



**Mid-Coast Solid Waste Corporation
Board of Directors Meeting
January 26, 2022 – 6:30 p.m.**

Agenda

This meeting will be held in person in the French Room in the Camden Town Office and streamed at: www.youtube.com/TownofCamdenMaine.

Hybrid Option:

Join Zoom Meeting

<https://us02web.zoom.us/j/86943917866>

Meeting ID: 869 4391 7866

One tap mobile

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1. **Public & Director Comments** (*please limit public comment to non-agenda items*)
2. **Review and Approval of September 22, 2021 Meeting Minutes**
3. **Introduction to Radical Reuse Efforts at The Hatchery (Camden Hills Regional High School) by Hatchery Coordinator Daniel Simmons**
4. **Facility Manager Report**
5. **Finance Committee Report**
 - a) **Recommendation for FY23 Budget**
 - b) **Motion to reallocate funds from Unassigned Fund Balance to Revenue - Other Financing Sources**
6. **Adjourn**



MIDCOAST SOLID WASTE CORPORATION

BOARD OF DIRECTORS MEETING

September 22, 2021

MEMBERS PRESENT: Alison McKellar (Treasurer) – Camden, Eric Boucher – Rockport, , Keryn Laite (Vice-Chair) – Lincolnville, Wendy Pelletier – Hope, Josh Gerritsen– Lincolnville, Brian Powers, Jr – Hope

MEMBERS ABSENT: Bob Falciani (Chair) – Camden, Debra Hall – Rockport

REPRESENTATIVES PRESENT: Michael Martunas, Manager MCSWC

Keryn Laite, Vice Chair, called the Annual Meeting to order at 6:32 pm.

1. PUBLIC & DIRECTOR COMMENTS: None

2. REVIEW AND APPROVAL OF JULY 28, 2021 MEETING MINUTES:

Boucher informed the Board Hall is waiting for feedback from council on information concerning the need for possible updates to in person and remote meeting policy. When information received, Hall will review with the Governance Committee.

Vice Chair Laite entertained a motion to approve the minutes of July 28, 2021. Wendy Pelletier moved to approve the minutes for July 28, 2021 as written. McKellar seconded. No further discussion. Motion passed (86.33 in favor and 0 opposed) Gerritsen and Powers abstained due to absence.

3. FACILITY MANAGER REPORT:

Vice Chair Laite asked the membership if there were any questions or comments on the Manager's report presented in the packet. Martunas reviews instituted COVID policy daily for State and CDC compliance. Facility is running smoothly, and maintenance projects getting facility ready for winter are underway. Several board members entered into a discussion on the current market demand and pricing of recycling materials. McKellar touched on the subject of sorting material vs. single stream with regard to quality of material and questioned pricing considerations. Martunas offered to follow up on current pricing trends for single stream recycling in the area. McKellar commented that the Finance Committee and Manager might look toward including a Recycling Reserve in next budget. Martunas discussed the possibility of arranging a direct storage & trucking of cardboard bales using a trailer on site. A final discussion on ridged plastics recycling was held.

Powers requested an update on staffing changes. Martunas noted that MCSWC has hired three part-time employees for the Regeneration and Recycling Line areas. A fourth employee is assigned to the Gate House and the Recycling Line as needed.

4. FINANCE COMMITTEE: FY 2021 CARRY FORWARD RECOMMENDATIONS

McKellar reported that the Finance Committee and four Town Managers reviewed and provided input to the FY2021 Budget carry forwards supporting direct carry forwards from an actual line such as the request for credit card process funding. McKellar suggested the remaining requests from Martunas, as outlined in a handout provided to the Board, would be more suited to using reserve funds to complete the outlined work.

McKellar briefly described the Jacobs Quarry Closure Reserve and provided examples of long-term uses and its intent to provide contamination control and litigation in conjunction with DEP approval at times. McKellar asked Martunas to confirm with the Maine DEP the use of Landfill Closure Reserve funds for the installation of the automated leachate management system is acceptable. McKellar also requested Martunas review the Lily Pond Escrow for clarity on its intended uses and provide that information at a future Finance Committee meeting.

McKellar provided the unanimous recommendation of the Finance Committee and noted the four Town Managers were in agreement that operational issues should be funded following best practices of Municipal Accounting using reserve funds vs. carry overs.

McKellar noted the following recommendations from the Finance Committee included:

A carry forward from line 101-11 Software License/Support/PC in the amount of \$6227.00 for Credit Card Transaction upgrade.

Authorization to expense \$21,032 from the Equipment Replacement Reserve Fund for purchase of roll off containers

Authorization to expense from the Equipment Replacement Reserve Fund for MSW Compactor Repairs

Authorization to expense from the Jacobs Quarry Reserve Fund \$15,000 for automating the Leachate Pumping System.

Laite asked if a vote was needed on the items under discussion for carry forwards and reserve funding. McKellar and Pelletier agreed the four projects discussed were recommended to be voted on and the membership agreed a vote was necessary.

Vice Chair Late entertained motions to approve the outlined carry forward from the FY21 MCSWC Budget and requested funding from the Equipment Replacement Reserve. *Alison McKellar moved to carry forward \$6,227 from General Administration line 101-11 Facility Software/Hardware. Boucher seconded. No further discussion. Motion passed (100% in favor and 0 opposed).*

Alison McKellar moved to authorize the expense of \$21,032 from the Equipment Replacement Reserve Fund for purpose of purchasing recycling roll off containers. Gerritsen seconded. No further discussion. Motion passed (100% in favor and 0 opposed).

Alison McKellar moved to authorize the use of up to \$40,000 to be expensed from the Equipment Replacement Reserve Fund for the purpose of MSW Compactor Repairs. Boucher seconded. No further discussion. Motion passed (100% in favor and 0 opposed).

Martunas led a brief discussion on the purpose of the leachate measuring upgrades. This data collection has been manual to date. The expansion to a meter automation, which includes direct feed to computers and automation of pumping discharge flow, will better support MCSWC compliance with DEP record keeping and reporting. Martunas discussed the upgrade with the DEP Hydrogeologist during a recent DEP visit and the information was well received and supported by the DEP staff.

Vice Chair Laite entertained a motion to approve the outlined funding from the Jacobs Quarry Reserve Fund. *Alison McKellar moved to authorize the use, pending DEP approval, of an expenditure of up to \$15,000 from the Jacobs Quarry Reserve Fund for purpose of automating the leachate pumping system. Gerritsen seconded. A brief discussion was held on reviewing the expenditure if the DEP did not approve the work. Vice Chair Laite called the vote. No further discussion. Motion passed (100% in favor and 0 opposed).*

5. FINANCIALS

Laite noted there were accounts on the AR Summary showing 60 or 90 days past due. Martunas and Kwiatkowski have sent out notices and several have already responded with payments, and follow-ups will take place. McKellar asked about the newer lines for Hauling/Chip Diversion costs and Mattress Diversion. Martunas provided updates on the projects and the need to track new costs. A brief conversation on the status of the grinder at the facility was held.

6. CAPITAL AND STRATEGIC PLANNING COMMITTEE: MEMBER APPOINTMENT

Vice Chair Laite entertained a motion to approve a new member to the Capital and Strategic Planning Committee (SCPC). *Alison McKellar moved to appoint Eric Boucher to the Capital and Strategic Planning Committee. Laite seconded. No further discussion. Motion passed (100% in favor and 0 opposed).*

F. ADJOURN:

Vice Chair Laite entertained a motion to adjourn the meeting. Josh Gerritsen moved to adjourn the meeting at 7:34 pm. Pelletier seconded. No discussion. Motion passed (100% in favor and 0 opposed)

Respectfully Submitted,
Beth Kwiatkowski, Recording Secretary

If there are any questions regarding the decisions made at the meeting please refer to the meeting video.

SCHEDULED MEETINGS:

Board of Directors Meeting:

November 17, 2021 Meeting, 6:30 pm, John French Jr. Conference Room – Camden Town Office



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING MANAGERS REPORT: 1-26-22

FACILITY UPDATES:

MCSWC continues to operate at full capacity accepting all recycling, MSW, and landfill materials through the month of January.

SAFETY:

COVID-19 - MCSWC Management continues to take all necessary precautions to keep the health and safety of MCSWC employees and the community safe.

MCSWC is closely monitoring guidance from the Maine CDC and Governor's Office and will comply with all COVID-19 prevention requirements. No new orders or guidance pertaining to the facility from the CDC to-date.

One employee tested positive for COVID-19 on January 17th. The employee has mild symptoms and is home recovering in quarantine.

No employee injuries in January.

TRANSFER FACILITY:

The electrical infrastructure for the compactors has been evaluated for upgrades and replacement. MCSWC has contacted a local electrical company to provide a quote for updating/replacing electrical controls and hardware to ensure compliance with applicable electrical codes. MCSWC met with the contractor in January to discuss the upgrades. The contractor indicated that the main wiring system of the controls is in satisfactory condition and up to electrical code. Due to age and

exposure to the elements, it is recommended to replace the 20+ year old manual controls for the four (4) compactors.

Freon removal from refrigerators and air conditioning units was conducted on January 19th and 20th. 281 units were serviced.



MCSWC has been performing additional repairs to the Compactor Building. New metal roofing materials were delivered to the site on January 20th. The roofing will be installed as weather permits.

LANDFILL OPERATION AND LEACHATE MONITORING:

Leachate levels within the landfill remain below the target elevation of 98 ft. (96.69 on 1/18). To-date in January 1,141,494.00-gallons discharged. ~\$12,558.00

The automation of the leachate management system installation began the week of November 29th. All hardware required for the automation is installed. MCSWC is scheduled to meet with Summit Engineering the week of January 24th to install software.



RECYCLING:

Baled sales for recycling materials remain very positive for 2021 (FY22), though market prices have stabilized. Volumes for all materials remain steady and an increase in cardboard materials is still observed.

MCSWC would like to emphasize the importance of correctly source separating recyclable materials and special attention should be made to ensure the proper materials are being placed in the correct containers. MCSWC has seen contamination rates slightly on the rise which may negatively affect market prices.

ADMINISTRATIVE:

The software and hardware upgrades for the incorporation of credit/debit card acceptance is still underway. The consultant was onsite in January to install new network and routing gear for the transition to the upgraded software system. The consultant has ordered the new credit card processing and computer hardware. Once received the hardware will be installed and training on the new Point Of Sale (POS) system will begin. MCSWC expects to be ready to accept credit cards in March/April.

One (1) employee has resigned in January. A compactor Operator has decided to take a position at another company. MCSWC wishes him the best of luck in his future endeavors.

MCSWC is currently hiring part-time and full-time Operators. Candidates are encouraged to pick up a job application online at the MCSWC website or in person at the facility.

FINANCIAL

MCSWC financials for January are positive. Bottom line YTD – Expenses = \$1,184,086.84.
Revenues = \$1,306,688.45.

Baled Recycling sales are well above budget for FY22. This is the result of very positive, all-time high, market prices for recycled materials in 2021. Scrap metal and the new revenue line, Mixed Load, are favorable. All expense line items are on track and favorable.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

MCSWC and our labor attorney met with union representatives on January 20th to discuss the Collective Bargaining Agreement (CBA). The primary topic of concern is employee wages. The union has agreed to provide a proposed wage scale to MCSWC by Wednesday, January 26th.

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Budget Summary

Expense Summary	FY 19 Actuals	FY 20 Actuals	FY 21 Actuals	FY 22 Board of Directors	FY 23 Manager	FY 23 Finance Committee	FY 23 Board of Directors
Administration	188,750	185,899.00	211,414.82	260,598	254,095	254,095	-
Wages	401,735	366,483	383,929	407,963	388,783	388,783	-
Benefits	297,425	265,410	290,752	332,680	285,924	285,924	-
Insurance	17,682	17,195	17,464	18,500	20,000	20,000	-
Facility	46,240	42,438	46,965	85,900	49,500	49,500	-
Operational - Municipal Solid Waste	591,558	624,114	609,008	649,223	740,520	740,520	-
Operational - Recycling	61,439	70,168	95,244	78,800	96,200	96,200	-
Operational - CD & D	255,226	215,336	296,272	308,631	331,200	331,200	-
Debt Service - Principal	37,570	34,445	35,972	36,764	-	-	-
Debt Service - Interest	3,118	3,125	1,597	805	-	-	-
Capital Expenditures	-	-	14,500	30,000	60,000	60,000	-
Capital Reserve	144,312	145,855	100,000	100,000	168,153	168,153	-
TOTAL EXPENDITURES	2,045,055	1,970,468	2,103,118	2,309,864	2,394,375	2,394,375	-
					3.66%	3.66%	-100.00%

% Change from FY 2022

Revenue Summary	FY 19 Actuals	FY 20 Actuals	FY 21 Actuals	FY 22 Board of Directors	FY 23 Manager	FY 23 Finance Committee	FY 23 Board of Directors
Operation Income	1,384,701	1,573,011	1,614,868	1,567,700	1,684,700	1,684,700	
Other Financing Sources	8,032	105,577	183,155	188,000	155,511	155,511	-
Town Assessments	511,283	554,164	564,958	554,164	554,164	554,164	
TOTAL REVENUE	1,904,016	2,232,752	2,362,981	2,309,864	2,394,375	2,394,375	-
					3.66%	3.66%	-100.00%

% Change from FY 2022

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Expenses

Administration

Account	FY 19 Actuals	FY 20 Actuals	FY 21 Actuals	FY 22 Board of Directors	FY 23 Manager	FY 23 Finance Committee	FY 23 Board of Directors
101-01 Manager	74,330	98,014.01	92,375	90,218	91,376	91,376	
101-03 Administrative Assistant	48,765	45,093.83	44,172	45,602	53,640	53,640	
101-04 Contract Bookkeeping	10,046	10,247.00	25,000	28,000	25,000	25,000	
101-05 Recycling Coordinator	-	-	-	0	-	-	
101-06 Community Committee Projects - Swap St	1,507	457.00	5,691	6,000	6,000	6,000	
101-07 Waste Reduction Education	-	-	184	20,898	20,000	20,000	
101-10 Office/Custodial Supplies/Equipment	5,387	6,684.62	6,600	6,700	6,700	6,700	
101-11 Software License/Support/PCs	3,026	9,746.92	3,773	17,000	6,000	6,000	
101-12 Legal - General	20,098	1,710.20	459	16,000	10,000	10,000	
101-16 Audit	2,500	5,300.00	10,300	9,800	10,500	10,500	
101-17 Communications-Public Advertising	4,658	6,332.45	3,269	5,000	5,000	5,000	
101-18 Seminar/Training	2,669	1,423.89	2,435	1,500	2,500	2,500	
101-19 Safety Training & Equipment	2,805	4,848.46	6,961	5,000	7,000	7,000	
101-20 Dues/Memberships/Reg Fees	4,108	4,039.11	5,816	4,500	6,000	6,000	
101-21 Payment in Lieu of Taxes	6,000	4,130.00	4,379	4,380	4,379	4,379	
Department Totals	185,899	198,027	211,415	260,598	254,095	254,095	
					-2.50%	-2.50%	-100.00%

% Change from FY 2022

Wages

Account	FY 19 Actuals	FY 20 Actuals	FY 21 Actuals	FY 22 Board of Directors	FY 23 Manager	FY 23 Finance Committee	FY 23 Board of Directors
105-02 Labor - Full Time / BU	278,724	283,663	278,314	348,902	282,830	282,830	
105-03 Labor - Part Time	85,478	77,616	99,300	49,061	95,953	95,953	
105-04 Labor - Overtime	2,281	3,111	6,315	10,000	10,000	10,000	
Department Totals	366,483	364,390	383,929	407,963	388,783	388,783	-
					-4.70%	-4.70%	-100.00%

% Change from FY 2022

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Benefits

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
110-01	Health Insurance	173,279	136,474	168,468	189,201	160,000	160,000	
110-02	FICA & Medicare	37,882	38,055	37,733	40,834	40,071	40,071	
110-03	Unemployment	-	229	1,140	1,000	1,200	1,200	
110-04	Workers' Comp	29,200	36,479	39,051	40,000	40,000	40,000	
110-05	ICMA Retirement	17,812	15,403	19,858	21,813	19,253	19,253	
110-06	Income Protection	3,191	2,903	3,774	4,532	4,500	4,500	
110-07	Clothing/Boot Allowance	4,046	3,052	4,003	6,500	6,500	6,500	
110-08	Health Insurance Buyout		15,597	16,725	28,800	14,400	14,400	
	Department Totals	265,410	248,192	274,027	332,680	285,924	285,924	-
						-14.05%	-14.05%	-100.00%
						<i>% Change from FY 2022</i>		

Insurance

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
115-01	Public Officials & Property/Casualty	17,195	17,327	18,000	18,500	20,000	20,000	
	Department Totals	17,195	17,327	18,000	18,500	20,000	20,000	-
						8.11%	8.11%	-100.00%
						<i>% Change from FY 2022</i>		

Facility

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
120-01	Water, Phone & Security	7,776	8,325	8,129	8,500	8,500	8,500	
120-05	Station Maintenance	10,572	32,789	23,676	56,200	25,000	25,000	
120-07	Communication - Onsite	604	94	3,656	2,200	1,500	1,500	
120-08	Portable Toilet Service	1,962	1,140	880	1,000	1,000	1,000	
120-10	Pick-Up/Plow Truck Fuel & Maint.	767	1,668	2,802	2,000	4,000	4,000	
120-14	Break/Restroom Supplies	2,088	1,974	2,098	2,500	2,500	2,500	
120-15	Traffic Control/Sign Replacement	1,570	4,497	3,809	5,000	5,000	5,000	
120-18	Transfer Redesign - Engineering	-	-	-	-	-	-	
120-19	Steel & Fabrication	17,099	26,387	1,915	8,500	2,000	2,000	
	Department Totals	42,438	76,874	46,965	85,900	49,500	49,500	-
						-42.37%	-42.37%	-100.00%
						<i>% Change from FY 2022</i>		

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Operational - Municipal Solid Waste

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
125-04	Municipal Review Comm. Dues	-	-	-	-	-	-	-
125-05	Equipment Maint./Supplies	29,901	12,001	12,504	14,000	15,000	15,000	-
125-06	Private Hauler	-	-	-	-	-	-	-
125-07	Food Waste Collection/Compost program	-	-	189	2,000	200	200	-
125-08	Waste Oil	-	-	953	500	2,000	2,000	-
125-10	Purchase of Bags	32,430	40,608	29,198	50,600	50,000	50,000	-
125-12	Universal Household Waste	288	403	396	1,000	1,000	1,000	-
125-13	HHW Day Cost	6,075	7,502	10,716	8,000	10,000	10,000	-
125-14	Roll-Off Truck Maint. Repairs	6,468	7,415	3,423	7,500	10,000	10,000	-
125-15	Scale Calibration & Maint.	1,913	4,734	514	2,000	1,000	1,000	-
125-16	MSW Hauling	213,657	220,201	199,492	167,123	231,000	231,000	-
125-17	MSW Tipping	326,801	328,358	345,831	390,000	413,820	413,820	-
125-18	Electricity	6,581	6,448	5,793	6,500	6,500	6,500	-
	Department Totals	624,114	627,670	609,008	649,223	740,520	740,520	-
						14.06%	14.06%	-100.00%
						<i>% Change from FY 2022</i>		

Operational - Recycling

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
130-02	Bulky Metal Transport	19,600	24,400	30,895	28,800	34,200	34,200	-
130-03	Composting Bins	-	-	-	-	-	-	-
130-06	Recyclables Transport Fee/Subsidy	5,825	5,825	8,442	6,000	8,500	8,500	-
130-07	Freon Collection & Removal	5,565	3,683	4,635	4,000	5,000	5,000	-
130-08	Recycling Supplies	8,039	3,989	8,953	4,500	9,000	9,000	-
130-09	Equipment Maintenance & Repair	11,036	11,394	18,872	13,000	12,500	12,500	-
130-10	Building Maintenance & Repair	2,644	2,953	7,424	5,000	8,000	8,000	-
130-18	Electricity	9,018	8,650	8,214	9,500	9,500	9,500	-
130-19	Fuel/Oil Products	8,441	7,130	7,810	8,000	9,500	9,500	-
	Department Totals	70,168	68,024	95,244	78,800	96,200	96,200	-
						22.08%	22.08%	-100.00%
						<i>% Change from FY 2022</i>		

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Operational - CD & D

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
Account		Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
135-01	Jacob's Quarry Leachate	107,175	118,176	127,511	133,231	130,000	130,000	
135-03	JQS & N Water - Analytical	24,736	31,140	27,205	26,000	40,800	40,800	
135-04	Landfill Development	3,679	53,795	38,016	45,000	45,000	45,000	
135-05	Hydro Geological Consultation	30	-	6,366	6,000	-	-	
135-06	Surveying	-	-	-	-	-	-	
135-07	Engineering Consultation	15,872	16,495	14,405	17,000	10,000	10,000	
135-08	Equipment Fuel	9,898	12,388	7,007	8,000	17,500	17,500	
135-09	Landfill Equipment	19,622	22,443	16,803	20,000	20,000	20,000	
135-10	Odor Control	537	424	-	-	-	-	
135-11	OCB Maintenance & Repair	489	257	1,068	500	500	500	
135-12	Sheetrock Diversion	22,986	37,209	46,864	43,200	50,000	50,000	
135-13	Grinding and hauling Expense	-	-	4,500	-	5,000	5,000	
135-14	Gut Closure/Remediation	-	330	-	-	-	-	
135-15	DEP Landfill Fee	8,999	4,574	4,252	8,000	4,500	4,500	
135-16	Fire Related Expenses-Landfill	-	43,761	-	-	-	-	
135-18	Electricity - JQS Pump	1,313	1,174	1,069	1,900	1,900	1,900	
135-19	Mattress Diversion	-	-	# REF!	-	6,000	6,000	
Department Totals		215,336	342,166	295,066	308,631	331,200	331,200	-
						7.31%	7.31%	-100.00%
<i>% Change from FY 2022</i>								

Debt Service - Principal

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
Account		Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
140-14	Equipment Lease/Purchase (5 yr.)	34,445	35,205	35,972	36,764	-	-	
140-10	Cover/Odor/Stm Bond (5 Yr.)	-	-	-	-	-	-	
140-12	Freightliner Roll-Off	-	-	-	-	-	-	-
Department Totals		34,445	35,205	35,972	36,764	-	-	-
						-100.00%	-100.00%	-100.00%
<i>% Change from FY 2022</i>								

Debt Service - Interest

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
Account		Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
142-14	Equipment Lease/Purchase (5 yr.)	3,125	2,364	1,597	805	-	-	
142-10	Cover/Odor/Stm Bond (5 Yr.)	-	-	-	-	-	-	
142-12	Freightliner Roll-Off	-	-	-	-	-	-	-
Department Totals		3,125	2,364	1,597	805	-	-	-
						-100.00%	-100.00%	-100.00%
<i>% Change from FY 2022</i>								

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Capital Expenditures

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
Account		Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
145-16	Roll-Off Containers	-	-	30,000	30,000	-	-	
145-14	Loader		55,805			-	-	
New	Triax Roll off Trailer					-		
145-22	Grout Wall	-	-	-	0	-	-	-
145-23	Dozer	-	-	-	0	-	-	-
new	Baler Rebuild			-		60,000	60,000	
Department Totals		-	55,805	30,000	30,000	60,000	60,000	-
						100.00%	100.00%	-100.00%
% Change from FY 2022								

Capital Reserve

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
Account		Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
148-01	Jacob's Quarry Closure Reserve	100,000	100,000	100,000	100,000	100,000	100,000	
148-05	Accrued Benefit Liability Reserve	1,543	12,390			68,153	68,153	
148-07	Equipment Replacement Reserve	23,312	23,312			-	-	
148-08	Bag Fee Stabilization Reserve	21,000	11,000			-	-	
148-09	Facility Improvement Reserve	-	-	-	70,000	-	-	-
Department Totals		145,855	146,702	100,000	100,000	168,153	168,153	-
						68.15%	68.15%	-100.00%
% Change from FY 2022								

	FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
TOTAL EXPENDITURES	1,970,468	2,182,746	2,101,223	2,309,864	2,394,375	2,394,375	
					3.66%	3.66%	-100.00%
% Change from FY 2022							

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Revenues

Revenues - Operational Income

Account		FY 19 Actuals	FY 20 Actuals	FY 21 Actuals	FY 22 Board of Directors	FY 23 Manager	FY 23 Finance Committee	FY 23 Board of Directors
<u>MSW Related Income</u>								
1-01	Pay Per Bag	450,004	506,667	559,729	475,000	540,000	540,000	
1-02	Per Ton Fee	425,433	542,931	470,885	475,000	475,000	475,000	
7-09	Private Hauler Fee	-	-	-	-	-	-	
7-03	PERC Distribution	-	-	-	-	-	-	
1-11	Universal Waste Fee	4,837	5,520	6,638	5,500	6,000	6,000	
1-12	Freon Removal Fee	5,777	5,919	5,706	6,000	6,000	6,000	
1-14	HHW Day - Unit Fees	874	2,311	2,630	2,000	2,500	2,500	
<u>Recycling Income</u>								
1-07	Baled Commodities Sales	51,867	22,976	55,364	40,000	55,000	55,000	
1-09	Bulky Metal Sales/Gate	50,197	47,215	68,066	50,000	65,000	65,000	
<u>CDD & Related Income</u>								
1-17	4 town Demo Tip Fee	249,633	267,229	260,005	420,000	420,000	420,000	
1-18	Regional Demo Tip Fee	83,509	89,035	86,419	-	-	-	
1-06	Sheetrock	19,045	28,025	39,331	43,200	50,000	50,000	
1-19	Brush Tip Fee	19,876	32,721	27,434	25,000	30,000	30,000	
1-05	Sorted Demo Wood Tip Fee	1,106	-	2	-	-	-	
1-20	Brush Chip Sales	5,966	6,031	5,890	10,000	-	-	
1-21	Demo Chip Sales	-	-	-	-	-	-	
445-84	Mixed Load	-	-	8,279	-	8,500	8,500	
<u>Other Income</u>								
1-04	Miscellaneous Income	1,773	3,741	5,997	3,000	6,000	6,000	
1-03	Scale Fees	1,190	1,220	1,210	1,000	1,200	1,200	
1-10	Bottle Returns	13,614	11,471	11,283	12,000	12,000	12,000	
1-16	Sale of Compost Bins	-	-	-	-	-	-	
1-15	Diversion Income	-	-	-	-	-	-	
1-18	Mattress Diversion	-	-	-	-	7,500	7,500	
Total Operation Income		1,384,701	1,573,011	1,614,868	1,567,700	1,684,700	1,684,700	-
						7.46%	7.46%	-100.00%
Change from FY 2022								

Mid-Coast Solid Waste Corporation
DRAFT FY 2023 Budget

Revenues - Other Financing Sources

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
1-61	Interest Income	8,032	4,772	5,538	5,000	5,000	5,000	
1-63	Fund Balance	-	45,000	35,000	45,000	150,511	150,511	
1-65	Sale of Surplus Equipment	-	-	-	-	-	-	
1-68	Equipment Replacement Fund	-	55,805	63,000	68,000	-	-	
1-67	Carry Forward	-	-	-	-	-	-	-
1-71	Use of Bag Fee Stabilization Fund	-	-	40,617				
1-72	Use of Facility Reserve	-	-	12,000	70,000			
1-69	Lease Purchase - Dozer	-	-	-				
1-70	Bond Proceeds	-	-	-		-	-	
277-60	Use of Accrued Liability Reserve			27,000		-	-	
Total Other Financing Sources		8,032	105,577	183,155	188,000	155,511	155,511	
						-17.28%	-17.28%	-100.00%
<i>% Change from FY 2022</i>								

	FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23	
	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors	
Total Non-Assessment	1,392,733	1,678,588	1,798,023	1,755,700	1,840,211	1,840,211		-
Total Expenses	1,970,468	2,182,746	2,101,223	2,309,864	2,394,375	2,394,375		-
Total Town Assessments	577,735	504,158	303,200	554,164	554,164	554,164		-

Town Assessments - Net to be raised by towns. (Expenditures Minus Operation Income & Other Financing Sources)

		FY 19	FY 20	FY 21	FY 22	FY 23	FY 23	FY 23
	Account	Actuals	Actuals	Actuals	Board of Directors	Manager	Finance Committee	Board of Directors
9-01	Camden	217,584	235,150	242,150	237,298	237,007	237,007	
9-04	Hope	50,162	55,086	56,843	55,210	56,343	56,343	
9-03	Lincolnvile	86,696	93,013	96,781	96,268	95,802	95,802	
9-02	Rockport	156,841	170,915	169,184	165,389	165,012	165,012	
Total Assessment Revenue		511,283	554,164	564,958	554,164	554,164	554,164	-
						0.00%	0.00%	-100.00%
<i>% Change from FY 2021</i>								

Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to January

01/21/2022

Page 1

Account	Budget Original	Budget Adjustments	Debits	----- Y T D ----- Credits	Net	Unexpended Balance	Percent Spent
1 - General	2,309,864.00	27,259.00	1,225,103.63	41,016.79	1,184,086.84	1,153,036.16	50.66
01 - General Administration	260,598.00	6,227.00	114,814.51	0.00	114,814.51	152,010.49	43.03
01 - Manager	90,218.00	0.00	51,528.00	0.00	51,528.00	38,690.00	57.11
03 - Admin Asst	45,602.00	0.00	27,197.00	0.00	27,197.00	18,405.00	59.64
04 - Contract Bookkeeping	28,000.00	0.00	12,500.00	0.00	12,500.00	15,500.00	44.64
06 - Community Committee Projects	6,000.00	0.00	216.53	0.00	216.53	5,783.47	3.61
07 - Waste Reduction Education	20,898.00	0.00	0.00	0.00	0.00	20,898.00	0.00
10 - Office Supplies & Equipment	6,700.00	0.00	2,719.15	0.00	2,719.15	3,980.85	40.58
11 - Software License & Support	17,000.00	6,227.00	9,548.81	0.00	9,548.81	13,678.19	41.11
12 - General Legal	16,000.00	0.00	476.00	0.00	476.00	15,524.00	2.98
16 - Audit	9,800.00	0.00	0.00	0.00	0.00	9,800.00	0.00
17 - Communications-Pub. Advert.	5,000.00	0.00	1,908.80	0.00	1,908.80	3,091.20	38.18
18 - Seminar & Training Expense	1,500.00	0.00	1,691.43	0.00	1,691.43	-191.43	112.76
19 - Safety Training & Equipment	5,000.00	0.00	4,712.95	0.00	4,712.95	287.05	94.26
20 - Dues	4,500.00	0.00	2,315.84	0.00	2,315.84	2,184.16	51.46
21 - In Lieu of Taxes/Payment	4,380.00	0.00	0.00	0.00	0.00	4,380.00	0.00
05 - Operations - Wages	407,963.00	0.00	205,935.24	0.00	205,935.24	202,027.76	50.48
02 - Full Time Labor	348,902.00	0.00	161,614.04	0.00	161,614.04	187,287.96	46.32
03 - Part Time Labor	49,061.00	0.00	40,409.88	0.00	40,409.88	8,651.12	82.37
04 - Overtime	10,000.00	0.00	3,911.32	0.00	3,911.32	6,088.68	39.11
10 - Employee Benefits & Insurance	332,680.00	0.00	138,266.27	981.79	137,284.48	195,395.52	41.27
01 - Health Insurance	189,201.00	0.00	72,248.47	950.77	71,297.70	117,903.30	37.68
02 - FICA	40,834.00	0.00	21,330.61	0.00	21,330.61	19,503.39	52.24
03 - Unemployment	1,000.00	0.00	911.46	0.00	911.46	88.54	91.15
04 - Workers Compensation	40,000.00	0.00	30,484.60	0.00	30,484.60	9,515.40	76.21
05 - ICMA Retirement	21,813.00	0.00	10,018.38	0.00	10,018.38	11,794.62	45.93
06 - Income Protection	4,532.00	0.00	1,892.20	31.02	1,861.18	2,670.82	41.07
07 - Clothing	6,500.00	0.00	1,380.55	0.00	1,380.55	5,119.45	21.24
08 - Health Insurance Buyout	28,800.00	0.00	0.00	0.00	0.00	28,800.00	0.00
15 - Insurance	18,500.00	0.00	19,437.00	0.00	19,437.00	-937.00	105.06
01 - Public Official Liability/Prop	18,500.00	0.00	19,437.00	0.00	19,437.00	-937.00	105.06
20 - Facility	85,900.00	0.00	28,113.61	35.00	28,078.61	57,821.39	32.69
01 - Utilities	8,500.00	0.00	4,607.73	0.00	4,607.73	3,892.27	54.21
05 - Station Maintenance	56,200.00	0.00	15,559.13	0.00	15,559.13	40,640.87	27.69

07 - Communication - on site	2,200.00	0.00	135.67	0.00	135.67	2,064.33	6.17
08 - Portable Toilet Service	1,000.00	0.00	480.00	0.00	480.00	520.00	48.00
10 - Equipment Maintenance & Fuel	2,000.00	0.00	427.96	35.00	392.96	1,607.04	19.65
14 - Break/Rest Supplies	2,500.00	0.00	1,441.38	0.00	1,441.38	1,058.62	57.66

Mid Coast Solid Waste

8:03 AM

Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to January

Account	Budget Original	Budget Adjustments	----- Y T D ----- Debits	Credits	Net	Unexpended Balance	Percent Spent
1 - General CONT'D							
15 - Traffic Control/Replace Signs	5,000.00	0.00	4,441.74	0.00	4,441.74	558.26	88.83
19 - Steel & Fabrication	8,500.00	0.00	1,020.00	0.00	1,020.00	7,480.00	12.00
25 - Operational Costs-MSW	649,223.00	0.00	367,504.55	0.00	367,504.55	281,718.45	56.61
05 - Equipment Maintenance/Supplies	14,000.00	0.00	12,142.25	0.00	12,142.25	1,857.75	86.73
07 - Compost Pilot	2,000.00	0.00	215.82	0.00	215.82	1,784.18	10.79
08 - Waste Oil	500.00	0.00	743.00	0.00	743.00	-243.00	148.60
10 - Purchase of Bags	50,600.00	0.00	29,411.70	0.00	29,411.70	21,188.30	58.13
12 - Universal Household Waste	1,000.00	0.00	468.41	0.00	468.41	531.59	46.84
13 - HHW Day Cost	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
14 - Roll-off Truck Maint/Repair	7,500.00	0.00	3,732.82	0.00	3,732.82	3,767.18	49.77
15 - Scale	2,000.00	0.00	750.49	0.00	750.49	1,249.51	37.52
16 - Hauling to ecomaine	167,123.00	0.00	102,404.71	0.00	102,404.71	64,718.29	61.28
17 - Tipping at ecomaine	390,000.00	0.00	214,530.63	0.00	214,530.63	175,469.37	55.01
18 - Electricity	6,500.00	0.00	3,104.72	0.00	3,104.72	3,395.28	47.76
30 - Recycling	78,800.00	0.00	40,338.06	0.00	40,338.06	38,461.94	51.19
02 - Recycle Metal Transportation	28,800.00	0.00	17,100.00	0.00	17,100.00	11,700.00	59.38
06 - Sales Expense	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Freon Removal	4,000.00	0.00	1,912.50	0.00	1,912.50	2,087.50	47.81
08 - Recycling Supplies	4,500.00	0.00	4,000.51	0.00	4,000.51	499.49	88.90
09 - Equipment Maintenance & Repair	13,000.00	0.00	5,986.44	0.00	5,986.44	7,013.56	46.05
10 - Building Maintenance & Repair	5,000.00	0.00	2,046.92	0.00	2,046.92	2,953.08	40.94
18 - Electricity	9,500.00	0.00	4,383.06	0.00	4,383.06	5,116.94	46.14
19 - Fuel/Oil	8,000.00	0.00	4,908.63	0.00	4,908.63	3,091.37	61.36
35 - Operational Costs-CDD	308,631.00	0.00	179,998.56	0.00	179,998.56	128,632.44	58.32
01 - Leachate	133,231.00	0.00	63,502.25	0.00	63,502.25	69,728.75	47.66
03 - Analytical	26,000.00	0.00	37,767.07	0.00	37,767.07	-11,767.07	145.26
04 - Landfill Development	45,000.00	0.00	22,434.00	0.00	22,434.00	22,566.00	49.85
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	5,821.55	0.00	5,821.55	11,178.45	34.24

08 - Dozer Fuel/Maintenance	8,000.00	0.00	3,351.08	0.00	3,351.08	4,648.92	41.89
09 - Landfill Equipment	20,000.00	0.00	5,348.01	0.00	5,348.01	14,651.99	26.74
11 - OCB Maintenance & Repair	500.00	0.00	0.00	0.00	0.00	500.00	0.00
12 - Sheetrock Diversion	43,000.00	0.00	20,559.66	0.00	20,559.66	22,440.34	47.81
13 - Brush Diversion & Hauling	0.00	0.00	6,687.27	0.00	6,687.27	-6,687.27	----
15 - DEP Landfill Fee	8,000.00	0.00	1,275.48	0.00	1,275.48	6,724.52	15.94
18 - Electricity	1,900.00	0.00	667.94	0.00	667.94	1,232.06	35.15
19 - Mattress Diversion	0.00	0.00	12,584.25	0.00	12,584.25	-12,584.25	----

Mid Coast Solid Waste

8:03 AM

Expense Summary Report

Accounts: E 1-01-01 - E 7-99-99

July to January

Account	Budget Original	Budget Adjustments	----- Y T D ----- Debits	Credits	Net	Unexpended Balance	Percent Spent
1 - General CONT'D							
40 - Debt Service - Principal	36,764.00	0.00	36,753.99	0.00	36,753.99	10.01	99.97
14 - Equipment Lease-5 Year	36,764.00	0.00	36,753.99	0.00	36,753.99	10.01	99.97
42 - Debt Service - Interest	805.00	0.00	779.00	0.00	779.00	26.00	96.77
14 - Equipment Lease/Purchase	805.00	0.00	779.00	0.00	779.00	26.00	96.77
45 - Capital Expenditures	30,000.00	21,032.00	51,032.00	0.00	51,032.00	0.00	100.00
16 - Containers	30,000.00	21,032.00	51,032.00	0.00	51,032.00	0.00	100.00
48 - Capital Reserves	100,000.00	0.00	41,729.99	40,000.00	1,729.99	98,270.01	1.73
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
07 - Equipment Replacement Reserve	0.00	0.00	41,729.99	40,000.00	1,729.99	-1,729.99	----
49 - Grants	0.00	0.00	400.85	0.00	400.85	-400.85	----
02 - Waste Diversion Grant	0.00	0.00	400.85	0.00	400.85	-400.85	----
Final Totals	2,309,864.00	27,259.00	1,225,103.63	41,016.79	1,184,086.84	1,153,036.16	50.66

Mid Coast Solid Waste
8:05 AM

Revenue Summary Report

Accounts: R 1-01 - R 9-04

July to January

01/21/2022

Page 1

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
				Debits	Credits	Net		
1 - General	2,309,865.00	6,227.00	2,316,092.00	97.85	1,306,786.30	1,306,688.45	1,009,403.55	56.42
01 - Pay Per Bag	475,000.00	0.00	475,000.00	0.00	281,725.52	281,725.52	193,274.48	59.31
02 - Per Ton Fee	475,000.00	0.00	475,000.00	0.00	264,700.46	264,700.46	210,299.54	55.73
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	1,196.72	1,196.72	-196.72	119.67
04 - Miscellaneous Income	3,000.00	0.00	3,000.00	17.60	3,168.46	3,150.86	-150.86	105.03
06 - Sheetrock	43,200.00	0.00	43,200.00	0.00	18,490.00	18,490.00	24,710.00	42.80
07 - Baled Sales	40,000.00	0.00	40,000.00	0.00	86,624.22	86,624.22	-46,624.22	216.56
09 - Recyclable Metal Disposal	50,000.00	0.00	50,000.00	0.00	49,422.80	49,422.80	577.20	98.85
10 - Bottle Returns	12,000.00	0.00	12,000.00	0.00	9,110.10	9,110.10	2,889.90	75.92
11 - UHW	5,500.00	0.00	5,500.00	0.00	4,197.51	4,197.51	1,302.49	76.32
12 - Valve & Freon Removal	6,000.00	0.00	6,000.00	0.00	4,747.00	4,747.00	1,253.00	79.12
14 - HHW Day - Unit Fees	2,000.00	0.00	2,000.00	0.00	70.00	70.00	1,930.00	3.50
15 - Diversion Income-Regeneration	0.00	0.00	0.00	0.00	628.00	628.00	-628.00	----
17 - 4 Town Demo Debris	420,000.00	0.00	420,000.00	0.00	159,426.81	159,426.81	260,573.19	37.96
19 - Brush Disposal	25,000.00	0.00	25,000.00	0.00	12,807.42	12,807.42	12,192.58	51.23
20 - Green Chip Sales	10,000.00	0.00	10,000.00	403.25	0.00	-403.25	10,403.25	-4.03
22 - Mattress Diversion	0.00	0.00	0.00	0.00	12,681.40	12,681.40	-12,681.40	----
23 - Mixed Load	0.00	0.00	0.00	0.00	21,718.29	21,718.29	-21,718.29	----
24 - Yard Waste	0.00	0.00	0.00	0.00	1,065.80	1,065.80	-1,065.80	----
25 - Swap Shop Fees	0.00	0.00	0.00	0.00	302.00	302.00	-302.00	----
40 - Waste Diversion Grant	0.00	0.00	0.00	0.00	-5.00	-5.00	5.00	----
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	755.29	755.29	4,244.71	15.11
63 - Use of Unassigned Fund Balance	45,000.00	0.00	45,000.00	0.00	0.00	0.00	45,000.00	0.00
67 - Carry Forward	0.00	6,227.00	6,227.00	0.00	0.00	0.00	6,227.00	0.00
68 - Use of Equip Replacement Fund	68,000.00	0.00	68,000.00	0.00	0.00	0.00	68,000.00	0.00
70 - Bond Proceeds	0.00	0.00	0.00	-323.00	-323.00	0.00	0.00	----
72 - Use of Facility Imp. Reserve	70,000.00	0.00	70,000.00	0.00	0.00	0.00	70,000.00	0.00
91 - Camden Assessment	237,298.00	0.00	237,298.00	0.00	177,973.50	177,973.50	59,324.50	75.00
92 - Rockport Assessment	165,389.00	0.00	165,389.00	0.00	82,694.50	82,694.50	82,694.50	50.00
93 - Lincolnville Assessment	96,268.00	0.00	96,268.00	0.00	72,201.00	72,201.00	24,067.00	75.00
94 - Hope Assessment	55,210.00	0.00	55,210.00	0.00	41,407.50	41,407.50	13,802.50	75.00
Final Totals	2,309,865.00	6,227.00	2,316,092.00	97.85	1,306,786.30	1,306,688.45	1,009,403.55	56.42

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of January 21, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2022 COMMERCIALTRASH ROCKPORT	177.60	144.80	189.40	214.00	736.40	1,462.20
91 ELM LLC	40.00	91.78	40.00	52.50	0.00	224.28
AHP CAMDEN LLC	27.20	20.80	2.00	0.00	0.00	50.00
ALBERTSON BUILDERS	0.00	21.20	0.00	0.00	0.00	21.20
ALDEMERE FARMS	1.50	28.80	0.00	0.00	0.00	30.30
AMERICAN DREAM COMPANY	118.40	204.60	0.00	0.00	0.00	323.00
AMES LANDSCAPE	0.00	6.09	5.90	6.68	430.69	449.36
ANTHONY SIMAITIS MASONRY	0.00	233.80	0.00	0.00	15.08	248.88
ASHWOOD WALDOFSCHOOL	0.00	0.00	0.00	0.00	-21.00	-21.00
BAY VIEW REAL ESTATE	0.00	9.16	0.00	7.00	0.00	16.16
BAYVIEW MANAGEMENT	74.40	0.00	0.00	0.00	0.00	74.40
BEAUCHAMP PROPERTIES LLC	36.00	43.00	0.00	0.00	0.00	79.00
BELL CHRISTEN STONE	0.00	2.00	0.00	0.00	0.00	2.00
BENNNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER ROOFING	0.00	43.40	413.00	0.00	0.00	456.40
BOWMAN WOODWORKING LLC	67.20	0.00	0.00	0.00	0.00	67.20
BRODIS BUILDERS	15.00	0.00	0.00	0.00	0.00	15.00
BROOKSIDE PLUMBING	4.00	9.00	0.00	0.00	0.00	13.00
BURGESS & BURGESS CONSTRUCTION	133.00	0.00	0.00	0.00	0.00	133.00
CAMDEN FIRE DEPT.	20.00	0.00	0.00	0.00	0.00	20.00
CAMDEN GLASS COMPANY	0.00	28.00	0.00	0.00	0.00	28.00
CAMDEN PUBLIC WORKS	332.00	334.30	0.00	0.00	0.00	666.30
CAMDEN WASTE WATER	100.00	0.00	0.00	0.00	0.00	100.00
CAMP BISHOPWOOD	30.00	0.00	0.00	0.00	0.00	30.00
CAUTELA EXCAVATION LANDSCAPE	0.00	5.01	4.85	34.95	313.61	358.42
CENTER FOR FURNITURE	67.20	0.00	0.00	0.00	0.00	67.20
COASTAL BAY BULDERS	35.00	25.00	0.00	0.00	0.00	60.00
COLD MOUNTAIN BUILDERS	122.40	46.20	0.00	0.00	0.00	168.60
COMPLETE PROPERTY SOLUTIONS	50.60	36.00	0.00	0.00	0.00	86.60
CONSIDER IT CARPENTRY	20.00	14.76	1.28	5.00	44.80	85.84
COUNTRY-WAY CARPENTRY	45.00	18.90	0.00	0.00	0.00	63.90
CTCA LLC	61.60	0.00	0.00	0.00	0.00	61.60
CUSTOM HOME BUILDING	0.00	25.00	0.00	0.00	0.00	25.00
DAGGETT BUILDERS	303.10	221.90	0.00	0.00	0.00	525.00
DEANE ENTERPRISES	0.00	0.00	1,692.60	0.00	0.00	1,692.60
DOWNEAST HOMES	13.00	64.80	0.00	0.00	0.00	77.80
EM BUILDERS	33.60	0.00	0.00	0.00	0.00	33.60
FARLEY INC	0.00	855.20	4.00	0.00	0.00	859.20
FERRAILOLO CONSTRUCTION	0.00	0.00	0.00	0.00	-74.40	-74.40
FIRST CONGREGATIONAL CHURCH	12.00	30.80	5.00	0.00	0.00	47.80
FITZY LLC	147.00	0.00	0.00	0.00	0.00	147.00
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	73.00	0.00	0.00	0.00	73.00
FROST & BRYANT	0.00	-542.30	0.00	0.00	0.00	-542.30
GRANTS TREE CARE	37.80	9.00	0.00	0.00	0.00	46.80

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of January 21, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
GREEN SHIRE LLC	475.80	229.60	0.00	0.00	0.00	705.40
GUITE PROPERTY	182.40	0.00	0.00	0.00	0.00	182.40
HABITAT FOR HUMANITY	0.00	98.00	0.00	0.00	0.00	98.00
HANNAFORD BROTHERS	0.00	3,000.00	3,000.00	0.00	0.00	6,000.00
HATCHET MOUNTAIN BUILDERS	61.60	0.00	0.00	0.00	0.00	61.60
HEAL'S RUBBISH REMOVAL	26,918.40	23,224.00	0.00	0.00	0.00	50,142.40
HEAL DEMO REMOVAL	362.60	667.80	0.00	0.00	0.00	1,030.40
HEARTWOOD CARPENTRY	333.00	174.80	0.00	0.00	0.00	507.80
HEDSTROM ELECTRIC	0.00	-24.60	0.00	0.00	0.00	-24.60
HERITAGE CARETAKING	10.50	0.67	5.00	25.60	0.00	41.77
HIGHLAND PARK APTS	20.00	12.00	0.00	0.00	0.00	32.00
HILT MASONRY	75.00	0.00	0.00	0.00	0.00	75.00
HOOPER MASONRY INC	0.00	0.00	0.00	0.00	-14.20	-14.20
HOPKINS LANDSCAPING	0.00	0.50	0.15	32.28	0.00	32.93
IMY LANDSCAPING	21.80	96.90	25.40	0.00	0.00	144.10
IRV'S DRYWALL	1,187.20	0.00	0.00	0.00	0.00	1,187.20
JASON BURGESS	126.10	0.00	0.00	0.00	0.00	126.10
JED PATTEN TRASH REMOVAL	3,116.00	2,158.40	0.00	0.00	0.00	5,274.40
JOHN EASTMAN	0.00	0.08	0.07	0.08	5.33	5.56
JOSEPH M. RICHARDI	0.00	6.26	6.06	6.26	418.18	436.76
KNOWLTON MOVING & STORAGE	50.00	0.00	0.00	0.00	0.00	50.00
KNOX MILL EAST ASSOC	5.00	5.00	0.00	0.00	0.00	10.00
LAUKKA CONSTRUCTION	10.00	0.00	0.00	0.00	0.00	10.00
LIMOGES BUILDERS	364.20	335.35	333.10	508.32	297.23	1,838.20
LORRAINE CONSTRUCTION	56.70	0.00	0.00	0.00	0.00	56.70
MACCOOLE CONSTRUCTION	40.00	36.50	0.00	0.00	0.00	76.50
MAHOGANY	10.00	0.00	0.00	0.00	0.00	10.00
MAINE COAST CONSTRUCTION	93.60	158.38	0.00	27.80	0.00	279.78
MAINE MEDIA WORKSHOPS	380.00	0.00	0.00	0.00	0.00	380.00
MAINE SPORT	102.40	192.00	0.00	0.00	0.00	294.40
MAINE WINDJAMMER CRUISES	8.00	0.00	0.00	0.00	0.00	8.00
MARDENS LAWN & GARDEN CARE	0.00	0.00	1.33	0.00	0.00	1.33
MAXWELL & MICHAEL MACCOOLE	60.00	315.60	0.00	0.00	0.00	375.60
MAYNARD TOLMAN INC	5.00	7.50	0.00	0.00	0.00	12.50
McCORMICK & ASSOCIATES	136.90	0.00	0.00	0.00	0.00	136.90
MCKENZIE BRUCE	3.32	0.00	0.00	0.00	0.00	3.32
MEGUNTICOOK MANAGEMENT	0.00	35.28	56.00	1.00	53.03	145.31
MICHELLE BIANCHI	50.00	20.00	4.35	0.00	0.00	74.35
MID-COAST RECOVERYCOALITION	0.00	15.00	0.00	0.00	0.00	15.00
MIDCOAST ENTERPRISES LLC	22.50	0.00	0.00	0.00	0.00	22.50
MIDCOAST SITE DEVELOPMENT	0.00	5.16	4.68	27.11	317.00	353.95
MILL STREET COMPANY LLC	30.00	0.00	0.00	0.00	0.00	30.00
MRS CHARLES CAWLEY	40.00	68.60	0.00	0.00	0.00	108.60
NASH PLUMBING	19.00	5.00	0.00	0.00	0.00	24.00
NEW LEAF CONSTRUCTION	115.20	0.00	0.00	0.00	0.00	115.20

Mid-Coast Solid Waste Corporation A/R Aging Summary

As of January 21, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
NORTH ATLANTIC PAINTING COMPANY	21.00	0.00	0.00	0.00	0.00	21.00
O.B. & SONS, INC.	49.20	10.00	0.00	0.00	0.00	59.20
OBER & BARRETT BUILDERS	698.10	66.80	0.00	0.00	0.00	764.90
OLIVER BUILDERS, INC.	61.70	51.10	0.00	0.00	0.00	112.80
OMNI CONSTRUCTION	51.10	178.00	0.00	0.00	0.00	229.10
ONE STOP BUILDERS	10.00	0.00	0.00	0.00	0.00	10.00
OPTIMUM GLASS	0.00	0.00	0.00	0.00	0.80	0.80
PENOBSCOT BAY Y.M.C.A.	0.00	36.00	0.00	0.00	0.00	36.00
PENOBSCOT COMPANY	2.00	0.00	0.00	0.00	0.00	2.00
PHI HOME DESIGNS, LLC	-0.20	0.00	0.00	0.00	0.00	-0.20
PINE RIDGE CARPENTRY	100.90	0.00	0.00	0.00	0.00	100.90
PLANTS UNLIMITED	49.60	0.00	0.00	0.00	0.00	49.60
PROPERTY SERVICES & CARETAKING	196.00	0.00	0.00	0.00	0.00	196.00
QUARRY HILL	0.00	5.00	17.00	0.00	0.00	22.00
RANDY FROST	112.00	0.00	0.00	0.00	0.00	112.00
RANKIN'S INC.	1,000.00	1,000.07	0.00	0.00	0.00	2,000.07
RICHARD LERMOND	10.00	0.00	12.50	0.00	0.00	22.50
ROCKPORT GRANITE	220.00	122.80	0.00	0.00	0.00	342.80
ROCKPORT LANDSCAPE & DESIGN	0.00	808.22	378.67	8.15	576.82	1,771.86
ROCKPORT POST & BEAM	244.60	0.00	0.00	0.00	0.00	244.60
ROCKPORT PUBLIC WORKS	160.00	34.00	0.00	0.00	0.00	194.00
RUBENSTEIN ELECTRIC, INC.	20.00	0.00	0.00	0.00	0.00	20.00
SAD #28 and FIVE TOWN CSD	0.00	36.20	0.00	0.00	0.00	36.20
SAMOSSET RESORT	928.00	768.00	0.00	0.00	0.00	1,696.00
SAMOSSET TIMESHARE	43.20	0.00	0.00	0.00	0.00	43.20
SCOTTYOUNG HOME SERVICES	42.00	408.80	0.00	0.00	0.00	450.80
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-61.64	-61.64
SEACOAST SECURITY	0.00	40.00	0.00	0.00	0.00	40.00
STANCIOFF BUILDING & DESIGN	21.00	0.00	0.00	0.00	0.00	21.00
STRONG YOUNG MEN	235.80	11.00	0.00	0.00	0.00	246.80
SUKEFORTH BUILDERS, INC.	116.50	0.00	0.00	0.00	0.00	116.50
SUPERIOR RESTORATION	700.10	478.20	0.00	0.00	0.00	1,178.30
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THOMAS BLAND BUILDER	666.80	347.40	21.00	0.00	0.00	1,035.20
TREE TRIMMERS LLC	22.40	0.00	0.00	0.00	0.00	22.40
TREEKEEPERS, LLC	62.40	0.00	0.00	0.00	0.00	62.40
VILLAGE BUILDERS&REMODELING	167.92	0.00	0.00	0.00	0.00	167.92
VISION BUILDERS	143.30	379.00	87.60	0.00	0.00	609.90
WASTEQUIP	0.00	0.00	0.00	0.00	350.00	350.00
WATERFRONT RESTAURANT	9.00	0.00	0.00	0.00	0.00	9.00
WHITMAN PROPERTIES LLC	107.80	74.20	0.00	0.00	0.00	182.00
WJR CARPENTRY	0.00	96.87	142.80	138.40	0.00	378.07
TOTAL	42,889.04	37,899.44	6,453.74	1,095.13	3,307.16	91,644.51