



**Mid-Coast Solid Waste Corporation  
Board of Directors Annual Meeting  
October 26, 2022 – 6:30 p.m.**

**Agenda**

This meeting will be held in person in the French Room in the Camden Town Office and streamed at: [www.youtube.com/TownofCamdenMaine](https://www.youtube.com/TownofCamdenMaine).

Hybrid Option:  
Join Zoom Meeting  
<https://us02web.zoom.us/j/86943917866>  
Meeting ID: 869 4391 7866

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- 1. Public & Director Comments** (*please limit public comment to non-agenda items*)
- 2. Review and Approval of July 27, 2022 Meeting Minutes**
- 3. Facility Manager Report**
- 4. Committee Assignments:**
  - a. Finance Committee
  - b. Personnel Committee
  - b. Governance Committee
  - d. Capital and Strategic Planning Committee
- 5. Drumlin Memorandum on Jacobs Quarry Monitoring Well – Discussion and Next Steps**
- 6. Financials**
- 7. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION  
BOARD OF DIRECTORS ANNUAL MEETING**

**July 27, 2022**

**MEMBERS PRESENT:** Bob Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Michael Brown – Hope, Brian Powers, Jr – Hope, Josh Gerritsen– Lincolnville, Keryn Laite (Vice-Chair) – Lincolnville, Eric Boucher – Rockport, Debra Hall – Rockport

**MEMBERS ABSENT:** Brian Powers, Jr – Hope

**REPRESENTATIVES PRESENT:** David St. Laurent, MCSWC Interim Manager

Robert Falciani, Chair, called the meeting to order at 6:34 pm.

**1. ELECTION AND APPROVAL OF OFFICERS OF THE CORPORATION – Chair, Vice Chair, Secretary and Treasurer. Note: Newly elected Officers assume duties.**

Falciani, Chair opened the nominations for officers for fiscal year 2022-2023.

*Falciani called for nominations for the position of Board Chair. Keryn Laite moved to nominate Robert Falciani. McKellar seconded the nomination. No Discussion on the nomination. With no further nominations, a vote was taken. Motion passed (100% in favor and 0 opposed).*

*Falciani called for nominations for the position of Vice Chair. Robert Falciani moved to nominate Keryn Laite. Gerritsen seconded the nomination. No Discussion on the nomination. With no further nominations, a vote was taken. Motion passed (100% in favor and 0 opposed).*

*Falciani called for nominations for the position of Treasurer. Keryn Laite moved to nominate Alison McKellar. Hall seconded the nomination. No Discussion on the nomination. With no further nominations, a vote was taken. Motion passed (100% in favor and 0 opposed).*

*Falciani called for nominations for the position of Secretary. Bob Falciani moved to nominate Debra Hall. Boucher seconded the nomination. No Discussion on the nomination. With no further nominations, a vote was taken. Motion passed (100% in favor and 0 opposed).*

**2. REVIEW AND APPROVAL MARCH 23, 2022 MEETING MINUTES:**

*Chair Falciani entertained a motion to approve the minutes of March 23, 2022. Josh Gerritsen moved to accept the minutes of the March 23, 2022 meeting as presented. Hall seconded.*

*Discussion followed. McKellar asked for a spelling correction. Falciani called the vote. Motion passed (89.84% in favor; 10.17 Hope due to absence).*

**3. APPOINTMENT OF TREASURER AND DESIGNEE AUTHORITY TO SIGN WARRANTS:**

*Chair Falciani entertained a motion for the appointment of Treasurer and designee authority to sign warrants. McKellar is the appointed Treasurer of record. Debra Hall moved to appoint Chair Robert Falciani, as the designee authority to sign warrants. Late seconded. Discussion to clarify that the designated nominee may be needed, to sign documents, along with the Treasurer, and Manager if either one or the other is not available or as needed. With no further nomination and no further discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed).*

**4. PUBLIC & DIRECTOR COMMENTS:** McKellar provided information on the recent annual Household Hazardous Waste day held on June 18, 2022. McKellar reviewed the costs to members of the community and suggested a review of how MCSW subsidizes the funding of the event take place.

**5. FACILITY MANAGER REPORT:**

Chair Falciani asked if members of the board had any questions on the content of the Manager's report provided by St. Laurent. There were no questions. Falciani asked St. Laurent if there were any items or issues the Board be apprised of or he wanted to highlight regarding MCSWC. St. Laurent is continuing looking at a new hybrid design model for the recycling building. Falciani suggested Brown make a time for a site visit to review the recycling building plan being formulated. St. Laurent has submitted the 2021 DEP Annual Report and noted that the noted the estimated life for the landfill is 6.5 to 14.8 years until closure. Falciani added that a review of future financial investing decisions for the current accounts set up for closure costs take place. St. Laurent expressed that the new group of employees are building on teamwork and getting back to basics that include cleaning up the facility.

**6. REDEEMABLE BOTTLE CONTRACT AWARD:**

Chair Falciani entertained a motion to accept the application to collaborate with the Camden Lions Club to continue the redeemable bottle program. *Keryn Laite moved to approve the Lions Club Redeemable Bottle Contract for a term of one year. Boucher seconded. Discussion followed.* McKellar noted a copy of the application was not in the packet due to concerns on personal information being disclosed. Laite questioned the current percentage of breakdown paid between the two parties from redemption funds received and had questions on the time commitment from MCSWC employees to assist the program. A brief discussion to review the current Bottle Redemption Policy was held. St. Laurent informed the membership that changes to the program may be made when the hybrid recycling changes are developed. *Falciani called the motion. Motion passed (100% in favor and 0 opposed).*

**7. FINANCE COMMITTEE REPORT:**

Chair Falciani asked the membership if there were any questions on the Finance Committee Report provided to the membership. There were no initial questions. McKellar was asked to highlight any

issues the board should focus on. McKellar provided a written copy of the committee minutes that incorporated several recommended actions port forth by the Committee to the Board. McKellar stated that the facility is costing the Towns a good deal of money budgeted annually and will continue to do so; therefore, either fees need to be raised, or more tax allocation will be needed. and will continue to McKellar suggested that the Finance Committee is looking for input on the best strategy going forward, suggesting that they continue to work on designating fee changes that support operational costs that will be brought back to the board for consideration.

- a. Un-Audited FY2021-22 Year End Update These accounts along with healthy unassigned fund balance have been used in recent years to assist keeping the assessments flat. The Finance Committee met and reviewed the FY22 financials, which are still being adjusted by bookkeeping and have not been audited. Reserve account figures are not final and input for allocation will come from the Auditor. McKellar pointed out spending from the equipment reserves, and facility improvement reserve accounts will be reviewed. An evaluation on how the facility is subsidized vs. income from fees collected needs to be reviewed for future budgets. The engagement letter for auditing services from William H. Brewer & Co. should arrive soon.
- b. Credit Card Processing Fee  
McKellar provided an update on the implementation of credit card processing at the facility. This change was budgeted in FY22. St. Laurent has asked the Finance Committee to recommend. MCSWC will have a full point of sale system, including upgrades. MCSWC convenience fee will be higher than those charged by local towns due to the volume of sales and the point of a processing fee for the program sale system required to process transactions. The maximum convenience fee allowed charged under state law is 4% on each transaction. The company we are working with, Ardiah, quoted our costs at 3.88%, which is a figure that can possibly be negotiated in the future. A discussion on the transition to credit card processing was held.  
***Josh Gerritsen moved that the Board set a 4% credit card processing fee to be charged as a convenience fee for customers wishing to pay with a credit card and that all fee schedules contain a note alerting people of the charge. Laite seconded. Motion passed (100% in favor and 0 opposed).***
- c. FY23 Budget Outlook  
McKellar outlined that FY23 budget is already seeing changes in salary and labor costs, wastewater (leachate) processing charges and several reviews for costs based on the current financial climate. The costs associated with hauling and disposing of our MSW are under review ahead of contract negotiation due to changes in surcharges for travel and State fees. Wages for new employees and contract changes are more than budgeted. Leachate costs and landfill costs are exceeding the revenue brought in overall.
- d. Additional Fee Changes for FY23  
McKellar presented that an overall review of fees is needed to support facility costs. The idea of budgeting flat assessments to the Towns is not sustainable without fee increases. The Finance Committee recommends that the Board direct management to adjust fees for items other than recycling and MSW fees as necessary to keep up with the direct and indirect costs to MCSWC.

McKellar suggested that the miscellaneous fees be changed, advertised and brought back to the board at the next meeting for review to be sure there is no problematic feedback from the public. St. Laurent clarified that anything that is not a recycling, landfill fee or a tipping fee, the goal is to have the fees recuperated by the organization should cover the costs of each part of the operation. Discussion on fees followed. Falciani entertained a vote to authorize management to adjust miscellaneous fees and report back if any issues arise at next meeting. Gerritsen asked about the notice for these types of fees. McKellar said that the Interlocal Agreement states all fee changes require a 30-day notice. A brief discussion on fee changes followed. Chair Falciani entertained a motion to allow management to review and publicize changes to fees with the exception of recycling, MSW and landfill fees.

***Falciani entertained a motion. Keryn Laite moved to that the Board allow management to adjust fees for items other than MSW as necessary to keep up with direct and indirect costs to MCSWC. The public shall be provided notice and the Board shall review all fees on an annual basis. McKellar seconded. No discussion. Motion passed (100% in favor and 0 opposed).***

**Note:** McKellar reminded the Board a discussion on MSW/bag fees needs to be taken into consideration in the near future. St. Laurent added that the costs for the MCSWC operation has many factors to take into consideration including increases in State fees, fuel, and collection sites to name a few. Discussion followed on the pending conversation on future MSW costs.

e. Landfill Fees

The Finance Committee reviewed budget figures for the landfill operational expenses and landfill revenue. The Committee generally agreed that not all residents use the landfill equally and that fees should cover the operational costs through revenue receipts; costs include the expense of leachate, which has risen in recent years. The landfill is costing more than it is currently bringing in. It was noted that municipalities are not required to provide service for Construction and Demolition Debris disposal to residents. McKellar stated the landfill has a finite time to bring in revenue. St. Laurent developed and presented a cost table estimating tonnage fees needed to cover operational costs. The projected tonnage for FY23 is estimated be in the 2500-ton range based on historical data. The cost table suggests that tonnage at today's costs would reflect a cost per ton of \$192-\$200/ton. This table reflects that landfill is costing more than it is currently bringing in. The Finance Committee additionally reviewed the current moratorium in place on the facility prohibiting anyone from outside the four towns from using the landfill. After consideration of the cost of closure and ongoing maintenance obligation, the Finance Committee suggests it is more financially sound to increase fees for landfill debris and allow debris from outside the four towns to be brought to the landfill in an effort to recover operational costs through fees.

***Josh Gerritsen a moved that the Board set fee for the Landfill Construction and Demolition Debris material at \$192 per ton or 10 cents per pound and remove the restriction on material from outside the four towns and that the impact of the change be reviewed in 6 months to monitor the impact on revenue and volume. Eric Boucher seconded. Discussion followed.*** McKellar touched on the life of the

landfill and how issues such as the amount of leachate sent to the Camden Treatment Plant and the future work to be done related to PFAS (polyfluoroalkyl substances) are part of the future costs. St. Laurent briefly reviewed the costs chart presented and the costs per ton was discussed further. Falciani asked how long a notice is needed to raise the CD&D rate further. McKellar stated it is a 30-day notice. A lengthy discussion on the pricing per ton was held. ***Gerritsen amended his motion to change the Landfill Construction and Demolition Debris material charge be changed from \$192 per ton to a rate of \$200 per ton. Second by Boucher stood. Falciani called the vote. Motion passed unanimously.***

**8. FINANCIALS:**

Falciani suggested that the Expense and Revenue reports be annotated to explain other money/fund movements and accounts involved in the overall finance of the corporation.

**9. EXECUTIVE SESSION: PURSUANT TO CONTRACTS, 1 M.R.S.A. § 405(6)D, AND PERSONNEL MATTERS  
1 M.R.S.A. § 405(6)(A)**

***Falciani entertained a motion to leave the regular meeting at 7:38 pm and go into Executive Session pursuant to Contract, 1 M.R.S.A. § 405(6)(D) and Personnel Matter and 1 M.R.S.A. § 405(6)(A).***

***Alison McKellar moved to leave regular meeting and go into Executive Session as stated by Falciani. Laite seconded. No Discussion. Motion passed (100% in favor and 0 opposed)***

***The Board exited the Executive Session at 8:30 p.m. and reconvene the board meeting.***

***Debra Hall moved to add a new position of Operational Supervisor as a non-union position at \$26.00 per hour and to reduce the annual stipend for the Facility Manager to \$57,000 per year. Keryn Laite seconded. Motion passed (100% in favor and 0 opposed)***

**10. ADJOURN:**

***Chair Falciani adjourned the meeting at 8:32 p.m.***

Respectfully Submitted,  
Beth Kwiatkowski  
Recording Secretary

*If there are any questions regarding the decisions made at the meeting please refer to the meeting video found at [www.youtube.com/TownofCamdenMaine](http://www.youtube.com/TownofCamdenMaine)*

**SCHEDULED MEETINGS:**

**Board of Directors Meetings:**

September 28, 2022 at 6:30 p.m., John French Jr. Conference Room – Camden Town Office

November 16, 2022 at 6:30 p.m., John French Jr. Conference Room – Camden Town Office

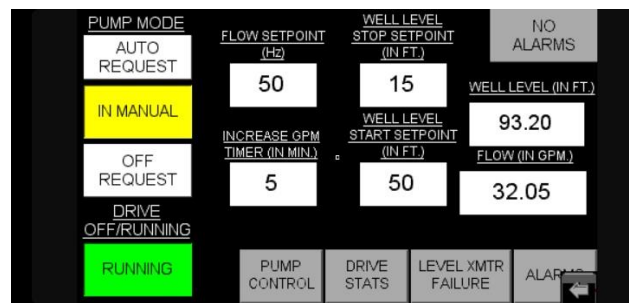


## MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING

### MANAGERS REPORT: 10/26/22

#### Facility

- We have cut 4 wall access holes in the recycling building as the first step toward the “hybrid” collection of recycling along the south wall. This undertaking is an effort to limit the shuttling of dumpsters back and forth from the point of generation to the point of bailing. The shuttling of the roll-off containers and self-dumping dumpsters from outside to inside the recycling building is extremely labor intensive, inefficient, and unsafe.
- The wireless automation of the pump has now officially been completed this has been ongoing for 3 years. The landfill production well levels, pump amperage, and flow can now be looked at in real time and be controlled from a desktop computer or a wireless device such as my cell phone. Below is a screen shot of what the display looks like:



- The production well as been below our regulatory limit of 98 feet mean sea level. On the display above you can see that we are currently at 93.20 feet mean seal level at this current time. This new automation now has the ability to shut down the landfill pump remotely, so we are not pumping leachate during significant rainfall events, which is also a requirement of our waste water discharge agreement with the Town of Camden Treatment Facility.
- The municipal solid waste transportation agreement/contract between MCSWC & Jessie Haskell has been revised to reflect the requested 15% increase, has been accepted and signed. The term of the contract was extended to 3 years beginning October 1<sup>st</sup> 2022 and terminating October 1<sup>st</sup> 2025. The old rate was \$451.25 the new rate is now \$518.94.
- As part of our annual DEP Facility inspection, we had several corrective actions resulting from the audit, one being the access road needed regrading to shed storm water to the active landfill and not the stormwater collection area adjacent to the closed section of the landfill. The access road has been regraded to facilitate proper directional conveyance of stormwater. The other corrective action is to regrade the Southern slope of Jacobs quarry south to a 3 to 1 slope one section is slightly steeper. The area also needs to be regraded and seeded. The second corrective action is underway and will be reseeded in the spring.
- We have been working with Ardiah Managed Services with implementation of the credit card processing. It is clear at this point that Ardiah is not going to be able to fulfill the original



## **MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING**

### **MANAGERS REPORT: 10/26/22**

agreement and we are working with them to see if we can work on an alternate solution. Other options are also being explored. After further investigation of the original scope of services it may be in our best interest to scale back some of the original work and focus on just a process that allows the facility to accept credit cards.

- The Marathon recycling bailer was recently serviced. Replacement of most of the wear parts was identified during the inspection. FY 2023 had budgeted \$60,000 for the wear parts overhaul. We have received a second quote for \$20,000 by United Hydraulics out of Pembroke, Maine. United Hydraulics is a local contractor being used by Hannaford and various other companies. We plan to move forward with having United Hydraulics do this work and are planning for the rebuild to happen during the off hours to have little to no down time.
- Currently B5 is the well that has the transducer installed in it and has been providing us with the required leachate elevation measurements in JQS. 5B is suspected to be unreliable due to improper well type installation and the loss of the well casing that is used in the well drilling process. There is concern that the casing will settle and cover the screen of the well resulting in providing inaccurate data on leachate levels. The second problem is the production well which is 78.25 feet in depth and is where we pump the leachate from JQS has been compromised due to settlement and the landfill fire in 2019. The casing has a bend in it approximately 54.6 feet down which is the current depth of the pump. With the pump only at 54.6 down this only gives us approximately 5 feet of "leachate capacity" for seasonal leachate infiltration or infiltration from pump failure. With the current situation each spring it will be difficult to keep the levels below 98' mean sea level since the infiltration rate will outpace the pumping rate. Not only is the pump not deep enough to provide a safe buffer for seasonal infiltration but the well casing is only 4" in diameter only allowing room for a 2.5 horse power pump that does not provide the pumping rate that at times is required to keep up with infiltration. Based on this information is recommended that both a proper piezometer/monitoring well and new production well be installed. This is the most important part of the whole operation. It keeps the leachate at the regulatory levels that have been determined to minimize outward migration of leachate from the landfill and contaminating surrounding groundwater/aquifer. I have requested Drumlin Environmental to provide a workplan and estimate to do this work. I have work with Drumlin for 15 years and found them to be dependable, reliable, and extremely competent and always reasonably priced. Attached it a Memo from Rich Fortin from Drumlin Environmental outlining the approach and cost for the outlined work. I am requesting the board to provide authorization to move forward with the outlined work. This is the long-term replacement of the main production well and will ultimately be part of the final closure which may be grounds for this funding to come from closure reserve with DEP consent.
- The landfill disposal fees were advertised and increased to \$200 per ton.





## **MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING**

### **MANAGERS REPORT: 10/26/22**

- Last year's low landfill revenue was unexpected below is the historic/current landfill tonnage as of now we are tracking better than last year:

YEAR	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4	TOTALS
FY20	801.30	1161.75	390.83	576.45	2930.33
FY21	652.35	561.09	367.26	555.30	2136.00
FY22	364.23	285.56	515.57	534.14	1699.50
FY23 (YTD)	526.62				526.62

### **Safety**

- On 7/1/21 MCSWC had an OSHA reportable injury this triggered a Department of Labor Inspection on 7/7/22. The findings that resulted from the inspection were that we had improper forklift training documentation and we failed to retrain the employee prior forklift use after an unsafe act. The two violations were corrected on 7/12/22. The proposed fine for the two violations is \$550. Part of the Department of Labor process allows the employer to request an Informal Conference, a Penalty Discussion or Formal Appeal. I have responded to the Department of Labor requesting a Penalty Discussion.
- We had an accident on 10/22/22. While working on the repair of a lawn mower the employee had originally started the mower then turned it off to add fuel, once the fuel was added the employee went to restart the mower and placed his hand on the carburetor intake which at that point was still hot and burned his hand. This is a simple case of not wearing the proper PPE as instructed. The Employee has been given a verbal warning for not wearing the required PPE.
- We provided harassment training for all employees.

### **Goals**

- Based on the Direction of the Board move forward with the outlined workplan provided by Drumlin Environmental on new extraction well in JQS or the required request for funding.
- Continue the retrofitting of the recycling building for hybrid recycling collection
- Have a clear plan for Credit Card implementation at the gate house.
- Develop MSW cost metrics for finance committee and board review
- Continue working toward zero injuries.

MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS Fiscal Year 2023			
<b>David St. Laurent, Facility Manager</b> P.O. Box 1016 Rockport, ME 04856 C: (207) 975-2385 MCSWC O: 236-2467 Fax: 236-7968 mcswcmanager@roadrunner.com	<b>EXECUTIVE COMMITTEE: Ex-Officio *</b>  Robert Falciani, Chair* Jon Duke, Town Manager* David Kinney, Administrator* Samantha Mank, Administrator* Audra Caler, Town Manager*		<b>Paul Gibbons, Corporate Attorney</b> P.O. Box 616 Camden, ME 04843 O: 236-3325 Fax: 236-8611 paul@attorneygibbons.com Office Location: 477 Commercial St. Rockport, Maine
CAMDEN	ROCKPORT	LINCOLNVILLE	HOPE
<b>Audra Caler</b> , Town Manager Town of Camden 29 Elm Street PO Box 1207 Camden, ME 04843 O: 236-3353 X 5 Fax: 236-7956 acaler@camdenmaine.gov	<b>Jonathan Duke</b> , Town Manager Town of Rockport 101 Main Street Rockport, ME 04856 O: 236-0806 Fax: 230-0112 jduke@rockportmaine.gov cc: dhamilton@rockportmaine.gov	<b>David Kinney</b> , Administrator Town of Lincolnville 493 Hope Road Lincolnville, ME 04849 O: 763-3555 Fax: 763-4545 David: tadmin@town.lincolnville.me.us	<b>Samantha Mank</b> , Administrator Town of Hope 441 Camden Road Hope, ME 04847 O: 763-4199 Fax: 763-3528 admin@hopemaine.org
<b>Robert Falciani - Camden - Chair</b> TERM - 6.30.24 Chair, Camden Select Board  C: (408) 712-7802 rfalciani@camdenmaine.gov	<b>Eric Boucher - Rockport</b> TERM 6.30.24 Rockport Select Board  C: (702) 241-4274 eboucher@rockportmaine.gov	<b>Joshua Gerittsen - Lincolnville</b> TERM 6.30.24 Lincolnville Select Board  C: (518) 368-9434 josh.gerritsen@gmail.com	<b>Brian Powers, Jr. - Hope</b> TERM 6.30.23  C: 207-504-0407 batman785@hotmail.com 📧
<b>Alison McKellar - Camden - Treasurer</b> TERM - 6.30.23 Camden Select Board  C: (386)-956-1530 amckellar@camdenmaine.gov	<b>James Annis - Rockport</b> TERM 6.30.25  C: (202)-542-7371 jannis@rockportmaine.gov	<b>Keryn Laite, Jr. - Lincolnville - Vice Chair</b> TERM: 6.30.23 Lincolnville Select Board  C: 207-975-3812 klaite@tidewater.net	<b>Michael Brown - Hope</b> TERM 6.30.25 Hope Select Board  C: 207-596-1687 hwood02.mb@gmail.com mbrown@hopemaine.org
GOVERNANCE COMMITTEE	CAPITAL & STRATEGIC PLANNING COMMITTEE	PERSONNEL COMMITTEE	FINANCE COMMITTEE
<b>TBD - Chair</b>  <b>TBD</b> Keryn Laite Robert Falciani	Bob Falcani - Chair  <b>TBD</b> , Town Manager* Eric Boucher Keryn Laite Alison McKellar  David St. Laurent - Facility Manager	<b>TBD Chair</b> Audra Caler, Town Manager* Samantha Mank, Administrator* Josh Gerritsen Eric Boucher  David St. Laurent - Facility Manager	Alison McKellar - Chair  David Kinney, Administrator* Jonathan Duke, Town Manager*  <b>TBD</b>  David St. Laurent - Facility Manager



**Drumlin Environmental, LLC**  
Hydrogeologic and Engineering Consultants

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Fax (207)771-5547  
E-mail [info@drumlinllc.com](mailto:info@drumlinllc.com)

## MEMORANDUM

**Date:** October 20, 2022

**To:** David St. Laurent, MCSWC

**From:** Richard Fortin

**Subject:** MCSWC Landfill, Jacobs's Quarry, Rockport, Maine  
Monitoring Well – Proposed Location and Construction

At your request, Drumlin Environmental, LLC ("Drumlin") has prepared the following cost estimate for the installation of a monitoring well and extraction well at Jacob's Quarry. The purpose of this work is to replace an existing extraction well (JSQ-PW) and monitoring well (B-5) due to concerns for well integrity which may limit continued reliance on these wells in the future for purposes of leachate level control and water level monitoring.

Through prior communications with you, Drumlin has developed the details for the installation of a new 2-inch diameter PVC monitoring well and a new extraction well, both of which will be located at the landfill near the existing wells. A copy of the installation details for the monitoring well (presented as text) and extraction well (presented as a diagram) are attached to this memorandum. The extraction well is similar in design and construction to a new extraction well that was drilled and installed to a depth of 133 feet in the CDD waste at the Rockland Solid Waste Landfill. The Rockland extraction well has been continuously and successfully pumping at the landfill since October 19, 2020. Drumlin provided the environmental services on behalf of the City of Rockland to facilitate the installation and operation of this extraction well.

**Subcontractor Services.** The subcontractor services and cost estimates for facilitating the completion of a new extraction well and new monitoring well at Jacob's Quarry are summarized below.

1. Subcontractor monitoring well installation, 2-inch ID, Schedule 80 PVC, approximate depth of 90 feet below land surface. A recent quote received from Northern Test Borings, Inc. (NTB) indicated a cost estimate of \$6,900 and projected the work as a 2-day job. The driller indicated the cost may be lower if the drilling goes well and only requires 1 day to complete; therefore, a range from \$6,000 to \$6,900 is suggested.
2. Subcontractor extraction well installation, 6-inch ID, steel casing/stainless steel well screen, approximate depth 90 feet below land surface. Drumlin developed a quote for Jacob's Quarry based on recent cost information from a well drilling supply vendor and based on our prior experience drilling and installing an

- extraction well at the Rockland Landfill. Recent communications with the vendors that would supply well materials indicate that the cost for materials has risen significantly from prior years. Therefore, Drumlin has estimated a range of \$50,000 to \$55,000 for installing the proposed new extraction well. This range is provided pending receipt of a cost estimate that has been requested from Pine State Drilling, who has expressed interest in completing the extraction well work.
3. Subcontractor Hegarty Plumbing & Heating, Inc. (Hegarty) services in connection with the well pump purchase and installation, and related technical and vendor coordination in support of the project. Drumlin developed a cost estimate based on recent communications with Hegarty which provided similar services for the Rockland Landfill. For the pumping setup services anticipated at Jacob's Quarry, Hegarty recommends setting a budget in the range of \$12,000 to \$17,000.
  4. Well Abandonment Option: If MCSWC plans to abandon the existing monitoring well and extraction well and would rely on one of the contractors identified above to provide this service, Drumlin estimates the cost for abandonment services to be in the range of \$7,000 to \$9,000. Well abandonment is anticipated to consist of filling each well with bentonite clay seal material or bentonite cement-grout mixture, or a combination of these seals along with sand backfill. Existing well casings are to remain in place unless DEP requires removing all or an upper section of the well casings.

A summary of the subcontractor cost estimates described above is as follows:

Task	Cost Range
Monitoring Well Installation (NTB)	\$6,000 to \$6,900
Extraction Well Installation	\$50,000 to \$55,000
Pump Purchase & Installation Setup	\$12,000 to \$17,000
Option: Well Abandonment (MW & EX)	\$7,000 to \$9,000
Sub-Total	\$75,000 to \$87,900

**Drumlin Services.** In addition to the services described above, Drumlin has been requested to provide consulting services to help facilitate and provide oversight for these subcontractor tasks along with communicating/ coordinating activities with MCSWC and the Maine DEP. Drumlin's cost for consulting services in relation to the task descriptions provided above is estimated to be in the range of \$9,800 to \$12,500. Drumlin's services include:

- Developing the details for installation of the monitoring and extraction wells.
- Communicating and planning with MCSWC, Hegarty and Pine State.
- Coordinating with perspective subcontractors to request cost estimates; and, obtaining information on drilling and well installation details, and materials/supply chain details. Providing a cost estimate to MCSWC.
- Communicating with the DEP, preparing a brief well installation Work Plan for review and concurrence by the DEP; and, preparing "as-built" logs and a report on the tasks completed.

- Providing a Licensed Geologist onsite to monitor drilling and installation tasks and to record field notes for the preparing a completion report.

Based on the task descriptions and cost information provided above, the total project cost is estimated to be in the range of \$84,800 to \$100,400. No markup of subcontractor cost is included in the estimates provided above assuming MCSWC prefers to avoid any added administrative cost for this work.

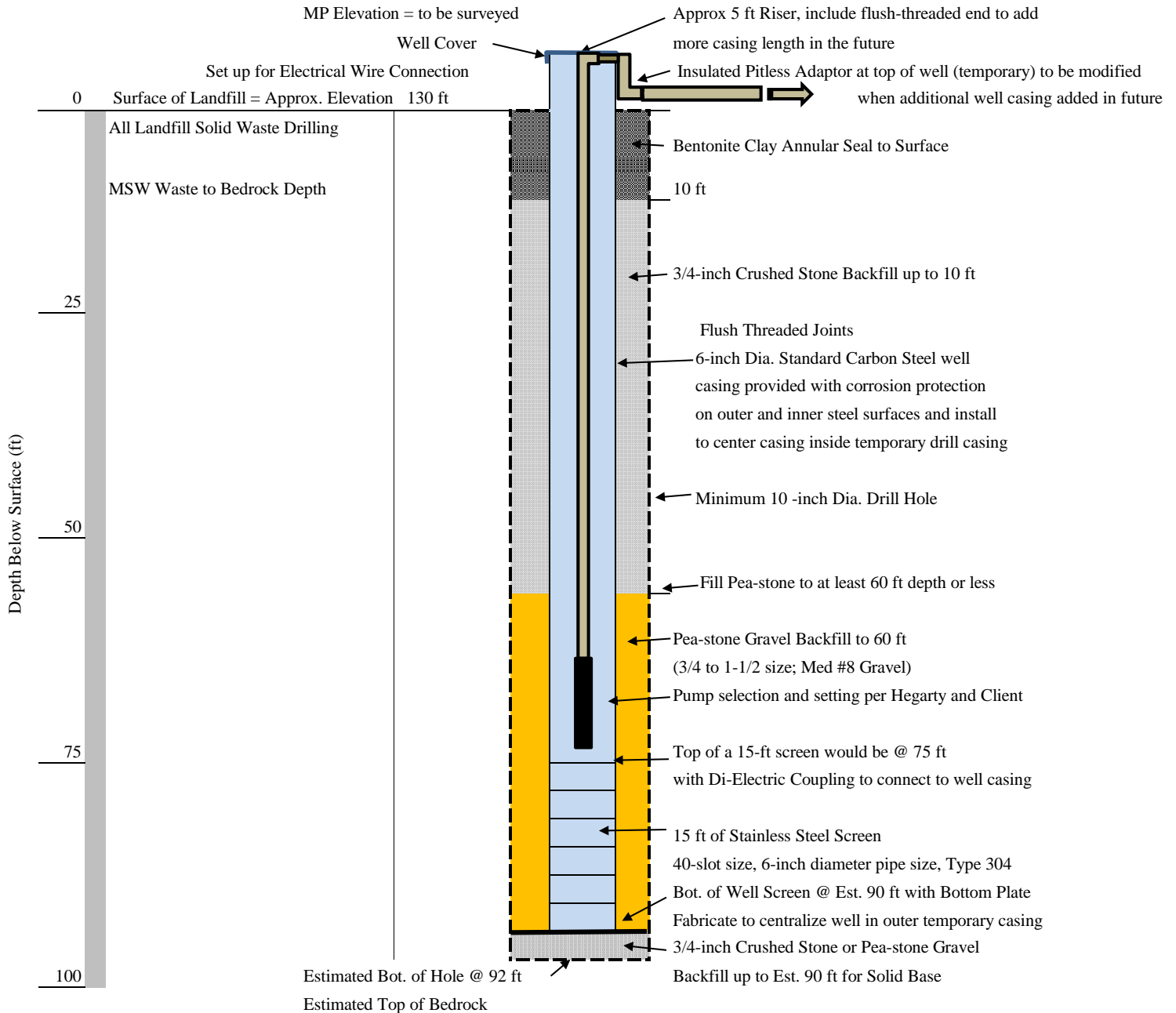
A possible option for reducing cost could be to explore with the DEP whether the existing pumping well could be reconstructed and converted to a smaller diameter monitoring well. This approach would eliminate the well abandonment cost and likely reduce the drilling and monitoring well installation cost described previously. If this is something you would want to pursue and could be a feasible option, we can discuss this in more detail at your convenience.

If you have any questions regarding the task and cost information provided above, please do not hesitate to give me a call.

Encl: Extraction and Monitoring Well Installation Details - Text and Diagram

DRAFT - 10/20/2022

## Jacob's Quarry Landfill, Rockport, Maine Replacement-Extraction Well Installation Schematic



## **DRILLING AND INSTALLATION OF MONITORING WELL – *Draft 10/20/2022***

### **JACOB’S QUARRY LANDFILL in ROCKPORT, MAINE**

**Background.** The Mid-Coast Solid Waste Corporation (MCSWC) in Rockport, Maine operates the Jacob’s Quarry Solid Waste Landfill under a license with the Maine Department of Environmental Protection. The MCSWC is looking to install a monitoring well in the landfill. The anticipated location is accessible by equipment for drilling. A schedule for drilling has not yet been identified, but will be determined following approval of subcontractor services and funding. While onsite, workers would be expected to follow safe working procedures and use safety equipment which at a minimum would include hard hats, hard-toed shoes, coveralls, safety glasses, hearing protection and protective gloves, as appropriate to the work being implemented.

**Drilling.** A vertical borehole will be advanced into the landfill using flush-joint steel casing and roller bit drilling technique. The drilling is anticipated to be completed with 4-inch ID casing while maintaining continuous input of water into the drill casing to maintain a downward head. Drilling water return and cuttings will be allowed to remain at the site in the vicinity of the borehole.

The depth of drilling is estimated to be 90 feet below ground surface where the top of bedrock is anticipated to be encountered.

**Well Installation.** The monitoring well will be installed to the bottom of the completed borehole. A 10-foot length of slotted well screen is anticipated to be installed at the bottom of the well. The well will be constructed with flush-threaded, 2-inch diameter, Schedule 80 PVC materials. The screen openings shall be 0.010-inch wide machine slots. The flush-threaded joints shall be equipped with “O”-rings to seal the joints. The bottom of the screen shall be equipped with a bottom plug. The well will be fitted with a PVC cap, vent and identification markings will be provided on the riser pipe.

Clean Ottawa-type sand will be used to fill the annulus between the well screen and the drill casing as the casing is pulled back in small increments. The sand will be placed to a minimum of at least five feet above the top of the slotted section and 6-inches below the bottom of the slotted section.

Bentonite clay (chips or pellets) seal shall be installed in the annular space above the well screen sand pack in alternating lifts consisting of 3-ft interval bentonite seals followed by 5-ft intervals of sand backfill.

A 4-inch diameter, minimum 7-foot long protective steel casing shall be installed over the PVC well riser pipe to a height of approximately 3 feet above the landfill surface. The protective casing shall be equipped with a locking cover and lock. The bentonite seal shall be placed on the outside of the protective casing only as the annular space is filled to the ground surface. Sand will be placed inside between the PVC and the steel casing for stability and drainage.

After the monitoring well is completed and with sufficient time for hydration of the bentonite seal, the well should be pumped to clear and establish flow from the well. In addition to pumping water out of the well, water may be added into the well to facilitate flushing.

**Log Record.** During the progress of this work, the driller shall keep an accurate log of the drilling conditions and well installation procedures. The driller’s log shall include at least the following information:

Name of driller, dates and times of beginning and completion of work.

Drilling technique/tools used to advance the borehole.

Description of materials encountered while drilling based on observations and cuttings return, water handling, etc.

PVC well installation materials, dimensions and depth settings: diameter, lengths, screen, annual fill details, etc.

Water level observations during drilling and at well completion.

Protective casing setting and completion details.

Well clearing/flushing flows and observations.

## Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
1 - General	2,394,375.00	0.00	684,000.02	1,508.75	682,491.27	1,711,883.73	28.50
<b>01 - General Administration</b>	<b>254,095.00</b>	<b>0.00</b>	<b>54,546.74</b>	<b>0.00</b>	<b>54,546.74</b>	<b>199,548.26</b>	<b>21.47</b>
01 - Manager	91,376.00	0.00	19,403.80	0.00	19,403.80	71,972.20	21.24
03 - Admin Asst	53,640.00	0.00	18,127.19	0.00	18,127.19	35,512.81	33.79
04 - Contract Bookkeeping	25,000.00	0.00	6,250.00	0.00	6,250.00	18,750.00	25.00
06 - Community Committee Projects	6,000.00	0.00	13.74	0.00	13.74	5,986.26	0.23
07 - Waste Reduction Education	20,000.00	0.00	51.90	0.00	51.90	19,948.10	0.26
10 - Office Supplies & Equipment	6,700.00	0.00	1,914.84	0.00	1,914.84	4,785.16	28.58
11 - Software License & Support	6,000.00	0.00	84.00	0.00	84.00	5,916.00	1.40
12 - General Legal	10,000.00	0.00	62.00	0.00	62.00	9,938.00	0.62
16 - Audit	10,500.00	0.00	0.00	0.00	0.00	10,500.00	0.00
17 - Communications-Pub. Advert.	5,000.00	0.00	471.62	0.00	471.62	4,528.38	9.43
18 - Seminar & Training Expense	2,500.00	0.00	574.74	0.00	574.74	1,925.26	22.99
19 - Safety Training & Equipment	7,000.00	0.00	2,227.28	0.00	2,227.28	4,772.72	31.82
20 - Dues	6,000.00	0.00	5,365.63	0.00	5,365.63	634.37	89.43
21 - In Lieu of Taxes/Payment	4,379.00	0.00	0.00	0.00	0.00	4,379.00	0.00
<b>05 - Operations - Wages</b>	<b>388,783.00</b>	<b>0.00</b>	<b>146,641.91</b>	<b>0.00</b>	<b>146,641.91</b>	<b>242,141.09</b>	<b>37.72</b>
02 - Full Time Labor	282,830.00	0.00	103,915.85	0.00	103,915.85	178,914.15	36.74
03 - Part Time Labor	95,953.00	0.00	35,402.64	0.00	35,402.64	60,550.36	36.90
04 - Overtime	10,000.00	0.00	7,323.42	0.00	7,323.42	2,676.58	73.23
<b>10 - Employee Benefits &amp; Insurance</b>	<b>285,924.00</b>	<b>0.00</b>	<b>61,015.03</b>	<b>1,500.54</b>	<b>59,514.49</b>	<b>226,409.51</b>	<b>20.81</b>
01 - Health Insurance	160,000.00	0.00	19,678.22	0.00	19,678.22	140,321.78	12.30
02 - FICA	40,071.00	0.00	14,383.83	0.00	14,383.83	25,687.17	35.90
03 - Unemployment	1,200.00	0.00	1,117.98	0.00	1,117.98	82.02	93.17
04 - Workers Compensation	40,000.00	0.00	13,800.90	0.00	13,800.90	26,199.10	34.50
05 - ICMA Retirement	19,253.00	0.00	6,050.69	1,500.54	4,550.15	14,702.85	23.63
06 - Income Protection	4,500.00	0.00	846.84	0.00	846.84	3,653.16	18.82
07 - Clothing	6,500.00	0.00	1,536.57	0.00	1,536.57	4,963.43	23.64
08 - Health Insurance Buyout	14,400.00	0.00	3,600.00	0.00	3,600.00	10,800.00	25.00
<b>15 - Insurance</b>	<b>20,000.00</b>	<b>0.00</b>	<b>8,918.50</b>	<b>0.00</b>	<b>8,918.50</b>	<b>11,081.50</b>	<b>44.59</b>
01 - Public Official Liability/Prop	20,000.00	0.00	8,918.50	0.00	8,918.50	11,081.50	44.59
<b>20 - Facility</b>	<b>49,500.00</b>	<b>0.00</b>	<b>13,889.40</b>	<b>0.00</b>	<b>13,889.40</b>	<b>35,610.60</b>	<b>28.06</b>
01 - Utilities	8,500.00	0.00	3,220.95	0.00	3,220.95	5,279.05	37.89
05 - Station Maintenance	25,000.00	0.00	7,277.42	0.00	7,277.42	17,722.58	29.11
07 - Communication - on site	1,500.00	0.00	262.98	0.00	262.98	1,237.02	17.53
08 - Portable Toilet Service	1,000.00	0.00	320.00	0.00	320.00	680.00	32.00
10 - Equipment Maintenance & Fuel	4,000.00	0.00	1,564.69	0.00	1,564.69	2,435.31	39.12
14 - Break/Rest Supplies	2,500.00	0.00	665.29	0.00	665.29	1,834.71	26.61



## Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
15 - Traffic Control/Replace Signs	5,000.00	0.00	578.07	0.00	578.07	4,421.93	11.56
19 - Steel & Fabrication	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
25 - Operational Costs-MSW	740,520.00	0.00	241,891.38	0.00	241,891.38	498,628.62	32.67
05 - Equipment Maintenance/Supplies	15,000.00	0.00	17,556.94	0.00	17,556.94	-2,556.94	117.05
07 - Compost Pilot	200.00	0.00	0.00	0.00	0.00	200.00	0.00
08 - Waste Oil	2,000.00	0.00	1,065.99	0.00	1,065.99	934.01	53.30
10 - Purchase of Bags	50,000.00	0.00	49,323.90	0.00	49,323.90	676.10	98.65
12 - Universal Household Waste	1,000.00	0.00	432.00	0.00	432.00	568.00	43.20
13 - HHW Day Cost	10,000.00	0.00	0.00	0.00	0.00	10,000.00	0.00
14 - Roll-off Truck Maint/Repair	10,000.00	0.00	2,819.76	0.00	2,819.76	7,180.24	28.20
15 - Scale	1,000.00	0.00	0.00	0.00	0.00	1,000.00	0.00
16 - Hauling to ecomaine	231,000.00	0.00	52,623.10	0.00	52,623.10	178,376.90	22.78
17 - Tipping at ecomaine	413,820.00	0.00	116,450.44	0.00	116,450.44	297,369.56	28.14
18 - Electricity	6,500.00	0.00	1,619.25	0.00	1,619.25	4,880.75	24.91
30 - Recycling	96,200.00	0.00	23,241.49	8.21	23,233.28	72,966.72	24.15
02 - Recycle Metal Transportation	34,200.00	0.00	9,780.00	0.00	9,780.00	24,420.00	28.60
05 - Tire Disposal	0.00	0.00	576.00	0.00	576.00	-576.00	----
06 - Sales Expense	8,500.00	0.00	0.00	0.00	0.00	8,500.00	0.00
07 - Freon Removal	5,000.00	0.00	937.50	0.00	937.50	4,062.50	18.75
08 - Recycling Supplies	9,000.00	0.00	622.38	8.21	614.17	8,385.83	6.82
09 - Equipment Maintenance & Repair	12,500.00	0.00	6,906.14	0.00	6,906.14	5,593.86	55.25
10 - Building Maintenance & Repair	8,000.00	0.00	723.45	0.00	723.45	7,276.55	9.04
18 - Electricity	9,500.00	0.00	2,329.30	0.00	2,329.30	7,170.70	24.52
19 - Fuel/Oil	9,500.00	0.00	1,366.72	0.00	1,366.72	8,133.28	14.39
35 - Operational Costs-CDD	331,200.00	0.00	133,439.70	0.00	133,439.70	197,760.30	40.29
01 - Leachate	130,000.00	0.00	66,365.97	0.00	66,365.97	63,634.03	51.05
03 - Analytical	40,800.00	0.00	23,347.16	0.00	23,347.16	17,452.84	57.22
04 - Landfill Development	45,000.00	0.00	7,655.03	0.00	7,655.03	37,344.97	17.01
07 - Engineering Consultation	10,000.00	0.00	8,240.77	0.00	8,240.77	1,759.23	82.41
08 - Dozer Fuel/Maintenance	17,500.00	0.00	3,593.12	0.00	3,593.12	13,906.88	20.53
09 - Landfill Equipment	20,000.00	0.00	7,407.95	0.00	7,407.95	12,592.05	37.04
11 - OCB Maintenance & Repair	500.00	0.00	419.00	0.00	419.00	81.00	83.80
12 - Sheetrock Diversion	50,000.00	0.00	9,109.44	0.00	9,109.44	40,890.56	18.22
13 - Brush Diversion & Hauling	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
15 - DEP Landfill Fee	4,500.00	0.00	1,042.71	0.00	1,042.71	3,457.29	23.17
18 - Electricity	1,900.00	0.00	773.50	0.00	773.50	1,126.50	40.71
19 - Mattress Diversion	6,000.00	0.00	5,485.05	0.00	5,485.05	514.95	91.42

Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99  
July to June

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
Debits	Credits						
1 - General CONT'D							
45 - Capital Expenditures	60,000.00	0.00	0.00	0.00	0.00	60,000.00	0.00
26 - Baler Rebuild	60,000.00	0.00	0.00	0.00	0.00	60,000.00	0.00
48 - Capital Reserves	168,153.00	0.00	0.00	0.00	0.00	168,153.00	0.00
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
05 - Accrued Benefits	68,153.00	0.00	0.00	0.00	0.00	68,153.00	0.00
49 - Grants	0.00	0.00	415.87	0.00	415.87	-415.87	----
02 - Waste Diversion Grant	0.00	0.00	415.87	0.00	415.87	-415.87	----
Final Totals	2,394,375.00	0.00	684,000.02	1,508.75	682,491.27	1,711,883.73	28.50

## Revenue Summary Report

Accounts: R 1-01 - R 9-04

July to June

Account	Budget Original	Budget Net	----- C U R R M O N T H -----			YTD Net	Uncollected Balance	Percent Collected
			Debits	Credits	Net			
1 - General	2,394,375.00	2,394,375.00	40.04	774,716.98	774,676.94	774,676.94	1,619,698.06	32.35
01 - Pay Per Bag	540,000.00	540,000.00	0.00	151,129.90	151,129.90	151,129.90	388,870.10	27.99
02 - Per Ton Fee	475,000.00	475,000.00	0.00	171,422.21	171,422.21	171,422.21	303,577.79	36.09
03 - Scale Fee	1,200.00	1,200.00	0.00	571.00	571.00	571.00	629.00	47.58
04 - Misc Income	6,000.00	6,000.00	0.04	1,351.03	1,350.99	1,350.99	4,649.01	22.52
06 - Sheetrock	50,000.00	50,000.00	0.00	11,908.40	11,908.40	11,908.40	38,091.60	23.82
07 - Baled Sales	55,000.00	55,000.00	0.00	21,130.41	21,130.41	21,130.41	33,869.59	38.42
09 - Metal Disp	65,000.00	65,000.00	0.00	16,053.00	16,053.00	16,053.00	48,947.00	24.70
10 - Bottle Ret	12,000.00	12,000.00	0.00	2,567.54	2,567.54	2,567.54	9,432.46	21.40
11 - UHW	6,000.00	6,000.00	0.00	1,734.35	1,734.35	1,734.35	4,265.65	28.91
12 - Valve/Freon	6,000.00	6,000.00	0.00	2,780.00	2,780.00	2,780.00	3,220.00	46.33
14 - HHW Day	2,500.00	2,500.00	0.00	195.00	195.00	195.00	2,305.00	7.80
15 - Div Inc Rege	0.00	0.00	0.00	1,605.00	1,605.00	1,605.00	-1,605.00	----
17 - 4 Town Demo	420,000.00	420,000.00	0.00	89,224.43	89,224.43	89,224.43	330,775.57	21.24
19 - Brush Disp	30,000.00	30,000.00	0.00	6,095.94	6,095.94	6,095.94	23,904.06	20.32
22 - Mattress Div	7,500.00	7,500.00	0.00	7,638.00	7,638.00	7,638.00	-138.00	101.84
23 - Mixed Load	8,500.00	8,500.00	40.00	7,812.37	7,772.37	7,772.37	727.63	91.44
24 - Yard Waste	0.00	0.00	0.00	1,399.50	1,399.50	1,399.50	-1,399.50	----
25 - Swap Shop	0.00	0.00	0.00	215.00	215.00	215.00	-215.00	----
26 - Tire Div	0.00	0.00	0.00	1,170.00	1,170.00	1,170.00	-1,170.00	----
61 - Interest	5,000.00	5,000.00	0.00	1,631.90	1,631.90	1,631.90	3,368.10	32.64
63 - Use of UFB	150,511.00	150,511.00	0.00	0.00	0.00	0.00	150,511.00	0.00
91 - Camden	237,007.00	237,007.00	0.00	118,503.50	118,503.50	118,503.50	118,503.50	50.00
92 - Rockport	165,012.00	165,012.00	0.00	82,506.00	82,506.00	82,506.00	82,506.00	50.00
93 - Lincolnville	95,802.00	95,802.00	0.00	47,901.00	47,901.00	47,901.00	47,901.00	50.00
94 - Hope	56,343.00	56,343.00	0.00	28,171.50	28,171.50	28,171.50	28,171.50	50.00
Final Totals	2,394,375.00	2,394,375.00	40.04	774,716.98	774,676.94	774,676.94	1,619,698.06	32.35

**Mid-Coast Solid Waste Corporation**  
**A/R Aging Summary**  
**As of October 19, 2022**

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2023 COMMERCIALTRASH ROCKPORT	110.10	108.30	128.20	221.20	0.00	567.80
91 ELM LLC	50.00	64.50	20.00	0.00	0.00	134.50
AHP CAMDEN LLC	46.00	0.00	0.00	0.00	0.00	46.00
ALBERTSON BUILDERS	168.00	0.00	0.00	0.00	0.00	168.00
ALDEMERE FARMS	30.10	0.00	0.00	0.00	0.00	30.10
ALFORD LAKE CAMP	50.00	0.00	0.00	0.00	0.00	50.00
AMERICAN DREAM COMPANY	305.20	186.22	13.60	0.00	4.39	509.41
AMES LANDSCAPE	56.00	4.40	0.00	0.00	0.00	60.40
ANDREW EAST CONSTRUCTION	20.90	0.00	0.00	0.00	0.00	20.90
ANTHONY SIMAITIS MASONRY	92.00	0.00	0.00	0.00	0.00	92.00
ASHWOOD WALDOFSCHOOL	0.00	0.00	0.00	0.00	-21.00	-21.00
BAY VIEW REAL ESTATE	110.00	12.00	0.00	0.00	0.00	122.00
BAYVIEW MANAGEMENT	114.80	29.60	0.00	0.00	0.00	144.40
BEAUCHAMP PROPERTIES LLC	57.00	0.00	0.00	0.00	0.00	57.00
BELL CHRISTEN STONE	28.40	8.00	5.00	0.00	0.00	41.40
BENNNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER ROOFING	0.00	1,057.08	0.00	420.00	0.00	1,477.08
BRODIS BUILDERS	70.00	0.00	0.00	0.00	0.00	70.00
BROOKSIDE PLUMBING	29.00	8.00	0.00	0.00	0.00	37.00
BURGESS & BURGESS CONSTRUCTION	285.00	0.00	0.00	0.00	0.00	285.00
CAMDEN GLASS COMPANY	58.00	0.00	0.00	0.00	0.00	58.00
CAMDEN PARKS & REC	116.40	62.40	0.00	0.00	0.00	178.80
CAMDEN PUBLIC WORKS	565.70	659.60	18.40	0.00	0.00	1,243.70
CAMDEN REAL ESTATE	44.50	7.00	0.00	0.00	0.00	51.50
CAMDEN RIVER HOUSE HOTEL	0.00	38.00	0.00	0.00	0.00	38.00
CAMDEN WASTE WATER	500.00	0.00	0.00	0.00	0.00	500.00
CAMDEN YACHT CLUB	0.00	0.00	-43.50	0.00	0.00	-43.50
CAMP BISHOPWOOD	34.00	25.00	0.00	0.00	0.00	59.00
CAUTELA EXCAVATION LANDSCAPE	303.00	1.76	29.20	56.40	0.00	390.36
CENTER FOR FURNITURE	97.20	0.00	0.00	0.00	0.00	97.20
COASTAL BAY BULDERS	25.00	10.00	0.00	0.00	0.00	35.00
COMPLETE PROPERTY SOLUTIONS	146.00	38.80	0.00	0.00	0.00	184.80
CONSIDER IT CARPENTRY	46.90	0.00	0.00	0.00	0.00	46.90
COUNTRY-WAY CARPENTRY	28.00	0.00	0.00	0.00	0.00	28.00
COUNTRY INN ROCKPORT	0.00	772.82	0.00	0.00	0.50	773.32
CTCA LLC	50.00	24.00	0.00	0.00	0.00	74.00
CUSTOM HOME BUILDING	55.00	73.40	0.00	0.00	0.00	128.40
DAGGETT BUILDERS	192.00	60.20	253.40	0.00	0.00	505.60
DEAN PROPERTY SERVICES	0.00	373.24	7.74	163.00	50.79	594.77
DOWNEAST HOMES	294.50	4.00	0.00	0.00	0.00	298.50
EM BUILDERS	20.00	4.00	0.00	0.00	0.00	24.00
FARLEY INC	0.00	0.01	0.00	0.00	0.20	0.21
FERRAILOLO CONSTRUCTION	0.00	0.00	0.00	0.00	-74.40	-74.40

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of October 19, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
FIRST CONGREGATIONAL CHURCH	0.00	3.00	0.00	0.00	0.00	3.00
FITZY LLC	219.00	455.00	0.00	0.00	0.00	674.00
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	0.00	0.00	0.00	-152.66	-152.66
FRENCH & BRAWN	500.00	0.00	0.00	0.00	0.00	500.00
FROST & BRYANT	0.00	0.00	-170.97	0.00	0.00	-170.97
GRANTS TREE CARE	87.60	20.00	0.00	0.00	0.00	107.60
GUINI RIDGE FARM	0.00	0.00	-7.00	0.00	0.00	-7.00
GUITE PROPERTY	72.00	0.00	0.00	0.00	0.00	72.00
HANNAFORD BROTHERS	7,500.00	0.00	0.00	0.00	0.00	7,500.00
HARLEY COMPANY	130.00	0.00	0.00	0.00	0.00	130.00
HARTSTONE ENTERPRISES	21.80	51.70	17.00	0.00	0.00	90.50
HATCHET MOUNTAIN BUILDERS	39.60	0.00	0.00	0.00	0.00	39.60
HEAL'S RUBBISH REMOVAL	39,717.60	23,266.40	0.00	0.00	0.00	62,984.00
HEAL DEMO REMOVAL	260.00	148.00	0.00	0.00	0.00	408.00
HEARTWOOD CARPENTRY	54.40	644.80	51.80	0.00	0.00	751.00
HEDSTROM ELECTRIC	175.05	4.80	49.00	0.00	0.00	228.85
HERITAGE BUILDERS	5.00	0.00	0.00	0.00	0.00	5.00
HERITAGE CARETAKING	0.00	0.00	-30.36	-5.36	0.00	-35.72
HOLGERSON, INC.	588.00	0.00	0.00	0.00	0.00	588.00
HOOPER MASONRY INC	293.00	0.00	30.60	0.00	0.00	323.60
HOPKINS LANDSCAPING	0.00	0.00	-58.43	0.00	0.00	-58.43
HORCH ROOFING	358.00	0.00	0.00	0.00	0.00	358.00
IMY LANDSCAPING	26.30	47.50	0.00	0.00	0.00	73.80
IRV'S DRYWALL	2,541.80	0.00	0.00	0.00	0.00	2,541.80
JED PATTEN TRASH REMOVAL	4,656.00	5,339.40	4,733.00	0.00	0.00	14,728.40
JOHN EASTMAN	5.00	0.23	0.00	0.00	6.01	11.24
JOHN KELLY PAINTING, INC.	0.00	0.00	15.00	0.00	0.00	15.00
KATHERYN MCKAY GARDENS	59.00	37.32	27.15	32.09	108.89	264.45
KNOWLTON MOVING & STORAGE	55.00	5.00	0.00	0.00	0.00	60.00
KNOX MILL EAST ASSOC	5.00	0.00	0.00	0.00	0.00	5.00
LAUKKA CONSTRUCTION	68.00	0.00	0.00	0.00	0.00	68.00
LIMOGES BUILDERS	174.00	44.07	0.00	0.00	0.00	218.07
LORRAINE CONSTRUCTION	76.00	213.40	0.00	0.00	0.00	289.40
MACCOOLE CONSTRUCTION	57.00	73.00	0.00	0.00	0.00	130.00
MAHOGANY	5.00	0.00	0.00	0.00	0.00	5.00
MAINE COAST CONSTRUCTION	594.40	136.40	0.00	0.00	0.00	730.80
MAINE MEDIA WORKSHOPS	4.00	0.00	0.00	0.00	0.00	4.00
MAINE WINDJAMMER CRUISES	0.00	0.00	0.00	-75.00	0.00	-75.00
MARDENS LAWN & GARDEN CARE	0.00	23.20	12.00	0.00	0.00	35.20
MAXWELL & MICHAEL MACCOOLE	90.00	115.20	0.00	0.00	0.00	205.20
McCORMICK & ASSOCIATES	278.40	363.80	0.00	0.00	0.00	642.20
MCINTYRE BUILDERS	25.00	0.00	0.00	0.00	0.00	25.00
MCKENZIE BRUCE	10.32	0.00	0.00	0.00	0.00	10.32
MCWILLIAMS JESSE	25.60	43.80	25.00	0.00	0.00	94.40
MEG MARKET	2,500.00	1,000.00	0.00	0.00	0.00	3,500.00

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of October 19, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
MEGUNTICOOK MANAGEMENT	18.00	25.00	0.31	0.00	0.00	43.31
MICHELLE BIANCHI	45.00	206.70	0.00	0.00	0.00	251.70
MIDCOAST ENTERPRISES LLC	46.00	26.00	0.00	0.00	0.00	72.00
MIDCOAST SITE DEVELOPMENT	658.00	0.00	0.00	0.00	0.00	658.00
MJOLNIR CONSTRUCTION	80.00	5.00	11.50	0.00	0.00	96.50
NASH PLUMBING	13.00	0.00	0.00	0.00	0.00	13.00
NEW LEAF CONSTRUCTION	182.00	72.80	0.00	0.00	0.00	254.80
NORTH ATLANTIC PAINTING COMPANY	0.00	8.40	0.00	0.00	0.00	8.40
O.B. & SONS, INC.	62.00	9.80	0.00	0.00	0.00	71.80
ONE STOP BUILDERS	50.00	10.00	0.00	0.00	0.00	60.00
OPTIMUM GLASS	0.00	1.74	0.00	0.00	31.50	33.24
OTHF CONSTRUCTION LLC	112.50	0.00	0.00	0.00	0.00	112.50
PARKER HOUSE LLC	95.00	320.40	0.00	0.00	0.00	415.40
PDM SERVICES LLC	80.00	0.00	0.00	0.00	0.00	80.00
PHI HOME DESIGNS, LLC	306.00	-0.20	0.00	0.00	0.00	305.80
PINE RIDGE CARPENTRY	755.20	54.60	0.00	0.00	0.00	809.80
PLANTS UNLIMITED	0.00	17.00	0.00	0.00	0.00	17.00
PORT HARBOR MARINE, INC.	19.20	16.00	0.00	0.00	0.00	35.20
POTTER BUILDING COMPANY	0.00	0.00	0.00	0.00	-92.60	-92.60
PROPERTY SERVICES & CARETAKING	72.00	0.00	0.00	0.00	0.00	72.00
QUARRY HILL	19.40	67.00	0.00	0.00	0.59	86.99
RANDY FROST	466.80	0.00	0.00	0.00	0.00	466.80
RANKIN'S INC.	1,039.80	1,000.00	0.00	0.00	0.00	2,039.80
Ray Lemieux	0.00	1.23	2.65	11.20	71.70	86.78
RAYS CONSTRUCTION	0.00	30.10	0.00	0.00	0.00	30.10
RENEWAL ARBORICULTURE	0.00	21.20	2.40	0.00	0.00	23.60
RICHARD LERMOND	20.00	39.50	0.00	0.00	0.00	59.50
Rock Harbor Management	0.00	0.00	-31.60	-119.10	-6.90	-157.60
ROCKPORT GRANITE	40.00	40.00	0.00	0.00	0.00	80.00
ROCKPORT HOMES, INC.	264.00	16.00	0.00	0.00	0.00	280.00
ROCKPORT LANDSCAPE & DESIGN	0.00	19.97	78.30	99.90	179.48	377.65
ROCKPORT MARINE, INC.	10.80	0.00	0.00	0.00	0.00	10.80
ROCKPORT PUBLIC WORKS	86.20	54.00	0.00	0.00	0.00	140.20
ROCKPORT STEEL INC	182.00	0.00	0.00	0.00	0.00	182.00
SAD #28 and FIVE TOWN CSD	190.45	506.80	53.20	11.00	0.00	761.45
SAMOSET RESORT	1,371.20	1,222.40	0.00	0.00	0.00	2,593.60
SAMOSET TIMESHARE	601.60	0.00	0.00	0.00	0.00	601.60
SCOTTYOUNG HOME SOLUTIONS	244.00	68.00	0.00	0.00	0.00	312.00
SCRAPDOGS COMMUNITY COMPOST	3.50	0.00	0.00	0.00	0.00	3.50
SEABORN BUILDERS	72.00	0.00	0.00	0.00	0.00	72.00
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-59.64	-59.64
STANCIOFF BUILDING & DESIGN	66.00	0.00	0.00	0.00	0.00	66.00
STEPHEN WICKENDEN	82.00	0.00	0.00	0.00	0.00	82.00
STRONG YOUNG MEN	478.20	616.20	0.00	0.00	0.00	1,094.40
SUKEFORTH BUILDERS, INC.	12.00	0.00	0.00	0.00	0.00	12.00

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of October 19, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
SUPERIOR RESTORATION	174.00	178.70	0.00	0.00	0.00	352.70
TANGLEWOOD 4-H CAMP	69.70	86.40	32.00	25.60	0.00	213.70
TAYLOR-MADE BUILDERS	0.00	12.00	0.00	0.00	0.00	12.00
THOMAS BLAND BUILDER	86.00	111.20	0.00	0.00	0.00	197.20
TREE TRIMMERS LLC	5.20	0.00	0.00	0.00	0.00	5.20
TREEKEEPERS, LLC	562.80	241.32	0.00	0.00	0.00	804.12
TREEWISE	40.80	0.00	0.00	0.00	0.00	40.80
VILLAGE BUILDERS&REMODELING	408.00	241.94	552.35	245.40	37.50	1,485.19
VISION BUILDERS	0.00	42.60	0.00	0.00	0.00	42.60
WALK IN I	0.00	0.25	0.00	0.00	4.40	4.65
walkin 4	0.00	0.00	0.00	39.20	0.00	39.20
WESTERN AUTO	500.00	0.00	0.00	0.00	0.00	500.00
WHITMAN PROPERTIES LLC	942.00	10.00	0.00	0.00	0.00	952.00
WJR CARPENTRY	470.00	84.80	0.00	0.00	0.00	554.80
<b>TOTAL</b>	<b>76,577.92</b>	<b>41,153.20</b>	<b>5,826.94</b>	<b>1,125.53</b>	<b>8.26</b>	<b>124,691.85</b>