woodlands is the contractor that did the grinding	
135-15	DEP Landfill Fee	8,990.00
	FY 23 = 1798 tons @ \$5.00/ton	
135-18	Electricity - JQS Pump	4,500.00
	Based on actuals	
135-19	Mattress Diversion	25,000.00
	FY 23 YTD = 12,473	
	Mattress sent off for disposal	

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DEBT SERVICE - PRINCIPAL

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
140-14 Equipment Least/Purchase (5 yr)	35,205	35,972	36,754	-	-	-	-			
Department Totals	35,205	35,972	36,754	-	-	-	-	-	-	-
								<i>Change over FY 24</i>		
								#DIV/0!	#DIV/0!	#DIV/0!

DEBT SERVICE - INTEREST

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
142-14 Equipment Least/Purchase (5 yr)	2,364	1,597	779	-	-	-	-			
Department Totals	2,364	1,597	779	-	-	-	-	-	-	-
								<i>Change over FY 24</i>		
								#DIV/0!	#DIV/0!	#DIV/0!

CAPITAL EXPENDITURES

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
145-15 Roll-Off Containers		30,000	50,032	-	-	-	-			
145-14 Loader	55,805	-	-				-			
145-26 Baler Rebuild	-	-	-	60,000	36,427		-			
145-05 Production Well & Piez. Repl.	-	-	-	-	-	150,000	-			
New Culvert/Pump From JQN to Stormwater								15,000	15,000	
New Waterline installation to hopper	-	-	-	-	-		-	10,000	10,000	
Department Totals	55,805	30,000	50,032	60,000	36,427	150,000	-	25,000	25,000	-
								<i>Change over FY 24</i>		
								-83%	-83%	-100%

145-05 Production Well & Piezometer Replacement

The production/extraction well allows for the pumping of leachate from Jacobs Quarry South landfill to the Camden Wastewater Treatment Plant and is in need of replacement. Maine DEP will reimburse MCSWC for 90% of the cost but we will have to fund it initially. Manager recommends budgeting \$140,000 based on estimates. The piezometer is used to measure the level of water in the quarry in order to prevent contamination of Lily Pond and groundwater. No DEP reimbursement. Estimate \$10,000.

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CAPITAL RESERVE

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
148-01 Jacob's Quarry Closure Reserve	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	85,000	
148-05 Accrued Benefit Liability Reserve	12,390	-	-	68,153	68,153	-	-			
148-07 Equipment Replacement Reserve	23,312	-	1,730	-	-	61,970	-	37,072		
148-08 Bag Fee Stabilization Reserve	11,000	-	-	-	-	-	-			
148-09 Facility Improvement Reserve	-	-	70,000	-	-	-	-			
148-10 Waste Reduction Reserve	-	-	-	-	-	20,000	5,000	20,000	17,500	
Department Totals	146,702	100,000	171,730	168,153	168,153	181,970	105,000	157,072	102,500	-
								<i>Change over FY 24</i>		
								-14%	-44%	-100%

148-01	Jacob's Quarry Closure Reserve	
	Latest closure estimate	2,450,000.00
	Estimated post-closure costs (30 years)	6,420,000.00
	Audited balance at 6/30/23	1,981,783.00
	Restricted Landfill Closure Funds Held by Towns	
	Camden	654,179.00
	Rockport	403,914.00
	Lincolnton	248,070.00
	Hope	141,721.00
	Restricted funds held by towns	1,447,884.00
	Total Funds Restricted for Closure	3,429,667.00
148-05	Accrued Benefit Liability Reserve	
	Audited liability as of June 30, 2023	-
	Recommended minimum balance per auditor	40,000.00
	Audited balance as of June 30, 2023	131,306.00
148-07	Equipment Replacement Reserve	
	Audited balance as of June 30, 2023	57,747
	Addition of reserve in FY 24	61,970
148-09	Facility Improvement Reserve	

TOTAL EXPENDITURES

TOTAL EXPENDITURES	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
	2,182,746	2,117,949	2,418,759	2,394,375	2,421,293	2,785,743	1,112,099	2,633,308	2,628,308	-
									Change over FY 24	
								-5.47%	-6%	-100%

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REVENUES - OPERATIONAL INCOME

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
MSW Related Income										
1-01 Pay Per Bag	506,667	559,729	480,084	540,000	469,139	585,700	275,512	555,000	555,000	
1-02 Per Ton Fee	542,931	470,885	545,440	475,000	558,098	675,000	405,085	810,000	810,000	
1-11 Universal Waste Fee	5,520	6,638	7,787	6,000	8,943	6,000	6,237	12,500	12,500	
1-12 Freon Removal Fee	5,919	5,706	7,287	6,000	7,696	6,000	5,352	10,600	10,600	
1-14 HHW Day - Unit Fees	2,311	2,630	4,106	2,500	4,153	4,000	27	4,500	4,500	
Recycling Income										
1-07 Baled Sales		55,364	131,530	55,000	55,112	55,000	19,852	45,000	45,000	
1-09 Bulky Metal Sales/Gate	47,215	68,066	83,411	65,000	59,210	85,000	37,228	80,000	80,000	
CDD & Related Income										
1-17 Landfill Revenue	267,229	260,005	222,896	420,000	301,926	400,000	155,409	359,644	359,644	
1-18 Regional Demo Tip Fee	89,035	86,419	-	-	-	-				
1-06 Sheetrock	28,025	39,331	36,026	50,000	55,360	87,000	27,644	55,000	55,000	
1-19 Brush Tip Fee	32,721	27,434	22,871	30,000	28,063	48,160	20,065	40,000	40,000	
1-05 Sorted Demo Wood Tip Fee	-	2	-	-	-	-	-			
1-20 Brush Chip Sales	6,031	5,890	-	-	-	-				
1-21 Demo Chip Sales	-	-	-	-	-	-				
1-23 Mixed Load	-	8,279	40,573	8,500	22,334	30,000	6,608	12,000	12,000	
1-24 Yard Waste	-	-	2,711	-	6,369	-	4,250	8,000	8,000	
Other Income										
1-04 Miscellaneous Income	3,741	5,997	13,746	6,000	4,010	6,000	1,602	3,200	3,200	
1-03 Scale Fees	1,220	1,210	2,437	1,200	1,743	3,000	820	1,700	1,700	
1-10 Bottle Returns	11,471	11,283	14,570	12,000	14,449	15,000	10,808	20,000	20,000	
1-15 Diversion Income (regen)	-	-	1,857	-	4,334	4,000	3,676	6,000	6,000	
1-22 Mattress Diversion	-	-	22,690	7,500	23,364	24,000	12,236	25,000	25,000	
1-25 Swap Shop	-		423	-	592	500	415	500	500	
1-26 Tire Diversion	-		2,221	-	4,125	2,221	2,831	5,500	5,500	
Operational Income Total	1,550,036	1,614,868	1,642,666	1,684,700	1,629,020	2,036,581	995,657	2,054,144	2,054,144	-
								<i>Change over FY 24</i>		
								0.86%	1%	-100%

1-01 **Pay Per Bag** 555,000.00
 Current bag fee is \$3.00 Lg
 Current bag fee is \$2.00 Sm
 FY 22 annual tonnage 5,796.
 FY 23 annual tonnage 5,582.
 FY 24 annual tonnage 2,590.
 FY 24 is thru November

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

1-02	Per Ton Fee Current per ton fee \$225/ton FY 22 annual tonnage 5,796. FY 23 annual tonnage 5,582. FY 24 annual tonnage 2,590. FY 24 is thru November	810,000.00
1-11	Universal Waste Fee YTD at \$6,237 x 2	12,500.00
1-12	Freon Removal Fee YTD at \$5,352 x 2	10,600.00
1-14	HHW Day - Unit Fees 1/2 cost \$15 x 300=	4,500.00
1-07	Baled Sales FY 24 YTD = \$19,852	45,000.00
1-17	Landfill Revenue FY 2024 YTD TONS = 899.16 Tip fee = \$200/ton FY 2022 Tons 1,581.09 FY 2023 Tons 1,732.01	359,664.00
1-06	Sheetrock FY 24 YTD = \$20,065	55,000.00
1-19	Brush Tip Fee FY 24 YTD = \$27,644	40,000.00
1-23	Mixed Load FY 24 YTD = \$6,608	12,000.00
1-24	Yard Waste FY 24 YTD = \$4,250	8,000.00
1-04	Miscellaneous Income FY 24 YTD = \$1,602 Finance charges, wk comp...	3,200.00
1-03	Scale Fees	1,700.00

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Fee for use of scale \$20

1-10 **Bottle Returns**

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	FY 24 YTD = \$10,808	20,000.00
1-15	Diversion Income (Regeneration)	
	FY 24 YTD = \$3,676	6000.00
	Sale of Bikes & Lawnmowers	
1-22	Mattress Diversion	25000
	FY 24 YTD = \$12,236	
	Disposal is \$110/ton	
	Hauling is \$500/haul	
1-25	Swap Shop	500.00
	FY 24 YTD = \$415	
	Misc revenue from sales	
1-26	Tire Diversion	5500
	FY 24 YTD = \$2,831	
	-20 " = \$5, +20" \$20	

REVENUES - OTHER FINANCING SOURCES

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
1-61 Interest Income	4,772	5,538	2,571	5,000	18,468	5,000	7,054	10,000	10,000	
1-63 Fund Balance	45,000	35,000	45,000	150,511	150,511	-	-			
1-68 Equip. Replacement Fund	55,805	63,000	68,000	-	-	-	-			
1-71 Use of Bag Fee Stblz Fund	-	40,617	-	-	-	-	-			
1-72 Use of Facility Reserve Fund	-	12,000	-	-	-	-	-		10,000	
1-76 Use of Accr. Liability Res	-	27,000	-	-	-	-	-			
1-77 Use of Waste Reduction Res	-	-	-	-	-	20,000	-	15,000		
1-78 Use of Closure Fund	-	-	-	-	-	150,000	-			
Other Financing Sources Total	105,577	183,155	115,571	155,511	168,979	175,000	7,054	25,000	20,000	-

1-61 **Interest Income**
Interest on cash accounts, excludes Closure Fund which is maintained withing the fund

1-63 **Use of Unassigned Fund Balance**
The unassigned fund balance is uncommitted cash on hand. The board policy is to keep the fund balance at a minimum of 12% of the

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

annual operating budget. Audited unassigned fund balance June 30, 2023 is \$335,692

1-77 **Use of Waste Reduction Reserve**

1-78 **Use of Closure Fund**

Mid-Coast Solid Waste Corporation
2024-2025 Budget - DRAFT

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
Total Non-Assessment	1,655,613	1,798,023	1,758,237	1,840,211	1,797,999	2,211,581	1,002,711	2,079,144	2,074,144	-
Total Town Assessments	554,164	564,958	554,165	554,164	554,164	554,164	277,083	554,164	554,164	
Total Revenues	2,209,777	2,362,981	2,312,402	2,394,375	2,352,163	2,765,745	1,279,794	2,633,308	2,628,308	-
Total Expenses	2,182,746	2,117,949	2,418,759	2,394,375	2,421,293	2,785,743	1,112,099	2,633,308	2,628,308	

TOWN ASSESSMENTS - Net to be raised by towns (Expenditures minus Operation Income & Other Financing Sources)

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Budget	FY 23 Actuals	FY 24 Budget	FY 24 YTD	FY 25 Manager	FY 25 Finance Comm.	FY 25 Board of Directors
1-91 Camden	235,150	242,150	237,298	237,007	237,007	234,797	117,399	234,797	234,797	
1-94 Hope	55,086	56,843	55,210	56,343	56,343	56,124	28,062	56,124	56,124	
1-93 Lincolnville	93,013	96,781	96,268	95,802	95,802	95,554	47,777	95,554	95,554	
1-92 Rockport	170,915	169,184	165,389	165,012	165,012	167,689	83,845	167,689	167,689	
Total Assessment Revenue	554,164	564,958	554,165	554,164	554,164	554,164	277,083	554,164	554,164	-

Town Assessment Calculations

	2024 Proposed State Valuation	Percentage of Valuation	2020 Census Population	Percentage Total of Population	Average of Valuation and Population	Town Assessment to be Raised	Town Share Based on Avg. Percentage
Camden	1,660,500,000	44.14%	5,232	40.60%	42.37%		234,797
Hope	266,300,000	7.08%	1,698	13.18%	10.13%		56,124
Lincolntown	622,400,000	16.54%	2,312	17.94%	17.24%		95,554
Rockport	1,212,950,000	32.24%	3,644	28.28%	30.26%		167,689
	3,762,150,000	100%	12,886	100%	100%	554,164	554,164

*Note: we do not have the actual state valuations for 2024

Expense Summary Report
Accounts: E 1-01-01 - E 1-48-11
July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General	2,765,743.00	23,882.57	1,178,520.34	71.11	1,178,449.23	1,611,176.34	42.24
01 - General Administration	195,721.00	23,882.57	97,462.88	0.00	97,462.88	122,140.69	44.38
01 - Manager	50,000.00	0.00	30,692.20	0.00	30,692.20	19,307.80	61.38
03 - Admin Asst	57,165.00	0.00	30,788.83	0.00	30,788.83	26,376.17	53.86
04 - Contract Bookkeeping	25,000.00	0.00	12,500.00	0.00	12,500.00	12,500.00	50.00
06 - Community Committee Projects	6,000.00	0.00	225.00	0.00	225.00	5,775.00	3.75
07 - Waste Reduction Education	0.00	20,000.00	5,000.00	0.00	5,000.00	15,000.00	25.00
10 - Office Supplies & Equipment	6,610.00	0.00	3,398.23	0.00	3,398.23	3,211.77	51.41
11 - Software License & Support	7,837.00	3,882.57	6,138.16	0.00	6,138.16	5,581.41	52.38
12 - General Legal	7,953.00	0.00	0.00	0.00	0.00	7,953.00	0.00
16 - Audit	9,800.00	0.00	0.00	0.00	0.00	9,800.00	0.00
17 - Communications-Pub. Advert.	5,000.00	0.00	1,474.70	0.00	1,474.70	3,525.30	29.49
18 - Seminar & Training Expense	2,100.00	0.00	623.23	0.00	623.23	1,476.77	29.68
19 - Safety Training & Equipment	8,000.00	0.00	2,191.57	0.00	2,191.57	5,808.43	27.39
20 - Dues	5,877.00	0.00	4,430.96	0.00	4,430.96	1,446.04	75.39
21 - In Lieu of Taxes/Payment	4,379.00	0.00	0.00	0.00	0.00	4,379.00	0.00
05 - Operations - Wages	545,927.00	0.00	258,735.20	0.00	258,735.20	287,191.80	47.39
02 - Full Time Labor	398,404.00	0.00	191,693.45	0.00	191,693.45	206,710.55	48.12
03 - Part Time Labor	135,523.00	0.00	63,280.84	0.00	63,280.84	72,242.16	46.69
04 - Overtime	12,000.00	0.00	3,760.91	0.00	3,760.91	8,239.09	31.34
10 - Employee Benefits & Insurance	298,522.00	0.00	136,573.65	0.00	136,573.65	161,948.35	45.75
01 - Health Insurance	151,157.00	0.00	51,335.59	0.00	51,335.59	99,821.41	33.96
02 - FICA	50,498.00	0.00	25,228.80	0.00	25,228.80	25,269.20	49.96
03 - Unemployment	3,200.00	0.00	1,511.00	0.00	1,511.00	1,689.00	47.22
04 - Workers Compensation	46,417.00	0.00	36,089.19	0.00	36,089.19	10,327.81	77.75
05 - ICMA Retirement	21,100.00	0.00	10,412.33	0.00	10,412.33	10,687.67	49.35
06 - Income Protection	5,150.00	0.00	2,118.99	0.00	2,118.99	3,031.01	41.15
07 - Clothing	6,600.00	0.00	2,677.75	0.00	2,677.75	3,922.25	40.57
08 - Health Insurance Buyout	14,400.00	0.00	7,200.00	0.00	7,200.00	7,200.00	50.00
15 - Insurance	19,720.00	0.00	18,639.00	0.00	18,639.00	1,081.00	94.52
01 - Public Official Liability/Prop	19,720.00	0.00	18,639.00	0.00	18,639.00	1,081.00	94.52
20 - Facility	59,360.00	0.00	19,128.32	20.13	19,108.19	40,251.81	32.19
01 - Utilities	11,830.00	0.00	7,552.89	0.00	7,552.89	4,277.11	63.85
05 - Station Maintenance	17,400.00	0.00	7,058.76	5.59	7,053.17	10,346.83	40.54
07 - Communication - on site	130.00	0.00	0.00	14.54	-14.54	144.54	-11.18
08 - Portable Toilet Service	1,000.00	0.00	650.00	0.00	650.00	350.00	65.00
10 - Equipment Maintenance & Fuel	4,000.00	0.00	474.29	0.00	474.29	3,525.71	11.86
14 - Break/Rest Supplies	2,500.00	0.00	1,257.34	0.00	1,257.34	1,242.66	50.29

Expense Summary Report

Accounts: E 1-01-01 - E 1-48-11

July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
15 - Traffic Control/Replace Signs	2,500.00	0.00	1,525.04	0.00	1,525.04	974.96	61.00
19 - Steel & Fabrication	20,000.00	0.00	610.00	0.00	610.00	19,390.00	3.05
25 - Operational Costs-MSW	777,467.00	0.00	390,402.60	0.00	390,402.60	387,064.40	50.21
05 - Equipment Maintenance/Supplies	19,000.00	0.00	8,556.51	0.00	8,556.51	10,443.49	45.03
07 - Compost Pilot	200.00	0.00	0.00	0.00	0.00	200.00	0.00
08 - Waste Oil	2,000.00	0.00	1,435.00	0.00	1,435.00	565.00	71.75
10 - Purchase of Bags	50,000.00	0.00	49,625.85	0.00	49,625.85	374.15	99.25
12 - Universal Household Waste	2,000.00	0.00	918.05	0.00	918.05	1,081.95	45.90
13 - HHW Day Cost	12,500.00	0.00	0.00	0.00	0.00	12,500.00	0.00
14 - Roll-off Truck Maint/Repair	3,000.00	0.00	1,811.31	0.00	1,811.31	1,188.69	60.38
15 - Scale	2,000.00	0.00	2,592.25	0.00	2,592.25	-592.25	129.61
16 - Hauling MSW	235,745.00	0.00	100,848.04	0.00	100,848.04	134,896.96	42.78
17 - Tipping MSW	437,940.00	0.00	219,530.59	0.00	219,530.59	218,409.41	50.13
18 - Electricity	13,082.00	0.00	5,085.00	0.00	5,085.00	7,997.00	38.87
30 - Recycling	116,676.00	0.00	46,640.19	0.00	46,640.19	70,035.81	39.97
02 - Recycle Metal Transportation	37,960.00	0.00	16,868.00	0.00	16,868.00	21,092.00	44.44
05 - Tire Disposal	5,123.00	0.00	1,695.00	0.00	1,695.00	3,428.00	33.09
06 - Sales Expense	7,500.00	0.00	2,776.07	0.00	2,776.07	4,723.93	37.01
07 - Freon Removal	6,018.00	0.00	2,371.50	0.00	2,371.50	3,646.50	39.41
08 - Recycling Supplies	10,120.00	0.00	5,731.10	0.00	5,731.10	4,388.90	56.63
09 - Equipment Maintenance & Repair	12,500.00	0.00	5,212.11	0.00	5,212.11	7,287.89	41.70
10 - Building Maintenance & Repair	8,000.00	0.00	894.67	0.00	894.67	7,105.33	11.18
18 - Electricity	17,635.00	0.00	6,494.73	0.00	6,494.73	11,140.27	36.83
19 - Fuel/Oil	11,820.00	0.00	4,597.01	0.00	4,597.01	7,222.99	38.89
35 - Operational Costs-CDD	420,380.00	0.00	210,938.50	50.98	210,887.52	209,492.48	50.17
01 - Leachate	188,500.00	0.00	131,519.11	0.00	131,519.11	56,980.89	69.77
03 - Analytical	40,700.00	0.00	1,000.00	0.00	1,000.00	39,700.00	2.46
04 - Landfill Development	45,000.00	0.00	18,063.26	0.00	18,063.26	26,936.74	40.14
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,350.00	0.00	519.00	0.00	519.00	16,831.00	2.99
08 - Dozer Fuel/Maintenance	19,475.00	0.00	7,625.10	0.00	7,625.10	11,849.90	39.15
09 - Landfill Equipment	7,500.00	0.00	4,200.85	50.98	4,149.87	3,350.13	55.33
11 - OCB Maintenance & Repair	500.00	0.00	0.00	0.00	0.00	500.00	0.00
12 - Sheetrock Diversion	55,000.00	0.00	25,883.30	0.00	25,883.30	29,116.70	47.06
13 - Brush Diversion & Hauling	6,630.00	0.00	0.00	0.00	0.00	6,630.00	0.00
15 - DEP Landfill Fee	10,000.00	0.00	4,555.14	0.00	4,555.14	5,444.86	45.55
18 - Electricity	3,725.00	0.00	2,615.59	0.00	2,615.59	1,109.41	70.22

Expense Summary Report

Accounts: E 1-01-01 - E 1-48-11
July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
19 - Mattress Diversion	20,000.00	0.00	14,957.15	0.00	14,957.15	5,042.85	74.79
45 - Capital Expenditures	150,000.00	0.00	0.00	0.00	0.00	150,000.00	0.00
05 - Prod Well/Piezometer Replace	150,000.00	0.00	0.00	0.00	0.00	150,000.00	0.00
48 - Capital Reserves	181,970.00	0.00	0.00	0.00	0.00	181,970.00	0.00
01 - Jacobs Quarry Closure Reserve	100,000.00	-50,000.00	0.00	0.00	0.00	50,000.00	0.00
07 - Equipment Replacement Reserve	61,970.00	0.00	0.00	0.00	0.00	61,970.00	0.00
10 - Waste Reduction Reserve	20,000.00	0.00	0.00	0.00	0.00	20,000.00	0.00
11 - Leachate/Storm Wtr Rem Reserve	0.00	50,000.00	0.00	0.00	0.00	50,000.00	0.00
Final Totals	2,765,743.00	23,882.57	1,178,520.34	71.11	1,178,449.23	1,611,176.34	42.24

Revenue Summary Report

Accounts: R 1-01 - R 1-94

July to June

Account	Budget Original	Budget Net	----- C U R R M O N T H -----			YTD Net	Uncollected Balance	Percent Collected
			Debits	Credits	Net			
1 - General	2,765,743.00	2,789,625.57	30.82	1,463,439.66	1,463,408.84	1,463,408.84	1,326,216.73	52.46
01 - Pay Per Bag	585,700.00	585,700.00	0.00	307,479.83	307,479.83	307,479.83	278,220.17	52.50
02 - Per Ton Fee	675,000.00	675,000.00	0.00	417,455.31	417,455.31	417,455.31	257,544.69	61.85
03 - Scale Fee	3,000.00	3,000.00	0.00	1,060.00	1,060.00	1,060.00	1,940.00	35.33
04 - Misc Income	6,000.00	6,000.00	30.82	1,670.43	1,639.61	1,639.61	4,360.39	27.33
06 - Sheetrock	87,000.00	87,000.00	0.00	28,837.00	28,837.00	28,837.00	58,163.00	33.15
07 - Baled Sales	55,000.00	55,000.00	0.00	21,219.11	21,219.11	21,219.11	33,780.89	38.58
09 - Metal Disp	85,000.00	85,000.00	0.00	37,788.10	37,788.10	37,788.10	47,211.90	44.46
10 - Bottle Ret	15,000.00	15,000.00	0.00	10,808.09	10,808.09	10,808.09	4,191.91	72.05
11 - UHW	6,000.00	6,000.00	0.00	6,867.36	6,867.36	6,867.36	-867.36	114.46
12 - Valve/Freon	6,000.00	6,000.00	0.00	6,132.00	6,132.00	6,132.00	-132.00	102.20
14 - HHW Day	4,000.00	4,000.00	0.00	27.00	27.00	27.00	3,973.00	0.68
15 - Div Inc Rege	4,000.00	4,000.00	0.00	3,676.00	3,676.00	3,676.00	324.00	91.90
17 - 4 Town Demo	400,000.00	400,000.00	0.00	182,480.25	182,480.25	182,480.25	217,519.75	45.62
19 - Brush Disp	48,160.00	48,160.00	0.00	21,982.76	21,982.76	21,982.76	26,177.24	45.65
22 - Mattress Div	24,000.00	24,000.00	0.00	14,542.00	14,542.00	14,542.00	9,458.00	60.59
23 - Mixed Load	30,000.00	30,000.00	0.00	8,130.45	8,130.45	8,130.45	21,869.55	27.10
24 - Yard Waste	0.00	0.00	0.00	4,761.40	4,761.40	4,761.40	-4,761.40	----
25 - Swap Shop	500.00	500.00	0.00	443.00	443.00	443.00	57.00	88.60
26 - Tire Div	2,219.00	2,219.00	0.00	3,322.00	3,322.00	3,322.00	-1,103.00	149.71
61 - Interest	5,000.00	5,000.00	0.00	7,054.07	7,054.07	7,054.07	-2,054.07	141.08
67 - Carry Fwd	0.00	23,882.57	0.00	0.00	0.00	0.00	23,882.57	0.00
77 - Use of W Red	20,000.00	20,000.00	0.00	0.00	0.00	0.00	20,000.00	0.00
78 - Use of Clsr	150,000.00	150,000.00	0.00	0.00	0.00	0.00	150,000.00	0.00
91 - Camden	234,797.00	234,797.00	0.00	176,097.75	176,097.75	176,097.75	58,699.25	75.00
92 - Rockport	167,689.00	167,689.00	0.00	125,766.75	125,766.75	125,766.75	41,922.25	75.00
93 - Lincolnville	95,554.00	95,554.00	0.00	47,777.00	47,777.00	47,777.00	47,777.00	50.00
94 - Hope	56,124.00	56,124.00	0.00	28,062.00	28,062.00	28,062.00	28,062.00	50.00
Final Totals	2,765,743.00	2,789,625.57	30.82	1,463,439.66	1,463,408.84	1,463,408.84	1,326,216.73	52.46

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of January 19, 2024

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2024 COMMERCIALTRASH ROCKPORT	259.20	264.40	263.08	301.20	735.20	1,823.08
91 ELM LLC	68.00	93.00	0.00	0.00	0.00	161.00
ALBERTSON BUILDERS	1,216.30	4,297.00	1,040.00	0.00	0.00	6,553.30
ALDEMERE FARMS	45.00	0.00	0.00	0.00	0.00	45.00
ALFORD LAKE CAMP	0.00	0.00	0.00	0.00	-26.00	-26.00
AMERICAN DREAM COMPANY	145.00	466.30	280.40	366.00	0.00	1,257.70
ANDREW EAST CARPENTRY	0.00	30.00	5.00	0.00	0.00	35.00
ANTHONY SIMAITIS MASONRY	716.00	464.00	172.00	0.00	0.00	1,352.00
ASHWOOD WALDORF SCHOOL	0.00	0.68	1.03	0.00	44.00	45.71
BARTON'S INC	0.00	19.37	82.49	123.40	44.00	269.26
BAY VIEW REAL ESTATE	37.00	1.00	49.95	0.00	0.00	87.95
BAYVIEW MANAGEMENT	784.60	340.00	0.00	0.00	0.00	1,124.60
BELL CHRISTEN STONE	0.00	-1.88	0.00	0.00	0.00	-1.88
BENNETT TREE SERVICE	0.00	0.00	0.00	0.00	-20.49	-20.49
BLEMASTER ROOFING	0.00	880.45	6,425.65	2,004.00	0.00	9,310.10
BOWMAN WOODWORKING LLC	150.00	0.00	0.00	0.00	0.00	150.00
BRODIS BUILDERS	112.00	0.00	0.00	0.00	0.00	112.00
BROOKSIDE PLUMBING	49.00	10.00	0.00	0.00	0.00	59.00
BURGESS & BURGESS CONSTRUCTION	471.40	250.00	0.00	0.00	0.00	721.40
CAMDEN LIBRARY	0.00	12.60	0.00	0.00	0.00	12.60
CAMDEN OPERA HOUSE	27.00	0.00	0.00	0.00	0.00	27.00
CAMDEN PUBLIC WORKS	883.20	346.40	0.00	0.00	0.00	1,229.60
CAMDEN REAL ESTATE	27.00	140.00	42.00	0.00	0.00	209.00
CAMDEN RIVER HOUSE HOTEL	0.00	236.80	0.00	0.00	0.00	236.80
CAMDEN SNOW BOWL	80.00	9,806.80	252.40	0.00	0.00	10,139.20
CAMDEN YACHT CLUB	318.00	0.00	0.00	0.00	0.00	318.00
CAMP BISHOPSWOOD	0.00	0.00	27.40	0.00	0.00	27.40
CAUTELA EXCAVATION LANDSCAPE	25.00	253.22	32.96	67.01	84.10	462.29
CEDAR CREST INN	0.00	1.16	0.76	25.86	51.00	78.78
CENTER FOR FURNITURE	84.00	0.00	0.00	0.00	0.00	84.00
COASTAL BAY BUILDERS	30.00	18.00	0.00	0.00	0.00	48.00
COLD MOUNTAIN BUILDERS	57.00	14.00	0.00	0.00	0.00	71.00
COMPLETE PROPERTY SOLUTIONS	93.00	35.00	0.00	0.00	0.00	128.00
COUNTRY-WAY CARPENTRY	56.40	0.00	0.00	0.00	0.00	56.40
CRANESPORT LLC	0.00	6.00	0.00	0.00	0.00	6.00
CTCA LLC	72.00	49.40	62.00	0.00	0.00	183.40
CUSTOM HOME BUILDING	12.00	18.00	0.00	0.00	0.00	30.00
DAGGETT BUILDERS	250.00	150.75	0.00	124.00	0.00	524.75
DEAN PROPERTY SERVICES	0.00	3.04	2.92	72.00	126.80	204.76
DEANE ENTERPRISES	0.00	0.18	0.18	0.18	12.28	12.82
DOWNEAST HOMES	145.72	0.00	0.00	0.00	0.00	145.72
FITZY LLC	364.80	81.00	0.00	0.00	0.00	445.80
FRENCH & BRAWN	1,200.00	600.00	0.00	0.00	0.00	1,800.00

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FROST & BRYANT	0.00	-415.63	0.00	0.00	0.00	-415.63
GEE LANDSCAPING	15.00	0.00	0.00	0.00	0.00	15.00
GRANTS TREE CARE	22.00	0.00	0.00	0.00	0.00	22.00
GREEN'S TREE SERVICE	0.00	0.34	0.00	0.29	11.20	11.83
GUINI RIDGE FARM	18.00	27.60	0.00	0.00	0.00	45.60
HABITAT FOR HUMANITY	0.00	89.00	0.00	0.00	0.00	89.00
HAMMOND LUMBER	6,000.00	0.00	0.00	0.00	0.00	6,000.00
HANNAFORD BROTHERS	9,600.00	4,800.00	0.00	0.00	4,800.00	19,200.00
HARBOR BUILDERS	442.80	34.00	0.00	0.00	0.00	476.80
HARLEY COMPANY	0.00	-167.20	0.00	0.00	0.00	-167.20
HATCHET MOUNTAIN BUILDERS	104.40	60.00	24.00	0.00	0.00	188.40
HATCHET MOUNTAIN HOME SERVICES	219.60	0.00	0.00	0.00	0.00	219.60
HEAL'S RUBBISH REMOVAL	43,985.28	26,410.59	0.00	0.00	0.00	70,395.87
HEARTWOOD CARPENTRY	84.00	0.00	0.00	0.00	0.00	84.00
HEDSTROM ELECTRIC	1.92	0.00	0.00	0.00	0.00	1.92
HERITAGE BUILDERS	0.00	7.00	0.00	0.00	0.00	7.00
HERITAGE CARETAKING	22.00	0.00	0.00	0.00	0.00	22.00
HILT MASONRY	18.00	0.00	0.00	0.00	0.00	18.00
HOPKINS LANDSCAPING	0.00	0.00	0.00	0.18	12.96	13.14
IMY LANDSCAPING	134.40	44.80	0.00	0.00	0.00	179.20
IRV'S DRYWALL	2,215.20	0.00	0.00	0.00	0.00	2,215.20
JED PATTEN TRASH REMOVAL	2,548.80	1,966.55	2,282.73	71.67	0.00	6,869.75
JOHN KELLY PAINTING, INC.	30.00	54.00	0.00	0.00	0.00	84.00
KATHERYN MCKAY GARDENS	31.60	43.00	102.80	0.00	0.00	177.40
KELSEY'S APPLIANCE	0.00	2.84	348.75	2.84	198.83	553.26
KNOWLTON MOVING & STORAGE	118.00	15.00	0.00	0.00	0.00	133.00
KNOX MILL EAST ASSOC	0.00	18.00	0.00	0.00	0.00	18.00
LAUKKA CONSTRUCTION	122.00	169.00	0.00	0.00	0.00	291.00
LIMOGES BUILDERS	1,100.20	464.00	401.00	0.00	0.00	1,965.20
LORRAINE CONSTRUCTION	28.80	0.00	0.00	0.00	0.00	28.80
MACCOOLE CONSTRUCTION	134.60	35.00	0.00	0.00	0.00	169.60
MAHOGANY SALON INC	0.00	21.00	0.00	0.00	0.00	21.00
MAINE COAST CONSTRUCTION	170.00	0.00	0.00	0.00	0.00	170.00
MAINE WINDJAMMER CRUISES	0.00	3.51	172.00	14.00	0.00	189.51
MAXWELL MACCOOLE	223.80	0.00	0.00	0.00	0.00	223.80
McCORMICK & ASSOCIATES	430.00	296.00	0.00	0.00	0.00	726.00
MCDANIEL CARPENTRY	0.00	11.00	0.00	0.00	0.00	11.00
MCINTYRE BUILDERS	26.00	10.00	0.00	0.00	0.00	36.00
MCKENZIE BRUCE	2.82	0.00	0.00	0.00	0.00	2.82
MCWILLIAMS JESSE	0.00	54.00	1.00	0.00	0.00	55.00
MEG MKT	1,200.00	1,800.00	0.00	0.00	0.00	3,000.00
MEGUNTICOOK MANAGEMENT	6.00	95.64	1.91	5.00	99.65	208.20
MICHELLE BIANCHI	39.00	0.00	0.00	0.00	0.00	39.00

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MID COAST LANDSCAPE&MASONRY	336.80	0.00	0.00	0.00	0.00	336.80
MIDCOAST ENTERPRISES LLC	98.60	12.00	0.00	0.00	0.00	110.60
MIDCOAST SITE DEVELOPMENT	0.00	0.00	60.00	0.00	0.99	60.99
MILL STREET COMPANY LLC	0.00	30.00	0.00	0.00	0.00	30.00
MJOLNIR CONSTRUCTION	49.00	49.00	63.00	6.03	0.00	167.03
NASH PLUMBING	12.00	0.00	20.00	0.00	0.00	32.00
NEW LEAF CONSTRUCTION	228.00	330.00	0.00	0.00	0.00	558.00
NORTH ATLANTIC PAINTING COMPANY	83.80	583.40	0.00	0.00	0.00	667.20
NORTH ATLANTIC PROPERTY LLC	0.00	12.00	159.38	51.20	99.00	321.58
O.B. & SONS, INC.	20.00	130.00	0.00	0.00	0.00	150.00
OLIVER BUILDERS, INC.	0.00	30.00	0.00	0.00	0.00	30.00
ONE STOP BUILDERS	47.80	139.00	0.00	0.00	0.00	186.80
OTHF CONSTRUCTION LLC	267.00	108.00	0.00	0.00	0.00	375.00
PARKER HOUSE LLC	135.00	0.00	0.00	0.00	0.00	135.00
PHI HOME DESIGNS, LLC	539.80	167.80	0.00	0.00	0.00	707.60
PINE RIDGE CARPENTRY	90.00	56.54	69.22	274.00	148.00	637.76
PORT HARBOR MARINE, INC.	0.00	30.00	0.00	0.00	0.00	30.00
POTTER BUILDING COMPANY	0.00	8.25	164.00	0.00	0.00	172.25
QUARRY HILL	83.60	197.21	57.62	26.63	5.24	370.30
R.A. LANE CONSTRUCTION	10.00	0.00	0.00	0.00	0.00	10.00
RANDY FROST ROOFING	210.00	0.00	0.00	0.00	0.00	210.00
REALTY RESOURCES MANAGEMENT	12.00	0.00	0.00	0.00	0.00	12.00
REGENERATION Customer	0.00	0.00	0.00	200.00	0.00	200.00
RENEWAL ARBORICULTURE	0.00	4.53	6.39	58.40	237.60	306.92
RICHARD LERMOND	15.00	0.00	0.00	0.00	0.00	15.00
Rock Harbor Management	7.00	0.00	0.00	0.00	0.00	7.00
ROCKPORT COMPANY	0.00	1.23	0.00	0.00	0.00	1.23
ROCKPORT GRANITE	300.00	180.00	0.00	0.00	0.00	480.00
ROCKPORT HOMES, INC.	146.60	0.00	0.00	0.00	0.00	146.60
ROCKPORT LANDSCAPE & DESIGN	88.00	1.85	76.00	72.00	0.00	237.85
ROCKPORT MARINE, INC.	22.00	1.00	0.00	0.00	0.00	23.00
ROCKPORT POST & BEAM	6.00	0.00	0.00	0.00	0.00	6.00
ROCKPORT PUBLIC WORKS	1,448.40	747.00	0.00	6.40	0.00	2,201.80
RUBENSTEIN ELECTRIC, INC.	0.00	0.00	0.00	5.00	0.00	5.00
SAD #28 and FIVE TOWN CSD	267.85	0.00	0.00	0.00	0.00	267.85
SAMOSSET RESORT	2,613.60	904.80	0.00	0.00	0.00	3,518.40
SCOTTYOUNG HOME SOLUTIONS	0.00	114.00	0.00	0.00	0.00	114.00
SCRAPDOGS COMMUNITY COMPOST	6.00	3.00	20.40	12.14	25.80	67.34
SEABORN BUILDERS	0.00	147.00	0.00	0.00	0.00	147.00
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-10.64	-10.64
SEACOAST SECURITY	30.00	0.00	0.00	0.00	0.00	30.00
STANCIOFF BUILDING & DESIGN	0.00	0.00	16.00	0.00	0.00	16.00
STRONG YOUNG MEN	56.00	0.00	0.00	0.00	0.00	56.00

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SUKEFORTH BUILDERS, INC.	70.00	0.00	0.00	0.00	0.00	70.00
SUPERIOR RESTORATION	775.80	533.40	0.00	0.00	0.00	1,309.20
TAMARACK BUILDERS	34.00	0.00	0.00	0.00	0.00	34.00
TANGLEWOOD 4-H CAMP	0.00	102.00	0.00	0.00	0.00	102.00
THE MAINE WATER COMPANY	0.00	164.00	0.00	0.00	0.00	164.00
THOMAS BLAND BUILDER	0.10	48.00	0.00	0.00	0.00	48.10
TOWN OF CAMDEN	0.00	58.86	0.00	72.00	0.00	130.86
TOWN OF ROCKPORT	6.00	12.00	0.00	0.00	0.00	18.00
TREE TRIMMERS LLC	0.00	47.20	0.00	0.00	0.00	47.20
TREEKEEPERS, LLC	471.60	59.80	0.00	0.00	0.00	531.40
UHLL BUILDERS, INC.	82.00	0.00	0.00	0.00	0.00	82.00
VIKING INC	90.00	50.00	0.00	0.00	0.00	140.00
VILLAGE BUILDERS&REMODELING	58.40	91.00	0.00	0.00	0.00	149.40
VISION BUILDERS	12.00	28.68	35.22	8.00	0.00	83.90
Walk IN	0.00	0.00	30.00	0.00	0.00	30.00
WATERFRONT RESTAURANT	5.00	0.00	0.00	0.00	0.00	5.00
WESTERN AUTO	600.00	0.00	0.00	0.00	0.00	600.00
WHITE BARK PROPERTY	0.00	0.00	7.91	0.00	0.00	7.91
WHITE CONSTRUCTION CO	0.00	0.00	0.00	0.00	-3.80	-3.80
WHITMAN PROPERTIES LLC	124.00	102.00	0.00	0.00	0.00	226.00
WINDWARD HOUSE	8.00	41.00	0.00	0.00	0.00	49.00
WJR CARPENTRY	164.00	406.00	0.00	0.00	0.00	570.00
TOTAL	86,603.59	60,567.26	12,859.55	3,969.43	6,675.72	170,675.55