



**Mid-Coast Solid Waste Corporation
Annual Board of Directors Meeting
September 22, 2021 – 6:30 p.m.**

Agenda

This meeting will be held in the French Room in the Camden Town Office
and streamed at: www.youtube.com/TownofCamdenMaine.

- 1. Public & Director Comments** (*please limit public comment to non-agenda items*)
- 2. Review and Approval of July 28, 2021 Meeting Minutes**
- 3. Facility Manager Report**
- 4. Finance Committee: FY2021 Carry Forward Recommendations**
- 5. Financials**
- 6. Capital and Strategic Planning Committee - Member Appointment**
- 7. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS ANNUAL MEETING
July 28, 2021**

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, , Alison McKellar (Treasurer) – Camden, Eric Boucher – Rockport, Debra Hall – Rockport, Keryn Laite (Vice-Chair) – Lincolnville, Wendy Pelletier – Hope,
MEMBERS ABSENT: Josh Gerritsen– Lincolnville, Brian Powers, Jr – Hope

REPRESENTATIVES PRESENT: Michael Martunas, Manager MCSWC, Jonathan Duke, Town Manger – Rockport

Bob Falciani, Chair, called the Annual Meeting to order at 6:36 pm.

1. **PUBLIC & DIRECTOR COMMENTS:** None
2. **ELECTION AND APPROVAL OF OFFICERS OF THE CORPORATION – CHAIR, VICE CHAIR, SECRETARY & TREASURER:**

Falciani called for nominations for the position of Chair. ***Keryn Laite nominated Robert Falciani. Hall seconded the nomination. With no further nominations and no discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed)***

Chair Falciani called for nominations for the position of Vice Chair. ***Chair Falciani nominated Keryn Laite. Hall seconded the nomination. With no further nominations and no discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed)***

Chair Falciani called for nominations for the position of Secretary. ***Wendy Pelletier nominated Debra Hall. McKellar seconded the nomination. With no further nominations and no discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed)***

Chair Falciani called for nominations for the position of Treasurer. Hall opened discussion to clarify if McKellar was interested in continuing the position. ***Following a brief discussion, Hall nominated Alison McKellar. Laite seconded the nomination. With no further nominations and no discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed)***

a) **Newly Elected Officers Duties**

Chair Falciani suggested the membership acquaint themselves with the duties and responsibilities of the officer positions as outlined in the MCSWC By-Laws Sections 5, 6, 7 & 8.

b) **Committee Assignment Approval**

Falciani reviewed the current committee assignments as shown on the current Board Listing provided in the meeting packet. A review of which Town Managers would sit on the Capitol & Strategic Planning Committee (CSP) and the Finance Committee was undertaken. Duke committed to sit on the Finance Committee. Falciani tabled filling the Town Manager position on the CSP committee until a later date. Gerritsen and Boucher were placed on the Personnel Committee and the Committee will set the Chair of the Personnel Committee.

3. REVIEW AND APPROVAL OF JUNE 23, 2021 MEETING MINUTES:

A brief discussion took place to clarify the individual weighted voting percentage figures for each town for the fiscal year. Falciani and Martunas noted individual percentage figures, listed by town, are located on the budget assessment page and approved at the time the annual budget vote takes place.

In addition, Chair Falciani requested the meeting minutes reflect all votes as percentage votes and that the breakdown of approvals, denials and abstentions not be listed by numbers (i.e.: 6-1-2). A brief discussion was held on the use of membership names when necessary and abstention votes. ***Chair Falciani entertained a motion to approve the minutes of June 23, 2021. Keryn Laite moved to approve the minutes for June 23, 2021 with changes discussed. Pelletier seconded. McKellar clarified that the votes would no longer reflect votes by listing the exact number of members that are for, against, or abstained. Hall noted that in the case of an absence, Representatives not voting their full weighted vote, should clarify they are not voting for the other Representative in the vote. Chair Falciani confirmed the change and called the vote. Motion passed (70.16 in favor and 0 opposed) Hall and Boucher abstained.***

4. APPOINTMENT OF TREASURER AND DESIGNEE AUTHORITY TO SIGN WARRANTS:

Chair Falciani entertained a motion for the appointment of Treasurer and designee authority to sign warrants. McKellar is the appointed Treasure of record. McKellar moved to appoint Chair Robert Falciani, as the designee authority to sign warrants. Laite seconded. Discussion to clarify the designated nominee may be needed, on occasion, to sign documents along with the Treasurer or Manager if either one or the other is not available or as needed. With no further nominations and no further discussion, Chair Falciani called the vote. Motion passed (100% in favor and 0 opposed)

5. FACILITY MANAGER REPORT:

Chair Falciani asked the membership if there were any questions/comments on the Manager's report presented in the packet. Pelletier asked for an update on the status of yellow bags.

Martunas explained a partial delivery of 175 cases of large yellow bags has arrived and the manufacturer continues to work to complete the full order. Martunas highlighted some of the information in his report noting that July is quiet on projects due to lean staffing and the current volume of daily customers. Martunas hired a part-time employee; this employee will work 40 hours during the summer in the Regeneration Waste Diversion Program then move to part-time in fall. McKellar arranged for a local summer school field trip to the facility. Operator Kevan Annis was very helpful taking the kids around the site. Boucher asked if Martunas can work on a goal to encourage more area businesses to recycle more by coming up with a workable model even possibly using bins. Laite suggested the CSPC look at goals as they dig into remodeling ideas. Martunas will include the topic at the CSPC meeting and agreed education is key. McKellar took a moment to promote the helpfulness of timely topics in Board conversation to inspire the membership and committees.

6. FY 2021 FINANCIAL REVIEW:

Falciani reviewed the expense and revenue reports noting the FY21 yearend financial figures seemed to be in good shape. McKellar explained that the FY21 budget carry forwards have not been calculated or completed and the figures will adjust. Martunas highlighted some changes that took place during the year that assisted the budget such as the new hauling contract. Martunas commented the operational hours of the Norrigewock/Crossroads Landfill have created new travel logistics for the MSW cans but noted good tonnage is going out of the facility on a regular basis.

Carry Forwards: The finance Committee is reviewing proposed carryforwards via email. Falciani suggested that a special meeting of the Board may be needed to confirm the carry forwards. Martunas summarized the carry forward balances under consideration that included roll off recycling container purchase, credit card processing software/hardware upgrade and automating the leachate pumping system. McKellar added that the Finance Committee, Martunas and Board will determine the best funding sources for the leachate automation and report to the Board. Martunas requested that the funding for ordering the roll off cans be a priority. McKellar will work with Martunas to schedule a zoom meeting to get the funding moving forward for that purchase.

Hall opened a brief discussion regarding the laws of in person meetings that may affect MCSWC as it is a Quasi Municipal Corporation. Hall is currently undertaking a legal inquiry on the in person meeting requirements and will bring back to the Board any updates she feels will assist or benefit MCSWC.

Point of Clarification: Hall asked to clarify that Josh Gerritsen is assigned to the Personnel Committee. Falciani confirmed Gerritsen was the Lincolnville Representative assigned to the Personnel Committee.

7. EXECUTIVE SESSION: PURSUANT TO PERSONNEL MATTERS 1 M.R.S.A. § 405(6)(A)

Falciani entertained a motion to enter executive session. McKellar moved to adjourn the regular meeting at 7:24 pm to enter executive session pursuant to 1 M.R.S.A. § 405(6)(A) discussion of contracts and personnel matters. Laite seconded. No discussion. Motion passed (100% in favor and 0 opposed)

Chair Falciani moved to adjourn executive session at 7:45 pm and open the regular meeting. Motion duly seconded. No discussion. Motion passed (100% in favor and 0 opposed)

F. ADJOURN:

Chair Falciani adjourned the meeting at 7:45 PM. No discussion. Motion passed (100% in favor and 0 opposed)

Respectfully Submitted,
Beth Kwiatkowski, Recording Secretary

If there are any questions regarding the decisions made at the meeting please refer to the meeting video.

SCHEDULED MEETINGS:

Board of Directors Meeting:

September 22, 2021 Meeting, 6:30 pm, John French Jr. Conference Room – Camden Town Office



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING MANAGERS REPORT: 09-22-2021

FACILITY UPDATES:

MCSWC continues to operate at full capacity accepting all recycling, MSW, and landfill materials through the month of September.

SAFETY:

COVID-19 - MCSWC Management continues to take all necessary precautions to keep the health and safety of MCSWC employees and the community safe.

MCSWC is closely monitoring guidance from the Maine CDC and Governor's Office and will comply with all COVID-19 prevention requirements. No new orders or guidance pertaining to the facility from the CDC to-date.

No employee injuries in September.

MCSWC held a Safety Committee meeting on September 16th. Topics included: Covid-19 safety, additional PPE and safety hardware required by each department, and additional safety policies and protocols required for each department. The next Safety Committee meeting is scheduled for October 21st.

TRANSFER FACILITY:

The Swap Shop continues to operate without incident. There is a minimum fee of \$1.00 for any item left at the Swap Shop. Furniture and large items are \$2.00. Large bulky items, such as couches, are \$4.00. Swap shop expected to close for the season in late October.

LANDFILL OPERATION AND LEACHATE MONITORING:

Leachate levels within the landfill remain below the target elevation of 98 ft. (95.64 on 9/17). To-date in September 505,039-gallons discharged. ~\$5,556.

RECYCLING:

MCSWC has been actively painting all metal hoppers for the collection of recyclable materials. MCSWC is developing a color-coded system for each material to aid residents with recycling. MCSWC expects to roll-out the program, complete with hand-outs and maps, in October/November.



Market prices for recyclables continues to be very favorable. MCSWC continues to work the MRRA to transport materials to buyers. MCSWC is also evaluating accepting other materials, such as rigid plastics, for baling and sale.



MCSWC continues to build inventory for the small engine and bicycle waste diversion program at the facility, however a slow down of incoming items has been observed. Lawnmowers, weed whackers, rototillers, snow blowers, and bicycles are being serviced in the Blue Metal building.



MCSWC hired a new part-time employee to work the ReGeneration shop in September, to replace the previous student who returned to school.

ADMINISTRATIVE:

MCSWC has hired three (3) additional part-time personnel. One individual is assisting with the ReGeneration workshop and will assist working at the facility on the recycling line. Another individual assists Gate House operations on Fridays and Saturdays. Beginning September 30th a new employee will begin working in the compactor area.

The MCSWC FY21 audit process is underway and on schedule to be completed by September 30th.

FINANCIAL

MCSWC financials for September are positive. Bottom line YTD – Expenses = \$452,867 Revenues = \$504,247.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

The software and hardware upgrades for the incorporation of credit/debit card acceptance project is shovel-ready and the project will commence following approval of additional funding.

The leachate pumping system automation software and hardware requirements have been identified and costs established. The project will commence following approval of additional funding.

Repairs to the compactors will commence following approval of additional funding.

Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General	2,309,864.00	0.00	453,883.91	1,016.79	452,867.12	1,856,996.88	19.61
01 - General Administration	260,598.00	0.00	39,210.60	0.00	39,210.60	221,387.40	15.05
01 - Manager	90,218.00	0.00	20,611.20	0.00	20,611.20	69,606.80	22.85
03 - Admin Asst	45,602.00	0.00	10,872.00	0.00	10,872.00	34,730.00	23.84
04 - Contract Bookkeeping	28,000.00	0.00	0.00	0.00	0.00	28,000.00	0.00
06 - Community Committee Projects	6,000.00	0.00	76.00	0.00	76.00	5,924.00	1.27
07 - Waste Reduction Education	20,898.00	0.00	0.00	0.00	0.00	20,898.00	0.00
10 - Office Supplies & Equipment	6,700.00	0.00	1,511.46	0.00	1,511.46	5,188.54	22.56
11 - Software License & Support	17,000.00	0.00	2,753.69	0.00	2,753.69	14,246.31	16.20
12 - General Legal	16,000.00	0.00	0.00	0.00	0.00	16,000.00	0.00
16 - Audit	9,800.00	0.00	0.00	0.00	0.00	9,800.00	0.00
17 - Communications-Pub. Advert.	5,000.00	0.00	1,533.50	0.00	1,533.50	3,466.50	30.67
18 - Seminar & Training Expense	1,500.00	0.00	721.29	0.00	721.29	778.71	48.09
19 - Safety Training & Equipment	5,000.00	0.00	631.46	0.00	631.46	4,368.54	12.63
20 - Dues	4,500.00	0.00	500.00	0.00	500.00	4,000.00	11.11
21 - In Lieu of Taxes/Payment	4,380.00	0.00	0.00	0.00	0.00	4,380.00	0.00
05 - Operations - Wages	407,963.00	0.00	92,000.36	0.00	92,000.36	315,962.64	22.55
02 - Full Time Labor	348,902.00	0.00	79,761.74	0.00	79,761.74	269,140.26	22.86
03 - Part Time Labor	49,061.00	0.00	11,390.53	0.00	11,390.53	37,670.47	23.22
04 - Overtime	10,000.00	0.00	848.09	0.00	848.09	9,151.91	8.48
10 - Employee Benefits & Insurance	332,680.00	0.00	47,527.88	981.79	46,546.09	286,133.91	13.99
01 - Health Insurance	189,201.00	0.00	26,889.57	950.77	25,938.80	163,262.20	13.71
02 - FICA	40,834.00	0.00	9,252.52	0.00	9,252.52	31,581.48	22.66
03 - Unemployment	1,000.00	0.00	455.73	0.00	455.73	544.27	45.57
04 - Workers Compensation	40,000.00	0.00	6,041.70	0.00	6,041.70	33,958.30	15.10
05 - ICMA Retirement	21,813.00	0.00	3,932.29	0.00	3,932.29	17,880.71	18.03
06 - Income Protection	4,532.00	0.00	687.07	31.02	656.05	3,875.95	14.48
07 - Clothing	6,500.00	0.00	269.00	0.00	269.00	6,231.00	4.14
08 - Health Insurance Buyout	28,800.00	0.00	0.00	0.00	0.00	28,800.00	0.00
15 - Insurance	18,500.00	0.00	8,548.50	0.00	8,548.50	9,951.50	46.21
01 - Public Official Liability/Prop	18,500.00	0.00	8,548.50	0.00	8,548.50	9,951.50	46.21
20 - Facility	85,900.00	0.00	11,631.96	35.00	11,596.96	74,303.04	13.50
01 - Utilities	8,500.00	0.00	1,871.16	0.00	1,871.16	6,628.84	22.01
05 - Station Maintenance	56,200.00	0.00	8,517.15	0.00	8,517.15	47,682.85	15.16
07 - Communication - on site	2,200.00	0.00	135.67	0.00	135.67	2,064.33	6.17
08 - Portable Toilet Service	1,000.00	0.00	160.00	0.00	160.00	840.00	16.00
10 - Equipment Maintenance & Fuel	2,000.00	0.00	324.33	35.00	289.33	1,710.67	14.47
14 - Break/Rest Supplies	2,500.00	0.00	623.65	0.00	623.65	1,876.35	24.95

Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
15 - Traffic Control/Replace Signs	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
19 - Steel & Fabrication	8,500.00	0.00	0.00	0.00	0.00	8,500.00	0.00
25 - Operational Costs-MSW	649,223.00	0.00	137,896.99	0.00	137,896.99	511,326.01	21.24
05 - Equipment Maintenance/Supplies	14,000.00	0.00	1,647.53	0.00	1,647.53	12,352.47	11.77
07 - Compost Pilot	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
08 - Waste Oil	500.00	0.00	0.00	0.00	0.00	500.00	0.00
10 - Purchase of Bags	50,600.00	0.00	13,486.75	0.00	13,486.75	37,113.25	26.65
12 - Universal Household Waste	1,000.00	0.00	0.00	0.00	0.00	1,000.00	0.00
13 - HHW Day Cost	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
14 - Roll-off Truck Maint/Repair	7,500.00	0.00	2,982.82	0.00	2,982.82	4,517.18	39.77
15 - Scale	2,000.00	0.00	725.00	0.00	725.00	1,275.00	36.25
16 - Hauling to ecomaine	167,123.00	0.00	37,398.40	0.00	37,398.40	129,724.60	22.38
17 - Tipping at ecomaine	390,000.00	0.00	80,825.55	0.00	80,825.55	309,174.45	20.72
18 - Electricity	6,500.00	0.00	830.94	0.00	830.94	5,669.06	12.78
30 - Recycling	78,800.00	0.00	9,044.02	0.00	9,044.02	69,755.98	11.48
02 - Recycle Metal Transportation	28,800.00	0.00	4,500.00	0.00	4,500.00	24,300.00	15.63
06 - Sales Expense	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Freon Removal	4,000.00	0.00	1,267.50	0.00	1,267.50	2,732.50	31.69
08 - Recycling Supplies	4,500.00	0.00	198.16	0.00	198.16	4,301.84	4.40
09 - Equipment Maintenance & Repair	13,000.00	0.00	732.64	0.00	732.64	12,267.36	5.64
10 - Building Maintenance & Repair	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
18 - Electricity	9,500.00	0.00	1,289.83	0.00	1,289.83	8,210.17	13.58
19 - Fuel/Oil	8,000.00	0.00	1,055.89	0.00	1,055.89	6,944.11	13.20
35 - Operational Costs-CDD	308,631.00	0.00	56,590.75	0.00	56,590.75	252,040.25	18.34
01 - Leachate	133,231.00	0.00	34,178.76	0.00	34,178.76	99,052.24	25.65
03 - Analytical	26,000.00	0.00	9,650.77	0.00	9,650.77	16,349.23	37.12
04 - Landfill Development	45,000.00	0.00	270.00	0.00	270.00	44,730.00	0.60
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	0.00	0.00	0.00	17,000.00	0.00
08 - Dozer Fuel/Maintenance	8,000.00	0.00	583.65	0.00	583.65	7,416.35	7.30
09 - Landfill Equipment	20,000.00	0.00	1,037.24	0.00	1,037.24	18,962.76	5.19
11 - OCB Maintenance & Repair	500.00	0.00	0.00	0.00	0.00	500.00	0.00
12 - Sheetrock Diversion	43,000.00	0.00	4,236.24	0.00	4,236.24	38,763.76	9.85
13 - Brush Diversion & Hauling	0.00	0.00	2,300.00	0.00	2,300.00	-2,300.00	----
15 - DEP Landfill Fee	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
18 - Electricity	1,900.00	0.00	162.99	0.00	162.99	1,737.01	8.58
19 - Mattress Diversion	0.00	0.00	4,171.10	0.00	4,171.10	-4,171.10	----

Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----			Net	Unexpended Balance	Percent Spent
			Debits		Credits			
1 - General CONT'D								
40 - Debt Service - Principal	36,764.00	0.00	0.00		0.00	0.00	36,764.00	0.00
14 - Equipment Lease-5 Year	36,764.00	0.00	0.00		0.00	0.00	36,764.00	0.00
42 - Debt Service - Interest	805.00	0.00	0.00		0.00	0.00	805.00	0.00
14 - Equipment Lease/Purchase	805.00	0.00	0.00		0.00	0.00	805.00	0.00
45 - Capital Expenditures	30,000.00	0.00	51,032.00		0.00	51,032.00	-21,032.00	170.11
16 - Containers	30,000.00	0.00	51,032.00		0.00	51,032.00	-21,032.00	170.11
48 - Capital Reserves	100,000.00	0.00	0.00		0.00	0.00	100,000.00	0.00
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00		0.00	0.00	100,000.00	0.00
49 - Grants	0.00	0.00	400.85		0.00	400.85	-400.85	----
02 - Waste Diversion Grant	0.00	0.00	400.85		0.00	400.85	-400.85	----
Final Totals	2,309,864.00	0.00	453,883.91		1,016.79	452,867.12	1,856,996.88	19.61

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
				Debits	Credits	Net		
1 - General	2,309,865.00	0.00	2,309,865.00	-323.00	503,924.60	504,247.60	1,805,617.40	21.83
01 - Pay Per Bag	475,000.00	0.00	475,000.00	0.00	114,757.50	114,757.50	360,242.50	24.16
02 - Per Ton Fee	475,000.00	0.00	475,000.00	0.00	75,631.83	75,631.83	399,368.17	15.92
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	309.72	309.72	690.28	30.97
04 - Miscellaneous Income	3,000.00	0.00	3,000.00	0.00	1,129.15	1,129.15	1,870.85	37.64
06 - Sheetrock	43,200.00	0.00	43,200.00	0.00	5,814.70	5,814.70	37,385.30	13.46
07 - Baled Sales	40,000.00	0.00	40,000.00	0.00	31,795.95	31,795.95	8,204.05	79.49
09 - Recyclable Metal Disposal	50,000.00	0.00	50,000.00	0.00	17,630.60	17,630.60	32,369.40	35.26
10 - Bottle Returns	12,000.00	0.00	12,000.00	0.00	3,942.89	3,942.89	8,057.11	32.86
11 - UHW	5,500.00	0.00	5,500.00	0.00	1,528.61	1,528.61	3,971.39	27.79
12 - Valve & Freon Removal	6,000.00	0.00	6,000.00	0.00	1,882.00	1,882.00	4,118.00	31.37
14 - HHW Day - Unit Fees	2,000.00	0.00	2,000.00	0.00	70.00	70.00	1,930.00	3.50
15 - Diversion Income-Regeneration	0.00	0.00	0.00	0.00	328.00	328.00	-328.00	----
17 - 4 Town Demo Debris	420,000.00	0.00	420,000.00	0.00	90,634.45	90,634.45	329,365.55	21.58
19 - Brush Disposal	25,000.00	0.00	25,000.00	0.00	5,980.99	5,980.99	19,019.01	23.92
20 - Green Chip Sales	10,000.00	0.00	10,000.00	0.00	0.00	0.00	10,000.00	0.00
22 - Mattress Diversion	0.00	0.00	0.00	0.00	4,329.00	4,329.00	-4,329.00	----
23 - Mixed Load	0.00	0.00	0.00	0.00	9,544.30	9,544.30	-9,544.30	----
24 - Yard Waste	0.00	0.00	0.00	0.00	13.00	13.00	-13.00	----
25 - Swap Shop Fees	0.00	0.00	0.00	0.00	200.00	200.00	-200.00	----
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	183.66	183.66	4,816.34	3.67
63 - Use of Unassigned Fund Balance	45,000.00	0.00	45,000.00	0.00	0.00	0.00	45,000.00	0.00
68 - Use of Equip Replacement Fund	68,000.00	0.00	68,000.00	0.00	0.00	0.00	68,000.00	0.00
70 - Bond Proceeds	0.00	0.00	0.00	-323.00	-323.00	0.00	0.00	----
72 - Use of Facility Imp. Reserve	70,000.00	0.00	70,000.00	0.00	0.00	0.00	70,000.00	0.00
91 - Camden Assessment	237,298.00	0.00	237,298.00	0.00	59,324.50	59,324.50	177,973.50	25.00
92 - Rockport Assessment	165,389.00	0.00	165,389.00	0.00	41,347.25	41,347.25	124,041.75	25.00
93 - Lincolnville Assessment	96,268.00	0.00	96,268.00	0.00	24,067.00	24,067.00	72,201.00	25.00
94 - Hope Assessment	55,210.00	0.00	55,210.00	0.00	13,802.50	13,802.50	41,407.50	25.00
Final Totals	2,309,865.00	0.00	2,309,865.00	-323.00	503,924.60	504,247.60	1,805,617.40	21.83

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	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2022 COMMERCIALTRASH ROCKPORT	86.40	394.80	134.60	0.00	0.00	615.80
91 ELM LLC	0.00	74.02	121.69	111.46	140.90	448.07
AHP CAMDEN LLC	333.20	91.20	0.00	0.00	0.00	424.40
ALDEMERE FARMS	5.00	10.00	0.00	0.00	0.00	15.00
ALFORD LAKE CAMP	0.00	0.00	-58.00	0.00	0.00	-58.00
AMERICAN DREAM COMPANY	249.40	144.84	0.00	0.00	0.00	394.24
AMES LANDSCAPE	0.00	26.97	5.38	350.20	42.56	425.11
ANTHONY SIMAITIS MASONRY	0.00	13.72	132.55	606.20	291.20	1,043.67
ASHWOOD WALDOFSCHOOL	0.00	0.00	0.00	0.00	-21.00	-21.00
BAY VIEW REAL ESTATE	0.00	45.51	144.54	104.17	109.40	403.62
BAYVIEW MANAGEMENT	28.00	0.00	0.00	0.00	0.00	28.00
BEAUCHAMP PROPERTIES LLC	83.20	65.00	0.00	0.00	0.00	148.20
BENNNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BOWMAN WOODWORKING LLC	67.20	39.20	0.00	0.00	0.00	106.40
BRODIS BUILDERS	81.40	0.00	0.00	0.00	0.00	81.40
BROOKSIDE PLUMBING	0.00	0.00	0.00	-7.00	0.00	-7.00
BURGESS & BURGESS CONSTRUCTION	160.00	0.00	0.00	0.00	0.00	160.00
CAMDEN HARBOR DEPT	38.50	0.00	0.00	0.00	0.00	38.50
CAMDEN HOUSE OF PIZZA	502.00	10.00	0.00	0.00	0.00	512.00
CAMDEN PARKS & REC	82.50	0.00	0.00	0.00	0.00	82.50
CAMDEN PUBLIC WORKS	1,114.20	524.80	0.00	0.00	0.00	1,639.00
CAMDEN REAL ESTATE	30.00	15.00	0.00	0.00	0.00	45.00
CAMDEN RIVER HOUSE HOTEL	17.00	0.00	0.00	0.00	0.00	17.00
CAMDEN WASTE WATER	43.20	0.00	0.00	0.00	0.00	43.20
CAMP BISHOPWOOD	10.00	0.00	0.00	0.00	0.00	10.00
CAUTELA EXCAVATION LANDSCAPE	0.00	4.55	118.98	2.68	183.00	309.21
CEDAR CREST INN	83.80	0.00	0.00	0.00	0.00	83.80
CENTER FOR FURNITURE	77.00	0.00	0.00	0.00	0.00	77.00
COASTAL BAY BULDERS	35.00	30.00	0.00	0.00	0.00	65.00
COLD MOUNTAIN BUILDERS	290.80	0.00	0.00	0.00	0.00	290.80
COMPLETE PROPERTY SOLUTIONS	30.40	0.00	0.00	0.00	0.00	30.40
CONSIDER IT CARPENTRY	70.00	0.00	0.00	0.00	0.00	70.00
COUNTRY-WAY CARPENTRY	120.60	0.00	0.00	0.00	0.00	120.60
CTCA LLC	58.00	4.00	0.00	0.00	0.00	62.00
CUSTOM HOME BUILDING	150.40	73.40	0.00	0.00	0.00	223.80
DAGGETT BUILDERS	201.60	116.20	0.00	0.00	0.00	317.80
DOWNEAST HOMES	190.80	0.00	0.00	0.00	0.00	190.80
EBS BUILDERSCAMDEN	3,500.00	0.00	0.00	0.00	0.00	3,500.00
EM BUILDERS	142.10	0.00	0.00	0.00	0.00	142.10
FARLEY INC	76.60	0.00	0.00	0.00	0.00	76.60
FERRAILO CONSTRUCTION	0.00	0.00	0.00	0.00	-74.40	-74.40
FIRST CONGREGATIONAL CHURCH	3.00	0.00	0.00	0.00	0.00	3.00
FITZY LLC	0.00	133.20	0.00	0.00	0.00	133.20
FLOOR MAGIC SEPTEMBER 12TH INC.	37.10	0.00	0.00	0.00	0.00	37.10
FORD ENTERPRISES LLC	229.60	0.00	0.00	0.00	0.00	229.60

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FRENCH & BRAWN	500.00	0.00	0.00	0.00	0.00	500.00
FROST & BRYANT	330.60	318.08	136.90	62.86	0.00	848.44
GEE LANDSCAPING	15.00	10.00	0.00	0.00	0.00	25.00
GRANTS TREE CARE	0.00	36.80	0.00	0.00	0.00	36.80
GREEN SHIRE LLC	0.00	81.20	0.00	0.00	0.00	81.20
GUITE PROPERTY	316.80	160.00	0.00	0.00	0.00	476.80
HABITAT FOR HUMANITY	20.00	0.00	0.00	0.00	0.00	20.00
HANNAFORD BROTHERS	8,000.00	0.00	0.00	0.00	0.00	8,000.00
HARBOR BUILDERS	24.00	0.00	0.00	0.00	0.00	24.00
HARLEY COMPANY	112.20	12.00	0.00	0.00	0.00	124.20
HATCHET MOUNTAIN BUILDERS	149.40	0.00	0.00	0.00	0.00	149.40
HEAL'S RUBBISH REMOVAL	41,643.20	20,726.80	0.00	0.00	0.00	62,370.00
HEAL DEMO REMOVAL	635.60	301.00	0.00	0.00	0.00	936.60
HEARTWOOD CARPENTRY	20.00	0.00	0.00	0.00	0.00	20.00
HEDSTROM ELECTRIC	7.20	42.00	0.00	0.00	0.00	49.20
HERITAGE CARETAKING	0.00	32.20	21.70	0.00	0.00	53.90
HIGHLAND PARK APTS	20.00	0.00	0.00	0.00	0.00	20.00
HILT MASONRY	5.00	30.00	0.00	0.00	0.00	35.00
HOOPER MASONRY INC	0.00	0.00	0.00	0.00	-53.40	-53.40
HOPKINS LANDSCAPING	0.00	-9.52	0.00	0.00	0.00	-9.52
HORCH ROOFING	80.50	0.00	0.00	0.00	0.00	80.50
Hospitality House/Knox County Coalition	186.50	0.00	0.00	0.00	0.00	186.50
IMY LANDSCAPING	61.00	77.93	158.80	0.00	0.00	297.73
IRV'S DRYWALL	1,453.90	603.00	0.00	0.00	0.00	2,056.90
JASON BURGESS	67.20	0.00	0.00	0.00	0.00	67.20
JED PATTEN TRASH REMOVAL	4,184.00	3,224.86	0.00	0.00	0.00	7,408.86
JOHN EASTMAN	0.00	0.08	0.08	0.00	5.10	5.26
JOHN KELLY PAINTING, INC.	0.00	0.00	0.00	0.00	0.34	0.34
JOSEPH M. RICHARDI	0.00	0.55	374.35	0.53	36.69	412.12
KATHERYN MCKAY GARDENS	0.00	37.36	47.04	17.82	141.06	243.28
KNOWLTON MOVING & STORAGE	0.00	336.41	88.86	110.00	75.00	610.27
KNOX MILL EAST ASSOC	0.00	28.80	10.00	0.00	0.00	38.80
LANDMARK CONSTRUCTION	0.00	3.56	3.56	2.57	248.98	258.67
LAUKKA CONSTRUCTION	15.00	0.00	0.00	0.00	0.00	15.00
LIMOGES BUILDERS	207.60	62.83	0.00	0.00	0.00	270.43
LORRAINE CONSTRUCTION	149.40	200.20	12.80	0.00	0.00	362.40
MACCOOLE CONSTRUCTION	148.10	181.40	0.00	0.00	0.00	329.50
MAHOGANY	59.80	5.00	0.00	0.00	0.00	64.80
MAINE COAST CONSTRUCTION	396.00	158.60	0.00	0.00	0.00	554.60
MAINE SPORT	0.00	17.69	141.40	19.20	0.00	178.29
MAINE STATE FERRY SERVICE	0.00	500.00	0.00	0.00	0.00	500.00
MARDENS LAWN & GARDEN CARE, LLC	69.80	11.41	0.00	0.00	0.00	81.21
MAXWELL & MICHAEL MACCOOLE	53.00	0.00	0.00	0.00	0.00	53.00
MAYNARD TOLMAN INC	10.00	5.00	0.00	0.00	0.00	15.00
McCORMICK & ASSOCIATES	424.40	361.38	0.00	0.00	0.00	785.78

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MCINTYRE BUILDERS	59.00	0.00	0.00	0.00	0.00	59.00
MCKENZIE BRUCE	0.00	-0.68	0.00	0.00	0.00	-0.68
MCWILLIAMS JESSE	0.00	8.61	0.00	1.30	0.63	10.54
MEG MARKET	3,000.00	0.00	0.00	0.00	0.00	3,000.00
MEGUNTICOOK MANAGEMENT	5.00	44.24	1.71	506.75	86.15	643.85
MICHELLE BIANCHI	27.50	68.43	22.21	0.00	0.00	118.14
MID COAST LANDSCAPE&MASONRY	244.40	0.00	79.20	0.00	0.00	323.60
MIDCOAST SITE DEVELOPMENT	137.40	179.60	0.00	0.00	0.00	317.00
MILL STREET COMPANY LLC	30.00	0.00	0.00	0.00	0.00	30.00
MRS CHARLES CAWLEY	40.60	27.00	0.00	0.00	0.00	67.60
NASH PLUMBING	62.00	0.00	0.00	0.00	0.00	62.00
NEW LEAF CONSTRUCTION	0.00	165.06	134.40	0.00	0.00	299.46
NORTH ATLANTIC PAINTING COMPANY	97.00	0.00	0.00	0.00	0.00	97.00
NUDAY SERIA	0.00	0.95	0.95	0.90	65.43	68.23
O.B. & SONS, INC.	0.00	3.00	0.00	0.00	0.00	3.00
OBER & BARRETT BUILDERS	12.80	0.00	0.00	0.00	0.00	12.80
ONE STOP BUILDERS	131.30	0.00	0.00	0.00	0.00	131.30
OPTIMUM GLASS	0.00	0.00	0.00	0.80	0.00	0.80
P.G. WILLEY & CO.	79.80	0.00	0.00	0.00	0.00	79.80
PHI HOME DESIGNS, LLC	180.00	190.96	297.00	0.00	0.00	667.96
PINE RIDGE CARPENTRY	10.00	55.80	0.00	0.00	0.00	65.80
PLANTS UNLIMITED	44.80	77.00	0.00	0.00	0.00	121.80
POTTER BUILDING COMPANY	0.00	215.10	0.00	0.00	0.00	215.10
PROPERTY SERVICES & CARETAKING	0.00	94.20	0.00	0.00	0.00	94.20
QUARRY HILL	100.70	53.40	0.00	0.00	0.00	154.10
R.A. LANE CONSTRUCTION	0.00	5.00	0.00	0.00	0.00	5.00
RANDY FROST	103.60	47.60	0.00	0.00	0.00	151.20
RANKIN'S INC.	1,500.00	1,000.00	0.00	0.00	0.00	2,500.00
Ray Lemieux	0.00	2.50	0.00	0.00	0.00	2.50
RAYS CONSTRUCTION	0.00	0.10	5.00	0.00	0.50	5.60
RICHARD LERMOND	25.00	12.00	0.00	0.00	0.00	37.00
ROCKPORT GRANITE	0.00	70.00	0.00	0.00	0.00	70.00
ROCKPORT LANDSCAPE & DESIGN	0.00	6.91	108.59	6.36	447.09	568.95
ROCKPORT MARINE, INC.	96.70	0.00	0.00	0.00	0.00	96.70
ROCKPORT PUBLIC WORKS	72.40	1.50	0.00	0.00	0.00	73.90
ROCKPORT STEEL INC	35.00	0.00	0.00	0.00	0.00	35.00
RUBENSTEIN ELECTRIC, INC.	92.60	0.00	0.00	0.00	0.00	92.60
SAD #28 and FIVE TOWN CSD	162.30	344.00	0.00	0.00	0.00	506.30
SAMOSSET RESORT	3,881.60	1,378.40	0.00	0.00	0.00	5,260.00
SAMOSSET TIMESHARE	643.20	251.20	0.00	0.00	0.00	894.40
SEABORN BUILDERS	24.50	5.00	0.00	0.00	0.00	29.50
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-61.64	-61.64
STEPHEN WICKENDEN	0.00	0.00	18.00	0.00	0.00	18.00
STRONG YOUNG MEN	-5.00	0.00	0.00	0.00	0.00	-5.00
SUKEFORTH BUILDERS, INC.	0.00	37.85	0.00	0.00	0.00	37.85

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SUPERIOR RESTORATION	672.50	1,171.04	414.40	0.00	0.00	2,257.94
TANGLEWOOD 4-H CAMP	27.20	79.60	0.00	0.00	0.00	106.80
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THOMAS BLAND BUILDER	5.00	64.80	0.00	0.00	0.00	69.80
TOWN OF CAMDEN	0.00	327.00	0.00	0.00	0.00	327.00
TOWN OF LINCOLNVILLE	990.00	0.00	0.00	0.00	0.00	990.00
TREE TRIMMERS LLC	89.60	0.00	0.00	0.00	0.00	89.60
TREEKEEPERS, LLC	254.40	268.40	0.00	0.00	0.00	522.80
TREEWISE	0.00	0.00	12.40	0.00	0.00	12.40
VILLAGE BUILDERS&REMODELING	35.00	0.00	0.00	0.00	0.00	35.00
VISION BUILDERS	94.50	76.01	5.94	0.00	216.40	392.85
WALK IN I	0.00	1.76	1.76	3.28	114.80	121.60
WASTEQUIP	0.00	350.00	0.00	0.00	0.00	350.00
WATERFRONT RESTAURANT	12.00	0.00	0.00	0.00	0.00	12.00
WESTERN AUTO	500.00	0.00	0.00	0.00	0.00	500.00
WHITMAN PROPERTIES LLC	66.70	42.00	0.00	0.00	0.00	108.70
TOTAL	81,234.30	36,098.37	2,696.79	1,900.08	1,914.22	123,843.76