Budget Summary

-	FY 20	FY 21	FY 22	FY 23	FY 24	FY 24	FY 24
Expense Summary	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
Administration	181,241	211414.82	260,598	254,095	195,721	195,721	195,721
Wages	366,483	383,929	407,963	388,783	545,928	545,928	545,928
Benefits	265,410	290,752	332,680	285,924	298,522	298,522	298,522
Insurance	17,195	17,464	18,500	20,000	19,720	19,720	19,720
Facility	42,438	46,965	85,900	49,500	59,360	59,360	59,360
Operational - Municipal Solid Waste	624,114	609,008	649,223	740,520	777,467	777,467	777,467
Operational - Recycling	70,168	95,244	78,800	96,200	116,676	116,676	116,676
Operational - CD & D	215,336	296,272	308,631	331,200	420,380	420,380	420,380
Debt Service - Principal	34,445	35,972	36,764	-	-	-	-
	3,125	1,597	805	-	-	-	-
Capital Expenditures	-	14,500	30,000	60,000	150,000	150,000	150,000
Capital Reserve	145,855	100,000	100,000	168,153	150,500	150,500	181,970
TOTAL EXPENDITURES	1,965,810	2,103,118	2,309,864	2,394,375	2,734,274	2,734,274	2,765,744
				3.53%	12.43%	12.43%	13.43%
				04 Chango from 2022		% Change from EV 3	022

% Change from 2022

% Change from FY 2023

	FY 20	FY 21	FY 22	FY 23	FY 24	FY 24	FY 24
Revenue Summary	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
Operation Income	1,550,035	1,614,868	1,567,700	1,684,700	2,026,581	2,026,581	2,036,581
Other Financing Sources	105,577	183,155	115,571	155,511	175,000	175,000	175,000
Town Assessments	554,164	564,958	554,164	554,164	532,694	532,694	554,164
TOTAL REVENUE	2,209,776	2,362,981	2,237,435	2,394,375	2,734,274	2,734,274	2,765,744
				6.55%	12.43%	12.43%	13.43%

% Change from 2022

% Change from FY 2023

Administration

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
101-01	Manager	74,330	98,014.01	92,375	89,642.32	91,376	50,000	50,000	50,000
101-03	Administrative Assistant	48,765	45,093.83	44,172	47,109	53,640	57,165	57,165	57,165
101-04	Contract Bookkeeping	10,046	10,247.00	25,000	25,000	25,000	25,000	25,000	25,000
	Community Committee Projects - Swap								
101-06	Shop	1,507	457.00	5,691	217	6,000	6,000	6,000	6,000
101-07	Waste Reduction Education	-	-	184	835	20,000			
101-10	Office/Custodial Supplies/Equipment	5,387	6,684.62	6,600	5,158	6,700	6,610	6,610	6,610
101-11	Software License/Support/PCs	3,026	9,746.92	3,773	9,804	6,000	7,837	7,837	7,837
101-12	Legal - General	20,098	1,710.20	459	7,497	10,000	7,953	7,953	7,953
101-16	Audit	2,500	5,300.00	10,300	10,200	10,500	9,800	9,800	9,800
101-17	Communications-Public Advertising		6,332.45	3,269	3,298	5,000	5,000	5,000	5,000
101-18	Seminar/Training	2,669	1,423.89	2,435	2,959	2,500	2,100	2,100	2,100
101-19	Safety Training & Equipment	2,805	4,848.46	6,961	7,631	7,000	8,000	8,000	8,000
101-20	Dues/Memberships/Reg Fees	4,108	4,039.11	5,816	5,206	6,000	5,877	5,877	5,877
101-21	Payment in Lieu of Taxes	6,000	4,130.00	4,379	4,380	4,379	4,379	4,379	4,379
	Department Totals	181,241	198,027	211,415	218,936	254,095	195,721	195,721	195,721
						16.06%	-22.97%	-22.97%	-22.97%

% Change from 2022

% Change from FY 2023

101-01 Manager

Salary for Facility Manager

101-03 Administrative Assistant

Full time wages for Office Administrator with 3% COLA

101-04 Contract Bookkeeping

Bookkeeping/Payroll Services
Provided by Town of Camden Dept. of Finance

Cost to Town of Camden: Wages: \$36/hour Benefits: \$8/hour = \$528/week \$27,456/year

101-06 **Swap Shop**

Related expenses, e.g. solid waste diversion, education outreach & events, advertisement.

101-07 Waste Reduction Education

Moved to a Reserve Fund

Expenditures 1

101-10 Office administration/BOD/office Equipment/custodial Supplies

Housekeeping Supplies	300.00
Office computers/monitors	600.00
Photocopier paper	400.00
Photocopier maintenance/repair	2,350.00
Postage	2,120.00
Post Office Box	140.00
Checks/Dep	700.00
Total	6,610.00

101-11 Software License/Support/PCs

VOIP phones	1,441.00
Harbor digital	3,832.00
Website Hosting/TRIO™	1,800.00
PCs - Gatehouse & Admin*	250.00
Lathem Time Clock	448.00
Office 360	66.00
Total	7,837.00

Harbor digital has a \$400 onboarding fee and charge \$150 per hour for IT services + \$186 per month for monitoring & Budgeted \$1200 IT Service

101-12 Legal - General

Legal: this line includes all legal services for the corporation including labor negotiations, hauling and disposal contracts, personnel matters, litigation, municipal warrant questions, etc (average use)

101-16 Audit

Annual financial audit - Quote from Brewer on 12/19/22

101-17 Communications - Public Outreach

Public Hearing Advertising x 4	1,600.00
Employment Ads	1,700.00
RFP Ads	1,700.00
Total	5,000.00

101-18 **Seminar/Training**

MRRA Conference (6 x \$195.00)	870.00
Travel	1,000.00
Discretionary	230.00

Total 2,100.00

101-19 Safety Training & Equipment

Workplace hazards assessment/safety training/safety committee implementation/Forklift training

Equipment/supplies e.g. traffic cones/ PPE's

Total 8,000

101-20 **Dues/Memberships/Reg Fees**

Group Dynamics	385.00
Maine Municipal Association	625.00
Maine Resource Recovery Assn.	500.00
Lily Pond Assn. 2 lots \$1500 ea	3,000.00
Annual Report - Transfer License	515.00
License - Scale Master	175.00
ME Ind. Stormwater Permit	677.00
Total	5,877

101-21 Payment in Lieu of Taxes

Rockport Assessor

"represents the municipal and county portions of the taxes, leaving out the schools. Here that would be \$4,379.46." RTA

\$856,200 x 0.01705 = \$14,598.21

\$14598.21 X 0.3 = \$4379.46

101-New Merchant Services Fees

Wages

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
105-02	Labor - Full Time / BU	278,724	283,663	278,314	307,249	282,830	398,404	398,404	398,404
105-03	Labor - Part Time	85,478	77,616	99,300	88,724	95,953	135,523	135,523	135,523
105-04	Labor - Overtime	2,281	3,111	6,315	12,078	10,000	12,000	12,000	12,000
	Department Totals	366,483	364,390	383,929	408,052	388,783	545,928	545,928	545,928
						-4.72%	40.42%	40.42%	40.42%
						% Change from 2022		% Change from 2023	

105-02 Labor - Full Time

7 full time

105-03 Labor - Part Time

3 Part Time @ 24 Hrs

1 Part Time @ 16 Hrs

2 Part Time @ 8 Hrs

Job Title	New	6 Mo.s	2 YRS	4 YRS	6 YRS	10 YRS
Operator	19	20	22.5	23.25	24.5	25.75
Mechanic/Maintenance	21	22	24	25.25	26.5	27.75
Facility Foreman	24.5	25.5	26	28	30	32.5

105-04 **Labor - Overtime**

Landfill, Metal & Sheetrock, Snow plowing, after-hour work/msw containers swap/training/ staff meetings/sessions

Benefits

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
110-01	Health Insurance	173,279	136,474	168,468	116,578	160,000	151,157	151,157	151,157
110-02	FICA & Medicare	37,882	38,055	37,733	41,619	40,071	50,498	50,498	50,498
110-03	Unemployment	-	229	1,140	2,029	1,200	3,200	3,200	3,200
110-04	Workers' Comp	29,200	36,479	39,051	44,286	40,000	46,417	46,417	46,417
110-05	ICMA Retirement	17,812	15,403	19,858	19,047	19,253	21,100	21,100	21,100
110-06	Income Protection	3,191	2,903	3,774	3,436	4,500	5,150	5,150	5,150
110-07	Clothing/Boot Allowance	4,046	3,052	4,003	3,838	6,500	6,600	6,600	6,600
110-08	Health Insurance Buyout		15,597	16,725	4,200	14,400	14,400	14,400	14,400
	Department Totals	265,410	248,192	274,027	235,033	285,924	298,522	298,522	298,522
						21.65%	4.41%	4.41%	4.41%
									-

% Change from 2022 % Change from FY 2023

110-01 Health Insurance

	Share	Jul-Dec 23	Jun 24
KA 1 E/100%	14,807.87	7,153.56	7,654.31
CC, VK, JW, JT, 4 E/S85	50,346.72	205,414.62	219,793.64
BK 1 E/S100/85%	29,534.64	14,267.94	15,266.70
VM, TBD, 2 E/Fam85/15%	56,467.78	27,279.12	29,188.66
Total	151,157		

110-02 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

110-03 Unemployment

Unemployment is paid on the first \$12,000 of wages per employee Estimate based on previous bill per Maine Municipal Assn.

110-04 Workers Comp

MMA Calculation FY24 1&2 Quarter payments \$ 6,791.70 each at 15% of total = 30% of total 2023 premium (set at \$45,288) FY 24 3rd Quarter payment \$ 18,567 estimated equals 40% of total Premium and FY24 4th Quarter payment \$13,925.10 equals 30% of premium

2/16/2023 Expenditi

110-05 ICMA Retirement

Employees enrolled in ICMA received up to a 4.5% match from MCSWC

110-06 Income Protection

Full Time Wages \$355,000

Highest IPP Rate (.70): X .70

Per 100/month (.0204) X .0204

Total Premium 475,313

MCSW's Share (75%) X 75%

Total Appropriation: 6,337

110-07 Clothing/Boot Allowance

Full time employees receive up to \$200 for clothing and \$200 for boots annually as a reimbursement. Part time employees' stipends are prorated

	Boots	Clothing
7 Full Time Employees @ 40 Hours	1,400	1,400
3 Part Time Employees @24 Hours	600	600
1 Part Time Employee @ 16 Hours	200	200
2 Part Time Employees @ 8 Hours	400	400
Raingear	1,400	
	Total	6,600

110-08 Health Insurance buyout in Lieu of MMEHT

\$600 per month stipend in lieu of MCSWC Health Plan (2 Employees) (600x12x2)= \$14400

Insurance

Expenditures

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
115-01	Public Officials & Property/Casualty	17,195	17,327	18,000	19,437	20,000	19,720	19,720	19,720
	Department Totals	17,195	17,327	18,000	19,437	20,000	19,720	19,720	19,720
						2.90%	-1.40%	-1.40%	-1.40%
						% Change from 2022		% Change from FY 2023	•

115-01 Public Official & Property/Casualty Insurance

Estimate provided by Maine Municipal Assn. YTD FY22 \$19,437

Facility

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
20-01	Water, Phone & Security	7,776	8,325	8,129	9,946	8,500	11,830	11,830	11,830
120-05	Station Maintenance	10,572	32,789	23,676	25,480	25,000	17,400	17,400	17,400
120-07	Communication - Onsite	604	94	3,656	975	1,500	130	130	130
120-08	Portable Toilet Service	1,962	1,140	880	880	1,000	1,000	1,000	1,000
L20-10	Pick-Up/Plow Truck Fuel & Maint.	767	1,668	2,802	1,261	4,000	4,000	4,000	4,000
120-14	Break/Restroom Supplies	2,088	1,974	2,098	3,150	2,500	2,500	2,500	2,500
120-15	Traffic Control/Sign Replacement	1,570	4,497	3,809	5,292	5,000	2,500	2,500	2,500
120-18	Transfer Redesign - Engineering	-	-			-	-	-	-
120-19	Steel & Fabrication	17,099	26,387	1,915	12,357	2,000	20,000	20,000	20,000
	Department Totals	42,438	76,874	46,965	59,341	49,500	59,360	59,360	59,360
						-16.58%	19.92%	19.92%	19.92%
						% Change from 2022		% Change from FY 202	3

120-01	Water, Phone & Security	
	Maine Water - Onsite Hydrants/water	5,860
	US Cellular	600
	Consolidated Communications	1,670
	Security Alarm System (4)	2,000
	Credit card device & reader	500
	Spectrum internet upgrade	1,200
	Total	11,830
120-05	Station Maintenance	
	Pests/disease control @ \$72/12-month	1,200
	Cintas™ Floor mats & runners	1,300
	Fire Extinguishers	400
	Portable hand/power tools	500
	Oil dry absorbent/fasteners/grease	800
	Roadway Maintenance	5,000
	Custodial services @ 1x wk @\$100/wk	5,200

Expenditures

6

Equipment Rental/Contingency	1,000
Landscaping/grounds keeping	2,000
Total	17,400

120-07 **Communication - Onsite**

Maintenance, batteries, and parts on 2 way radios used at facility. 6 radio replacements

120-08 Portable Toilet Service

Sanitation/maintenance fee of \$80/month

120-10 Pick-Up/Plow Truck Fuel & Maintenance

Fuel @ \$3.80/gal 1,480 Maintenance 2,520

120-14 Break & Restroom Supplies

Paper products/water cooler/coffee/deodorizer

120-15 Traffic Control/Signage purchase/replacement

Parking/directional traffic/pedestrian/safety signage dealing with deferred maintenance.

120-19 Steel & Fabrication

Materials and labor for repairs/fabrication/mechanized equipment and machinery (the historic spending last 134,739)

Operational - Municipal Solid Waste

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
125-04	Municipal Review Comm. Dues	-	-	-		-	-	-	-
125-05	Equipment Maint./Supplies	29,901	12,001	12,504	27,962	15,000	19,000	19,000	19,000
125-06	Private Hauler	-	-			-			
125-07	Food Waste Collection/Compost program			189	216	200	200	200	200
125-08	Waste Oil		-	953	743	2,000	2,000	2,000	2,000
125-10	Purchase of Bags	32,430	40,608	29,198	105,895	50,000	50,000	50,000	50,000
125-12	Universal Household Waste	288	403	396	1,640	1,000	2,000	2,000	2,000
125-13	HHW Day Cost	6,075	7,502	10,716	12,265	10,000	12,500	12,500	12,500
125-14	Roll-Off Truck Maint. Repairs	6,468	7,415	3,423	5,157	10,000	3,000	3,000	3,000
125-15	Scale Calibration & Maint.	1,913	4,734	514	3,227	1,000	2,000	2,000	2,000
125-16	MSW Hauling	213,657	220,201	199,492	195,769	231,000	235,745	235,745	235,745
125-17	MSW Tipping	326,801	328,358	345,831	383,809	413,820	437,940	437,940	437,940
125-18	Electricity	6,581	6,448	5,793	8,780	6,500	13,082	13,082	13,082
	Department Totals	624,114	627,670	609,008	745,464	740,520	777,467	777,467	777,467
						-0.66%	4.99%	4.99%	4.99%

% Change from 2022 % Change from FY 2023

125-04	Municipal Review Comm. Dues MCSWC no longer a member			
125-05	Equipment Maint./Supplies			
123-03	Compactor Area & Repair/Supplies UHW Building Maint. & Repair Jetting & Pump Out WWFS Pressure Wash MSW Bldg Mod for Recycling Hybrid Metal Recycling Improvements Total	7,500.00 2,500.00 2,000.00 3,000.00 2,000.00 2,000.00 19,000.00		
125-06	Private Hauler Tipping			
125-07	Food Waste Collection/Compost Program	n		
125-08	Waste Oil			
	2 pump outs of 1000 tank @ \$1K/ea	2,000.00		
125-10	Purchase of Bags 1 order small \$8,948 + 2 orders of large \$38,24 *Need to explore the use of tags or stickers	47,228 s as a cost saving m	easure	
125-12	Universal Household Waste			
	A mix of CPUs and TVs to Fluorescent Tubes.	CPUs and TVs genera	ate a rebate. FY 2023 actual \$1,176 slight increase projected with fee incre	\$2,000
125-13	HHW Day Cost			
	EPI Setup	1,500	May want to double this to have 2 events per year?	
	Unit Cost Units	30 366		
	Total	\$12,480		
125-14	Roll-Off Truck Maint. & Repairs	3,000.00		
125-15	Scale Calibration & Maintenance			
125-16	MSW Hauling MSW Generation Trends (tons) Haul trips Haul Cost	FY 24 Est 6000 362		

Expenditures

2/16/2023 8

Total \$235,745.45

125-17 MSW Tipping

 Tipping Fee FY (23 WM)
 Estimated tons
 Total Cost

 \$70.99
 6000
 425,940

 \$2.00
 6000
 12,000

 Total
 437,940.00

125-18 **Electricity**

FY 2022 actuals \$8780 x CMP Rate Increase of 49% (\$8780 x 49% = \$4302), (FY 21 \$8780 + Projected 49% increase \$4302 = \$13,082.00

Operational - Recycling

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
130-02	Bulky Metal Transport	19,600	24,400	30,895	30,560	34,200	37,960	37,960	37,960
130-05	Tire Disposal	-	-	-	2,707	-	5,123	5,123	5,123
130-06	Sales Expense	5,825	5,825	8,442	-	8,500	7,500	7,500	7,500
130-07	Freon Collection & Removal	5,565	3,683	4,635	6,008	5,000	6,018	6,018	6,018
130-08	Recycling Supplies	8,039	3,989	8,953	8,337	9,000	10,120	10,120	10,120
130-09	Equipment Maintenance & Repair	11,036	11,394	18,872	13,444	12,500	12,500	12,500	12,500
130-10	Building Maintenance & Repair	2,644	2,953	7,424	6,777	8,000	8,000	8,000	8,000
130-18	Electricity	9,018	8,650	8,214	11,835	9,500	17,635	17,635	17,635
130-19	Fuel/Oil Products	8,441	7,130	7,810	12,420	9,500	11,820	11,820	11,820
	Department Totals	70,168	68,024	95,244	92,087	96,200	116,676	116,676	116,676
						4.47%	21.28%	21.28%	21.28%

% Change from 2022 % Change from FY 2023

130-02 Bulky Metal Transport

73 trips @ 450.00/trip +70 FSC = \$37,960

130-03 Composting/Recycle Bins

Currently not being sold

130-05 Tire Disposal

In FY 22 we collected 1,401 car tires @ \$3.00 and 11 tires over 20" @ \$15 each = \$4,368. we are expecting an increase from BDS to \$3.50 & \$20 which would = \$5,123

130-06 Sales Expense

This line off sets costs for recycled materials (sometimes commodities have a negative balance based on market)

130-07 Freon Collection & Removal

In 2022 we recycled 708 units and the rate to remove the freon was \$6.50/unit. The freon removal rate has gone up to \$8.50 per unit x historic # of units of 708 = \$6,018

130-08	Recycling Supplies	Units	\$/Unit	Total
	Baling Wire	60	152.00	9,120
	Small Tools, Paint, etc.	6	70.00	1,000
	Total	v	70.00	10,120
130-09	Equipment Maintenance & Repair			
	Baler	3,000		
	Bobcat	2,000		
	Service Fork	2,500		
	R O Cans	5,000		
	Total	12,500		
130-10	Building Maintenance & Repair			
	Sprinkler Inspection	-		
	Building Maintenance	6000		
	Furnace Maintenance	2,000		
	Total	8,000		
130-18	Electricity			

CMP meter 9001

FY electrical usage was \$11,835 x 49% CMP expected rate increase = \$17,635

130-19 Fuel/Oil Products

	Total Gals	\$/Gal	Total \$
Heating - Gallons #2 Oil	2,000	3.83	5,620
Propane	863	6.95	6,000
Lubricants, Grease, Filters, etc.			200
Total			11,820

Operational - CD & D

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
135-01	Jacob's Quarry Leachate	107,175	118,176	127,511	174,204	130,000	188,500	188,500	188,500
135-03	JQS & N Water - Analytical	24,736	31,140	27,205	44,779	40,800	40,700	40,700	40,700
135-04	Landfill Development	3,679	53,795	38,016	40,208	45,000	45,000	45,000	45,000
135-05	Hydro Geological Consultation	30	-	6,366	0	-	6,000	6,000	6,000
135-06	Surveying	-	-	-					
135-07	Engineering Consultation	15,872	16,495	14,405	12,841	10,000	17,350	17,350	17,350
135-08	Equipment Fuel	9,898	12,388	7,007	8,745	17,500	19,475	19,475	19,475
135-09	Landfill Equipment	19,622	22,443	16,803	15,033	20,000	7,500	7,500	7,500
135-10	Odor Control	537	424	-	-	-	-	-	-

Expenditures 10

135-11	OCB Maintenance & Repair	489	257	1,068	0	500	500	500	500
135-12	Sheetrock Diversion	22,986	37,209	46,864	48,917	50,000	55,000	55,000	55,000
135-13	Grinding and hauling Expense	-	-	4,500	6,687	5,000	6,630	6,630	6,630
135-14	Gut Closure/Remediation	-	330	-	-	-			
135-15	DEP Landfill Fee	8,999	4,574	4,252	3,354	4,500	10,000	10,000	10,000
135-16	Fire Related Expenses-Landfill		43,761						
135-18	Electricity - JQS Pump	1,313	1,174	1,069	2,483	1,900	3,725	3,725	3,725
135-19	Mattress Diversion			#REF!	23,864	6,000	20,000	20,000	20,000
	Department Totals	215,336	342,166	295,066	381,115	331,200	420,380	420,380	420,380
						-13.10%	26.93%	26.93%	26.93%
						% Change from 2022	% (Change from FY 2023	

135-01 **Jacob's Quarry Leachate**

	Gallons	Gal/cf	Bill Unit	\$/Unit	\$/Unit	Total \$
2020	13,200,000	7.48	100	6.23	6.23	123,656
2021	10,200,000	7.48	100	8.23	8.23	117,132
2022	14,580,000	7.48	100	9.75	9.75	
2024	14,500,000	7.48	100	9.75	9.75	188,500

Cost from the Camden Wastewater Treatment to process the leachate have been increasing every year and are projected to continue to increase.

135-03	JOS &	N. W	Vater	-Sevee	&	Maher

Annual water quality \$40,700.00 w/projected increase sampling/analyses/reporting \$37,000

135-04 Landfill Development

Mowing 3x per yr @\$500	1,500
Aggregate/Roadway	15,000
Intermediate cover	28,500
Shaping landfill slope and seeding	4,000
Total	49,000

135-05 Hydro Geological Consultation

For potential well installation work 6,000

135-06 Surveying

Now included in Engineering Consultation

135-07 **Engineering Consultation**

Annual Report-Landfill/Volume Calcs	2,200
Closure & Post Closure Calculations	2,000
Consult & Survey	5,350
Cell Development and Closure, etc.	4,000
Stability and settlement analysis	3,800
Total	17,350

Expenditures

135-08 Equipment Fuel (off-road diesel)

4,100 Gallons @ \$4.74/Gallon 19,475

135-09 Landfill Equipment

 Bulldozer
 3,000

 Loader
 4,500

 Total
 7,500

135-10 Odor Control

No peroxide currently being used

135-11 OCB Maintenance & Repair

For annual totalizer calibration 500

135-12 Sheetrock Diversion

Estimated total for FY 24 55,000

 (\$570/trip+\$70/trip=\$640)
 FY 2022 Tons
 Trips
 total sheetrock tipping + total (Cost/ton)
 Cost/pound

 6 Months YTD FY 23 = \$23,473.60
 32
 32
 hauling

 32 x \$640 =
 \$40,875 + \$20,480
 \$61,355/327
 \$187.62/2000=.

290 Tons are estimated $327 \times 125 = $40,875$ \$20,480 = \$61,355 tons = \$187.62 0938

135-13 **Grinding and Hauling Expense**

Maine Custom Woodlands is the contractor that did the grinding and the total tonnage ground was 602.71 @ \$11/Ton = \$6,630

135-14 Gut Closure/Remediation

Complete

135-15 **DEP Landfill Fee**

2,000 Tons @ \$5.00/Tn 10000

135-18 Electricity - JQS Pump

Based on Actual 3,725

135-19 Mattress Diversion

2023 YTD \$9,750 Estimate = 20,000

2022 Actuals \$23,864

Debt Service - Principal

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
140-14	Equipment Lease/Purchase (5 vr.)	34,445	35,205	35,972	36,754			_	

2/16/2023 Expenditures 12

 140-10
 Cover/Odor/Stm Bond (5 Yr.)

% Change from 2022

% Change from FY 2023

140-14 Equipment Bond

Dozer as per First National Bank

140-10 Cover/Odor/Stm

140-12 Freightliner Roll-Off

Debt Service - Interest

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
142-14	Equipment Lease/Purchase (5 yr.)	3,125	2,364	1,597	779	-	-	-	-
142-10	Cover/Odor/Stm Bond (5 Yr.)	-	-	-		-	-	-	-
142-12	Freightliner Roll-Off	-	-	-		-	-	-	-
	Department Totals	3,125	2,364	1,597	779	-	-	-	-
						-100.00%	0.00%	0.00%	0.00%
						% Change from 2022		% Change from FY 202	23

142-14 Equipment Bond

Dozer as per First National Bank FY21 Final payment

142-10 Cover/Odor/Stm

142-12 Freightliner Roll-Off

Capital Expenditures

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
145-16	Roll-Off Containers	-	-	30,000	50,032	-	-		-
145-14	Loader		55,805			-	-	-	-
new	Baler Rebuild			-		60,000			
new	Production well & Piezometer Replacement			-			150,000	150,000	150,000
		-	-	-	0	-	-	-	-
	Department Totals	-	55,805	30,000	50,032	60,000	150,000	150,000	150,000
						19.92%	150.00%	150.00%	150.00%
						% Change from 2022		% Change from FY 2023	

145-16 **Roll-Off Containers** 4 @ \$7,500 = 30,000

Expenditures

13

new Production Well

The production/extraction well allows for the pumping of leachate from Jacobs Quarry South landfill to the Camden Wastewater Treatment Plant and is in need of replacement.

Maine DEP will reimburse MCSWC for 90% of the cost but we will have to fund it initially. Manager recommends budgeting \$140,000 based on estimates.

The piezometer is used to measure the level of water in the quarry in order to prevent contamination of Lilly Pond and groundwater. No DEP reimbursement. Estimate \$10,000

Recommended funding source is the MCSWC Landfill closure fund. DEP funds will reimburse closure funds.

Capital Reserve

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
148-01	Jacob's Quarry Closure Reserve	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
148-05	Accrued Benefit Liability Reserve	1,543	12,390			68,153			
148-07	Equipment Replacement Reserve	23,312	23,312		1,730	-	30,500	30,500	61,970
148-08	Bag Fee Stabilization Reserve	21,000	11,000			-			
148-09	Facility Improvement Reserve	-	-	-	70,000	-			
149-02	Grant expenditures	-	-	-	1,314	-			
new	Waste Reduction Reserve						20,000	20,000	20,000
	Department Totals	145,855	146,702	100,000	173,044	168,153	150,500	150,500	181,970
						-2.83%	-10.50%	-10.50%	8.22%

% Change from 2022 % Change from FY 2023

148-01 Jacob's Quarry Closure Reserve held by MCSWC #7689642

Latest Closure Cost Estimate	2,551,955
Estimated post closure costs (30 years)	4,706,000
Audited Balance at 6/30/22	1,889,565

Restricted Landfill Closure funds held by towns

Camden	614,282
Rockport	403,914.00
Lincolnville	238,851.29
Норе	141,721
Restricted funds held by towns	1,398,768
Total funds restricted for closure	3,288,333

Funds for JQ closure are set aside annually in a reserve for closure costs.

148-05 Accrued Benefit Liability Reserve #9305113

Audited liability as of June 30 2022	35,598
Recommended minimum balance per Auditor	40,000
Audited Balance at June 30, 2022	78,008

	Audited balance as of June 30, 2022	78,008	Auditor recommends \$40,000 in this fund
148-09 148-09	Audited Balance June 30 2022 Use of reserve in FY23 Anticipated balance end of FY23 Proposed addition to fund for FY24 Anticipated balance end of FY24 Facility Improvement Reserve Facility Reserve	55,138 30,500 24,638 30,500	\$60000 budgeted for baler but expected to be closer to \$30500
	Use of fund in FY23 Anticipated balance end of FY23 Use of fund in FY24	0 26,953 -	

	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 24	FY 24
TOTAL EXPENDITURES	1,965,810	2,182,746	2,101,223	2,420,075	2,394,375	2,734,274	2,734,274	2,765,744
					-1.06%	14.20%	14.20%	15.51%

% Change from 2022

% Change from FY 2023

Undesignated Fund Balance Info

Total Unrestricted - Undesignated Audited balance from FY22 audit	287,325
Manager's Proposed Budget FY24	2,734,274
12% of FYE 23 Managers proposed budget*	328,113
	•

^{*}Historical Board policy for minimum balance to be maintained in the Unassigned Fund Balance. It is not clear where the policy came from but it has been the practice to maintain at least 12% of the operating budget in the UFR

Difference between board policy and actual undesignated fund balance (40,788)

Revenues - Operational Income

	•	FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
	MSW Related Income							_
1-01	Pay Per Bag	506,667	559,729	480,084	540,000	585,700	585,700	585,700
1-02	Per Ton Fee	542,931	470,885	545,440	475,000	675,000	675,000	675,000
7-09	Private Hauler Fee	-	-					
7-03	PERC Distribution	-	-		-			
1-11	Universal Waste Fee	5,520	6,638	7,787	6,000	6,000	6,000	6,000
1-12	Freon Removal Fee	5,919	5,706	7,287	6,000	6,000	6,000	6,000
1-14	HHW Day - Unit Fees	2,311	2,630	4,106	2,500	4,000	4,000	4,000
	Recycling Income							
			55,364	131,530.10	55,000	55,000	55,000	55,000
1-09	Bulky Metal Sales/Gate	47,215	68,066	83,411	65,000	75,000	75,000	85,000
	CDD & Related Income							
1-17	4 town Demo Tip Fee	267,229	260,005	222,896	420,000	400,000	400,000	400,000
1-18	Regional Demo Tip Fee	89,035	86,419		-			
1-06	Sheetrock	28,025	39,331	36,026	50,000	87,000	87,000	87,000
1-19	Brush Tip Fee	32,721	27,434	22,871	30,000	48,160	48,160	48,160
1-05	Sorted Demo Wood Tip Fee	-	2		-			
1-20	Brush Chip Sales	6,031	5,890		-			
1-21	Demo Chip Sales	-	-		-			
445-84	Mixed Load	-	8,279	40,573	8,500	30,000	30,000	30,000
445-85	Yard Waste			2,711				
	Other Income				6,000			
1-04	Miscellaneous Income	3,741	5,997	13,746	1,200	6,000	6,000	6,000
1-03	Scale Fees	1,220	1,210	2,437	12,000	3,000	3,000	3,000
1-10	Bottle Returns	11,471	11,283	14,570	-	15,000	15,000	15,000
1-16	Sale of Compost Bins		-		-			
1-15	Diversion Income (Regeneration)		-	1,857		4,000	4,000	4,000
1-18	Mattress Diversion			22,690	7,500	24,000	24,000	24,000
1 25	Swap Shop			423		500	500	500
1 26	Tire Div			2,220.80		2,221	2,221	2,221
1 40	Waste Div Gr			5,145.00				
	Total Operation Income	1,550,035	1,614,868	1,647,810	1,684,700	2,026,581	2,026,581	2,036,581
					2.24%	20.29%	20.29%	20.89%

% Change from 2022

% Change from FY 2023

1-01 Pay Per Bag with \$185/ton increase

FY22 Bag Revenue = \$480,083 (1 year)
Calculated number of bags sold
Current bag cost is \$2.78/large & \$1.69/small
Synthetic Sy

FY 21 annual tonnage 5901.55 Fy 22 annual tonnage 5796.28

FY 23 1/2 year Tonnage 3037.01

Pay Per Bag with \$225/ton increase

FY22 = \$480083 (1 year)

Calculated number of bags sold

Current bag cost is \$3.00/large & \$2.00/small | \$489,684.00 | \$96,016.00 | \$585,700.00 | FY24 Projected \$585,700 |

Current cost per top is \$160

Current cost per ton is \$160 FY 20 annual tonnage 5553.71 FY 21 annual tonnage 5901.55 Fy 22 annual tonnage 5796.28 FY 23 1/2 year Tonnage 3037.01

1-02 **Per Ton Fee**

1/2 annual tonnage is commercial 3000 tons used

Per Ton Fee Calculation @

current cost Per Ton Fee Calculation @ 4 year cost

Current cost per ton is \$160

Per ton fee estimated using \$185/Per ton fee estimated using \$225/Ton

FY 20 annual tonnage 5553.71

3000 tons/year @ 185/ton

FY 21 annual tonnage 5901.55

FY 22 annual tonnage 5796.28

Current cost

Per Ton Fee Calculation @ 4 year cost

3000 tons/year @ 185/ton

3000 tons/year @ 225/ton

FY24 Projected = \$555,000

FY24 Projected = \$675,000

FY 23 1/2 year Tonnage 3037.01

7-09 Private Hauler Fee

No longer applies. Note drop in expenses (see line 125-06)

7-03 **PERC Distribution** No longer applies. **Universal Waste Fee** 1-11 FY22 = \$7,7871-12 Freon Removal Fee FY23 YTD= \$2810 1-14 **HHW Day - Unit Fees** 165 Units @ \$15/Unit Half year revenue = \$0. HHW Day typically 2,475 1-07 **Baled Commodities Sales** FY23 YTD = \$31353 1-09 **Bulky Metal Sales** This is gross sales and does not include FY23 YTD = \$37406 1-17 Landfill Revenue (Former 4 Town Demo Tip Fee) Tonnage 2,000 Tip Fee/ton 200 **Total Revenue** \$400,000 FY22 Tonnage = 2013 tons YTD FY 23 Tonnage 963.68 @ \$200/ton 135-12 =\$55,000 Budgeted Expense Sheetrock 1-06 Total cost based on Estimated annual Labor Costs Total Cost/FY22 Total Cost Per FY 22 (327 tons+32 tonnage = Labored tons x new sheetrock Cost/ton Cost/pound (see PAYT tab hauls+1yr labor+area Pound Sheetrock) cost/ton

\$187.62/2000

=.0938

\$29,226/year

\$61,355/327 tons=\$187.62

Estimated 290 tons for FY 24

Disposal Cost increase of \$114 to \$125 per ton

improvements) \$40,875+\$20,4 80+\$29,226=\$

20,581+

\$7,000=

\$97,581

Sheetrock disposal fee increase to \$300 per ton

fee

290 tons x

\$300/ton= **\$87,000**

\$300 per

ton/2000=0.15

cents per pound

87,000

\$97,581/327

tons=\$298/ton

Total Cost

Cost/Ton

Cost/Pound

1-19 **Brush Tip Fee**

Annual Brush Tons 602 (last round)

Labor Cost

Chipping cost (PAYT tab)

FY23 YTD = \$11,573.35 \$6,630 \$12,388 \$19,018 \$19,018 602=\$32 \$32/2000=1.6 or 2 cents/pound

Brush = (250 lbs./yd loose) 250 x .04 cents = Brush fee disposal increase is \$32/ton or .04 cents per pound or \$10 per pickup truck/1 cu yd \$19,264.00

1-05 Sorted Demo Wood Tip Fee

This program is currently on hold due to ever changing quality requirements.

Half year revenue = 0

1-20 **Brush Chip Sales**

MCSWC No longer sells chips

1-21 **Demo Chip Sales**

This program is currently on hold due to ever changing quality requirements.

Half year revenue = \$0

1-04 Miscellaneous Income

Collected finance charges, various rebates, over charges, workers comp, etc.

1-03 Scale Fee

Private entities pay \$20 to use the scale

1-10 **Bottle Returns**

Returns from this program have been increasing over the past several years.

Revenues - Other Financing Sources

		FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
1-61	Interest Income	4,772	5,538	2,571	5,000	5,000	5,000	5,000
1-63	Fund Balance	45,000	35,000	45,000	150,511			
1-65	Sale of Surplus Equipment	-			-	-	-	-
1-68	Equipment Replacement Fund	55,805	63,000	68,000	-	-	-	-
1-67	Carry Forward	-	-	-	-	-	-	-
1-71	Use of Bag Fee Stabilization Fund	-	40,617	-				
1-72	Use of Facility Reserve	-	12,000					
1-70	Bond Proceeds	-	-	-	-	-	-	-
277-60	Use of Accrued Liability Reserve		27,000			-	-	-
new	Use of Waste Reduction Reserve Fund					20,000	20,000	20,000
new	Use of Closure Fund					150000	150000	150000
	Total Other Financing Sources	105,577	183,155	115,571	155,511 34.56%	175,000 12.53%	175,000 12.53%	175,000 12.53%

% Change from 2022 % Change from FY 2023

8-01 Interest Income

FY23 YTD = \$1040 Excludes Closure Fund which is maintained within the fund.

8-03 Use of Fund Balance

None proposed. The unassigned/undesignated fund balance is uncommitted cash on hand. The Board policy is to keep the fund balance at a minimum of 12% of the annual operating budget. Audited fund Balance June 30 2022 is \$287K

8-08 Use of Equipment Replacement Fund

None proposed

8-07 **Carry Forward**

8-11 Use of Bag Fee Stabilization Fund

Left over from PERC contract. Not used now.

8-12 Use of Facility Improvement Reserve

Reserve fund for general facility improvements or major repairs. None proposed for FY24

new Production Well Project Funding Source

The Landfill needs a new leachate production well and piezometer for the measuring and pumping of leachate from the landfill to the Wastewater Treatment Plant. The DEP anticipates the ability to reimburse 90% of the cost of the production well with approximately \$10,000 quarterly. All DEP reimbursements will be transferred to the JQS Closure Fund.

Account	FY 20 Actuals	FY 21 Actuals	FY 22 Actuals	FY 23 Board of Directors	FY 24 Manager	FY24 Finance Committee	FY 24 Board of Directors
Total Non-Assessment	1,655,612	1,798,023	1,763,381	1,840,211	2,201,581	2,201,581	2,211,581
<u>Total Expenses</u> Total Town Assessments	2,182,746 554,164	2,101,223 564,958	2,420,075 554,165	2,394,375 554,164	2,734,274 532,694	2,734,274 532,694	2,765,744 554,164

Town Assessments - Net to be raised by towns. (Expenditures minus Operation Income & Other Financing Sources)

		FY 20	FY 21	FY 22	FY 23	FY 24	FY24	FY 24
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
9-01	Camden	235,150	242,150	237,298	237,007.00	234,797	234,797	234,797
9-04	Hope	55,086	56,843	55,210	56,343.00	56,124	56,124	56,124
9-03	Lincolnville	93,013	96,781	96,268	95,802.00	95,554	95,554	95,554
9-02	Rockport	170,915	169,184	165,389	165,012.00	167,689	167,689	167,689
	Total Assessment Revenue	554,164	564,958	554,165	554,164	554,164	554,164	554,164
					0.00%	0.00%	0.00%	0.00%

% Change from 2022 % Change from FY 2023

Town Assessme	nt Calculation						
					Average of	Total Town Assessment	
	2023 Proposed	Percentage of	2020 Census	Percentage Total	Valuation	Bd. of Directors	Town Share Based
	State Valuation	Valuation	Population	of Population	and Population	Be Raised-	on Avg. Percentage
Camden	1,660,500,000	44.14%	5,232	40.60%	42.37%		234,797
Норе	266,300,000	7.08%	1,698	13.18%	10.13%		56,124
Lincolnville	622,400,000	16.54%	2,312	17.94%	17.24%		95,554
Rockport	1,212,950,000	32.24%	3,644	28.28%	30.26%		167,689
	3,762,150,000	100.00%	12,886	100.00%	100.00%	554,164	554,164

The percentage values shown in the table are rounded for presentation purposes only. The Town Assessments are calculated using the actual percentage values and then rounded to the nearest dollar.