

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Budget Summary**

<b>Expense Summary</b>	<b>FY 17 Actuals</b>	<b>FY 18 Actuals</b>	<b>FY 19 Board of Directors</b>	<b>FY 19 Actuals</b>	<b>FY 20 Board of Directors</b>	<b>FY 21 Manager</b>	<b>FY 21 Finance Committee</b>	<b>FY 21 Board of Directors</b>
Administration	171,548	175,996	188,750	185,899	192,269	219,366	219,366	219,366
Wages	322,375	319,532	401,735	366,483	401,101	420,000	410,000	410,000
Benefits	231,102	241,720	297,425	265,410	324,743	317,463	317,463	317,463
Insurance	17,210	16,904	17,682	17,195	17,682	18,000	18,000	18,000
Facility	34,753	53,588	46,240	42,438	41,520	77,080	54,080	54,080
Operational - Municipal Solid Waste	688,561	714,361	591,558	624,114	618,683	705,550	675,750	675,750
Operational - Recycling	53,005	52,768	61,439	70,168	69,663	110,397	100,397	100,397
Operational - CD & D	246,418	224,583	255,226	215,336	258,633	280,075	280,075	280,075
Debt Service - Principal	-	34,607	37,570	34,445	35,206	35,972	35,972	35,972
Debt Service - Interest	-	2,963	3,118	3,125	2,364	1,597	1,597	1,597
Capital Expenditures	770,618	-	-	-	129,000	-	25,000	25,000
Capital Reserve	89,022	136,797	144,312	145,855	111,000	100,000	100,000	100,000
<b>TOTAL EXPENDITURES</b>	<b>2,624,612</b>	<b>1,973,819</b>	<b>2,045,055</b>	<b>1,970,468</b>	<b>2,201,864</b>	<b>2,285,500</b>	<b>2,237,700</b>	<b>2,237,700</b>
						3.80%	1.63%	1.63%

*Change from FY 2020*

<b>Revenue Summary</b>	<b>FY 17 Actuals</b>	<b>FY 18 Actuals</b>	<b>FY 19 Board of Directors</b>	<b>FY 19 Actuals</b>	<b>FY 20 Board of Directors</b>	<b>FY 21 Manager</b>	<b>FY 21 Finance Committee</b>	<b>FY 21 Board of Directors</b>
Operation Income	1,369,404	1,446,340	1,532,448	1,384,701	1,468,700	1,490,125	1,490,125	1,490,125
Other Financing Sources	45,529	56,200	1,325	8,032	179,000	54,000	143,617	182,617
Town Assessments	498,510	505,719	511,283	511,283	554,164	741,375	603,958	564,958
<b>TOTAL REVENUE</b>	<b>1,913,443</b>	<b>2,008,259</b>	<b>2,045,056</b>	<b>1,904,016</b>	<b>2,201,864</b>	<b>2,285,500</b>	<b>2,237,700</b>	<b>2,237,700</b>
						3.80%	1.63%	1.63%

*Change from FY 2020*

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Administration**

		<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
<b>Account</b>		<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
101-01	Manager	70,468	70,485	71,899	74,842	74,330	76,102	80,325	80,325	80,325
101-03	Administrative Assistant	38,556	39,066	42,606	41,607	48,765	42,827	43,684	43,684	43,684
101-04	Contract Bookkeeping	7,518	10,608	10,046	10,046	10,046	10,247	28,000	28,000	28,000
101-05	Recycling Outreach Coordinator	-	-	-	-	-	-	-	-	-
101-06	Swap Shop	-	-	6,306	3,250	1,507	1,250	6,000	6,000	6,000
101-10	Office/Custodial Supplies/Equipment	4,205	4,798	4,352	5,355	5,387	5,490	6,700	6,700	6,700
101-11	Software License/Support/PCs	5,090	1,839	2,308	3,800	3,026	6,175	10,000	10,000	10,000
101-12	Legal - General	33,640	18,765	11,144	16,000	20,098	16,000	16,000	16,000	16,000
101-16	Audit	7,300	5,500	8,500	7,000	2,500	12,000	8,500	8,500	8,500
101-17	Communications-Public Outreach	2,500	5,959	4,080	7,500	4,658	4,000	5,000	5,000	5,000
101-18	Seminar/Training	2,367	2,652	2,519	4,510	2,669	5,470	2,100	2,100	2,100
101-19	Safety Training & Equipment	1,514	2,193	2,166	5,000	2,805	5,000	5,000	5,000	5,000
101-20	Dues/Memberships/Reg Fees	3,350	3,083	4,070	3,840	4,108	3,578	3,678	3,678	3,678
101-21	Payment in Lieu of Taxes	6,000	6,600	6,000	6,000	6,000	4,130	4,379	4,379	4,379
<b>Department Totals</b>		<b>182,508</b>	<b>171,548</b>	<b>175,996</b>	<b>188,750</b>	<b>185,899</b>	<b>192,269</b>	<b>219,366</b>	<b>219,366</b>	<b>219,366</b>
								14.09%	14.09%	14.09%

*Change from FY 2020*

**101-01 Manager**

Full time salary for Facility Manager with 2% COLA and up to 5% merit increase budgeted. The merit increase subject to board process and approval

**101-03 Administrative Assistant**

Full time wages for Office Administrator with 2% COLA

**101-04 Contract Bookkeeping**

Bookkeeping/Payroll Services Cost to Town of Camden: Wages: \$36/hour Benefits: \$8/hour = \$528/week \$27,456/year  
 Provided by Town of Camden Dept. of Finance

**101-05 Recycling Outreach Coordinator**

This line item has been moved and combined within part time labor

**101-06 Swap Shop**

Related expenses, e.g. solid waste diversion, education outreach & events, advertisement.

**101-10 Office administration/BOD/office Equipment/custodial Supplies**

Housekeeping Supplies	300.00	Postage	2,120.00
Office computers/monitors	600.00	Post Office Box	140.00
Photocopier paper	400.00	Checks/Dep	700.00
Photocopier maintenance/repair	2,350.00		

**Mid-Coast Solid Waste Corporation  
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101-11	<b>Software License/Support/PCs</b>			
	QuickBooks™ accounting software	-	Point of Sale	2,000.00
	Norton Antivirus™	160.00	PC Consultation	1,300.00
	Website Hosting/TRIO™	150.00	Credit card merchant fees	2,700.00
	PCs - Gatehouse & Admin*	2,565.00	Peripherals	4,000.00

\* Replacement only if necessary

101-12 **Legal - General**  
Legal: this line includes all legal services for the corporation including labor negotiations, hauling and disposal contracts, personnel matters, litigation, municipal warrant questions, etc

101-16 **Audit**  
Annual financial audit

101-17	<b>Communications - Public Outreach</b>	
	Public Hearing Advertising x 4	1,600.00
	Employment Ads	1,700.00
	RFP Ads	1,700.00

101-18	<b>Seminar/Training</b>	
	MRRA Conference (6 x \$145.00)	870.00
	Landfill training (prep for closure)	-
	Travel	1,000.00
	Discretionary	230.00

101-19 **Safety Training & Equipment**  
Workplace hazards assessment/safety training/safety committee implementation  
Equipment/supplies e.g. traffic cones/ PPE's

101-20	<b>Dues/Memberships/Reg Fees</b>	
	Maine Municipal Association	575.00
	Maine Resource Recovery Assn.	600.00
	Lily Pond Assn.	1,500.00
	Annual Report - Transfer License	375.00
	License - Scale Master	175.00
	ME Ind. Stormwater Permit	453.00
		3,678

101-21 **Payment in Lieu of Taxes**  
Rockport Assessor  
"represents the municipal and county portions of the taxes, leaving out the schools. Here that would be \$4,379.46." RTA  
\$856,200 x 0.01705 = \$14,598.21  
\$14598.21 X 0.3 = \$4379.46

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

**Wages**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
105-02	Labor - Full Time / BU	194,089	212,841	236,618	318,611	278,724	337,014	355,000	345,000	345,000
105-03	Labor - Part Time	90,999	107,748	80,618	80,124	85,478	60,087	62,000	62,000	62,000
105-04	Labor - Overtime	1,284	1,786	2,296	3,000	2,281	4,000	3,000	3,000	3,000
<b>Department Totals</b>		<b>286,372</b>	<b>322,375</b>	<b>319,532</b>	<b>401,735</b>	<b>366,483</b>	<b>401,101</b>	<b>420,000</b>	<b>410,000</b>	<b>410,000</b>
								4.71%	2.22%	2.22%

105-02 **Labor - Full Time / BU**

		FY 2021 2% Cost of Living Adjustment							
Job Title		Step							
		New	6 MOS	2 YRS	4 YRS	6 YRS	10 YRS	15 YRS	20 YRS
6 full time operators	PT Operator 32+ Hrs	15.73	16.78	17.28	17.79	18.33	18.88	19.83	20.43
1 maintenance mechanic	Operator	16.22	17.33	18.20	19.03	19.92	20.65	21.59	22.51
1 PT operator @32 hours w/ benefits	Mechanic/Maintenance	18.66	19.78	20.76	21.66	22.60	23.55	24.73	25.75

The manager's request includes current full time employees and the projected wages for FY 21  
Also includes \$10,000 cushion in case a new person is hired who falls higher on the step and grade plan due to experience.

105-03 **Labor - 4 Part Time Operators**

2 Part Time @ 24 Hrs

1 Part Time @ 8 Hrs

1 Part Time Seasonal @ 24 Hrs

105-04 **Labor - Overtime**

Snow plowing, after-hour hauling recyclables/msw containers/training/ staff meetings/sessions  
After-hours training of Gatehouse Cashiers

**Mid-Coast Solid Waste Corporation  
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**Benefits**

		<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
	<b>Account</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
110-01	Health Insurance	128,705	152,581	165,049	206,773	173,279	212,755	188,500	188,500	188,500
110-08	Health Insurance Buyout						7,200	14,400	14,400	14,400
110-02	FICA & Medicare	31,175	32,764	33,224	39,641	37,882	39,362	41,330	41,330	41,330
110-03	Unemployment	1,133	775	604	1,750	-	1,750	1,000	1,000	1,000
110-04	Workers' Comp	26,043	22,168	19,531	21,500	29,200	31,838	38,025	38,025	38,025
110-05	ICMA Retirement	12,075	15,584	16,752	19,089	17,812	22,722	23,176	23,176	23,176
110-06	Income Protection	2,321	2,852	2,974	3,697	3,191	4,316	4,532	4,532	4,532
110-07	Clothing/Boot Allowance	2,760	4,378	3,586	4,975	4,046	4,800	6,500	6,500	6,500
	<b>Department Totals</b>	<b>204,212</b>	<b>231,102</b>	<b>241,720</b>	<b>297,425</b>	<b>265,410</b>	<b>324,743</b>	<b>317,463</b>	<b>317,463</b>	<b>317,463</b>
								-2.24%	-2.24%	-2.24%

*Change from FY 2020*

**110-01 Health Insurance**

	<b>MCSW Share</b>	<b>MCSW Jul-Dec 20</b>	<b>MCSW Jan-Jun 21</b>
2 E/100%	1,118.07	13,959.50	14,496.40
2 E/S85	950.77	5,704.62	6,160.99
2 E/S 80%/20	2,132.71	12,796.26	13,819.96
3 E/S100/85%	2,230.97	13,385.82	14,456.69
	-	-	-

Calculation includes actual premiums for July thru December 2020 and an estimated 5% increase for January thru June 2021  
Estimate per notice by Maine Municipal Employees Health Trust

110-08 Health Insurance buyout in Lieu of MMEHT \$600 per month stipend in lieu of MCSW Health Plan 14,400

**110-02 FICA & Medicare**

Required 7.65% employer contribution to Social Security & Medicare

**110-03 Unemployment**

Unemployment is paid on the first \$12,000 of wages per employee  
Estimate per Maine Municipal Assn.

**110-04 Workers Comp**

Estimate from MMA Calculation FY21 1&2 Quarter payments \$5272.85 each at 15% of total = 30% of total premium  
FY 21 3rd Quarter payment \$ 15,588 estimated equals 40% of total Premium and FY21 4th Quarter payment \$11,691 equals 30% of premium

**Mid-Coast Solid Waste Corporation  
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**110-05 ICMA Retirement**

Employees enrolled in ICMA received up to a 4.5% match from MCSWC

**110-06 Income Protection**

Full Time Wages	\$355,000
Highest IPP Rate:	X .70
Per 100/month	X .0204
Total Premium	475,313
MCSW's Share	X 75%
<b>Total Appropriation:</b>	<b>6,337</b>

**110-07 Clothing/Boot Allowance**

Full time employees receive up to \$250 for clothing and \$125 for boots annually as a reimbursement.

Part time employees' stipends are prorated

	<b>Boots</b>	<b>Clothing</b>
8 Full Time Employees @ 40 Hours	1,000	2,000
3 Part Time Employees @24 Hours	375	750
1 Part Time Employee @ 8 Hours	125	250
1 Exempt Employee	125	250
Raingear		3,250

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Insurance**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
115-01	Public Officials & Property/Casualty	16,227	17,210	16,904	17,682	17,195	17,682	18,000	18,000	18,000
<b>Department Totals</b>		<b>16,227</b>	<b>17,210</b>	<b>16,904</b>	<b>17,682</b>	<b>17,195</b>	<b>17,682</b>	<b>18,000</b>	<b>18,000</b>	<b>18,000</b>
								1.80%	1.80%	1.80%

*Change from FY 2020*

115-01    **Public Official & Property/Casualty Insurance**  
Estimate provided by Maine Municipal Assn.

**Facility**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
120-01	Water, Phone & Security	8,596	8,913	8,565	9,058	7,776	9,058	14,000	13,000	13,000
120-05	Station Maintenance	15,307	10,763	9,908	9,552	10,572	11,552	29,880	19,880	19,880
120-07	Communication - Onsite	885	362	-	2,600	604	300	200	200	200
120-08	Portable Toilet Service	1,080	720	660	780	1,962	960	1,000	1,000	1,000
120-10	Pick-Up/Plow Truck Fuel & Maint.	1,596	1,519	1,025	5,900	767	2,300	2,500	2,500	2,500
120-14	Break/Restroom Supplies	1,932	2,325	2,246	2,350	2,088	2,350	2,500	2,500	2,500
120-15	Traffic Control/Sign Replacement	634	1,014	93	3,000	1,570	5,000	18,500	6,500	6,500
120-18	Transfer Redesign - Engineering	3,291	3,489	23,402	5,000	-	-	-		
120-19	Steel & Fabrication	-	5,648	7,689	8,000	17,099	10,000	8,500	8,500	8,500
<b>Department Totals</b>		<b>33,321</b>	<b>34,753</b>	<b>53,588</b>	<b>46,240</b>	<b>42,438</b>	<b>41,520</b>	<b>77,080</b>	<b>54,080</b>	<b>54,080</b>
								85.65%	30.25%	30.25%

*Change from FY 2020*

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

120-01	<b>Water, Phone &amp; Security</b>		
	Maine Water - Onsite Hydrants/water	7,900	Anticipating possible increased water usage for landfill fire prevention.
	US Cellular	700	
	TracPhone	1,300	
	Consolidated Communications	2,100	Expansion of existing security system monitoring to admin building and gatehouse.
	Security Alarm System (4)	2,000	

120-05	<b>Station Maintenance</b>		
	Pests/disease control @ \$65/12-month	780	Current over expenditures due to needed road repairs and safety issues from deferred maintenance. Custodial services to be increased from once each week \$2250 in FY20
	Cintas™ Floor mats & runners	2,000	
	Fire Extinguishers	300	
	Portable hand/power tools	1,000	
	Oil dry absorbent/fasteners/grease	800	
	Roadway Maintenance	5,000	
	Custodial services @ 3x wk @\$300/wk	16,000	
	Equipment Rental/Contingency	2,000	
	Landscaping/grounds keeping	2,000	

120-07	<b>Communication - Onsite</b>	
	Maintenance, batteries, and parts on 2 way radios used at facility.	

120-08	<b>Portable Toilet Service</b>	
	Sanitation/maintenance fee of \$80/month	

120-10	<b>Pick-Up/Plow Truck Fuel &amp; Maintenance</b>	
	Fuel	1,000
	Maintenance	2,000

120-14	<b>Break &amp; Restroom Supplies</b>	
	Paper products/water cooler/coffee/deodorizer	

120-15	<b>Traffic Control/Signage purchase/replacement</b>	
	Purchase of electronic programmable LED signs	
	Parking/directional traffic/pedestrian/safety signage dealing with deferred maintenance.	

120-18	<b>Engineering Redesign</b>	
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120-19	<b>Steel &amp; Fabrication</b>	
	Materials and labor for repairs/fabrication/mechanized equipment and machinery	



**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Operational - Municipal Solid Waste**

		<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
<b>Account</b>		<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
125-16	MSW Hauling	104,223	102,185	148,651	190,094	213,657	202,170	230,250	230,250	230,250
125-17	MSW Tipping	462,159	452,030	420,867	323,439	326,801	330,457	360,000	358,200	358,200
125-04	Municipal Review Comm. Dues	8,646	8,469	6,207	-	-	-	-	-	-
125-05	Equipment Maint./Supplies	11,379	9,608	14,248	9,800	29,901	12,600	39,000	14,000	14,000
125-06	Private Hauler	81,655	74,398	51,750	-	-	-	-	-	-
125-07	Food Waste Collection/Compost program						3,656	5,000	2,000	2,000
125-08	Waste Oil						700	700	700	700
125-10	Purchase of Bags	47,903	23,252	53,628	45,000	32,430	50,600	50,600	50,600	50,600
125-12	Universal Household Waste	409	751	1,476	1,000	288	1,000	1,000	1,000	1,000
125-13	HHW Day Cost	6,226	6,003	4,325	6,000	6,075	6,000	6,000	6,000	6,000
125-14	Roll-Off Truck Maint. Repairs, Fuel	1,184	4,980	3,007	8,000	6,468	3,900	5,000	5,000	5,000
125-15	Scale Calibration & Maint.	1,649	1,474	3,560	2,625	1,913	1,800	2,000	2,000	2,000
125-18	Electricity	4,581	5,411	6,642	5,600	6,581	5,800	6,000	6,000	6,000
<b>Department Totals</b>		<b>730,014</b>	<b>688,561</b>	<b>714,361</b>	<b>591,558</b>	<b>624,114</b>	<b>618,683</b>	<b>705,550</b>	<b>675,750</b>	<b>675,750</b>
								14.04%	9.22%	9.22%

*Change from FY 2020*

**125-16 MSW Hauling**

MSW Generation Trends (tons)

FY 16	FY 17	FY 18	FY 19	FY 20 est.	FY 21 est.
6,898	6,691	5,773	5,775	5,591	6,030

Currently \$650 per 18 ton load which equals \$36.16 per ton X 6000 = \$216,960

FY21 Wyndsaung Farms and Trucking MSW Hauling budget July 2020 through June 2021 estimated to be 335 (2% increase) @ \$650.00 per = \$217,750.00 + (estimate \$12,500 in tolls, hauling of rental of container) = \$230,250.00.B260

**125-17 MSW Tipping**

Manager

Finance Committee

Tipping Fee	Estimated tons	Total Cost	
\$ 59.70	6030	359,991	
\$ 59.70	6,000.00	358,200	

FY21 Ecomaine tipping fees July 2020-June 2021 @ 59.70 /ton = \$359,991 (6,030 estimated total tons)  
 -\$58.53 per ton between June 2019 to June 2020  
 \$59.70 per ton between June 2020 to June 2021 (agreement ends June 31, 2021)

**Mid-Coast Solid Waste Corporation**  
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125-04    **Municipal Review Comm. Dues**

MCSWC no longer a member

125-05    **Equipment Maint./Supplies**

Compactor Area & Repair/Supplies	6,500.00
UHW Building Maint. & Repair	2,500.00
Jetting & Pump Out	2,000.00
WWFS Pressure Wash	3,000.00

MSW Control Building upgrade			
Commercial/residential msw compactors area/controls			
Electronic (E-panel) service/ main circuit breakers			
replace compactor building/control room		25,000.00	

\$13,000 for building shell

125-06    **Private Hauler Tipping**

No longer necessary due to leaving PERC. MCSWC has no guaranteed annual tonnage with ecomaine.

125-07    **Food Waste Collection/Compost**

Scrapdogs or other vendor placeholder number

125-08    **Waste Oil**

2 Hauls from 900 gallon tank by Safety Clean™

125-10    **Purchase of Bags**

One order of small bags @ \$3,600 & Two orders of large bags @ \$23,500  
 (1 x \$3,600) + (2 x \$23,500) = \$50,600

125-12    **Universal Household Waste**

A mix of CPUs and TVs to Fluorescent Tubes. CPUs and TVs generate a rebate.

125-13    **HHW Day Cost**

EPI Setup	1,000
Unit Cost	25
Units	200

125-14    **Roll-Off Truck Maint. & Repairs**

Maint., Repair, Inspection & General	3,415
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	gallons	\$/gal	\$
Freightliner - Fuel	500	3.17	1,585

Price per gallon increase to \$3.17 due to federal mandate to burn cleaner fuel

125-15    **Scale Calibration & Maintenance**

Includes repairs

125-18    **Electricity**

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Operational - Recycling**

		<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
<b>Account</b>		<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
130-02	Bulky Metal Transport	19,875	18,099	13,500	20,250	19,600	21,600	28,800	28,800	28,800
130-03	Composting Bins	-	852	-	2,500	-	-	-	-	-
130-06	Recyclables Transport Fee/Subsidy	-	148	3,617	3,000	5,825	4,500	6,000	6,000	6,000
130-07	Freon Collection & Removal	3,321	3,780	3,450	3,000	5,565	3,500	4,100	4,100	4,100
130-08	Recycling Supplies	3,647	4,071	3,559	4,987	8,039	4,173	5,482	5,482	5,482
130-09	Equipment Maintenance & Repair	5,156	6,719	9,550	8,550	11,036	13,550	18,500	18,500	18,500
130-10	Building Maintenance & Repair	3,720	6,317	4,098	4,280	2,644	5,730	29,650	19,650	19,650
130-18	Electricity	7,400	7,994	8,345	7,474	9,018	8,300	9,500	9,500	9,500
130-19	Fuel/Oil Products	4,406	5,025	6,649	7,398	8,441	8,310	8,365	8,365	8,365
<b>Department Totals</b>		<b>47,525</b>	<b>53,005</b>	<b>52,768</b>	<b>61,439</b>	<b>70,168</b>	<b>69,663</b>	<b>110,397</b>	<b>100,397</b>	<b>100,397</b>
								58.47%	44.12%	44.12%

*Change from FY 2020*

130-02	<b>Bulky Metal Transport</b>	72 trips @ 400.00/trip
130-03	<b>Composting/Recycle Bins</b>	
	Earth Machines at \$50.00/each	pass through sale
130-06	<b>Recyclables Transport Fee/Subsidy</b>	Zero revenue for low grade 3-7 plastics/mixed paper and some news print. \$800-\$900 shipping costs. 6,000

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

130-07    **Freon Collection & Removal**                      4,100    Marks a 31% increase. MMRA cannot control increasing refrigerant recovery and labor costs, taxes and fees.

130-08    **Recycling Supplies**

	Units	\$/Unit	Freight	Total
Baling Wire	46	97.00	600	5,062
Small Tools, Paint, etc.	6	70.00		420

130-09    **Equipment Maintenance & Repair**

Baler	3,000
Bobcat	2,000
Service Fork	1,500
R O Cans	12,000
	18,500

130-10    **Building Maintenance & Repair**

Sprinkler Inspection	18,000	Five year internal inspection/flushing due. Estimate received from Eastern Fire
Building Maintenance	10000	
Furnace Maintenance	1,650	
	29,650	

130-18    **Electricity**

CMP meter 9001

130-19    **Fuel/Oil Products**

	Total Gals	\$/Gal	Total \$
Heating - Gallons #2 Oil	2,500	2.64	6,600
Propane	600	2.65	1,590
Lubricants, Grease, Filters, etc.			175

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Operational - CD & D**

		<b>FY 16</b>	<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
	<b>Account</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
135-01	Jacob's Quarry Leachate	129,478	112,713	77,833	112,381	107,175	100,000	116,000	116,000	116,000
135-03	JQS & N Water - Analytical	22,500	21,196	24,242	24,500	24,736	26,000	29,675	29,675	29,675
135-04	Landfill Development	51,256	41,000	48,960	25,000	3,679	45,000	45,000	45,000	45,000
135-05	Hydro Geological Consultation	3,199	6,000	2,794	6,000	30	6,000	6,000	6,000	6,000
135-06	Surveying	282	1,305	-	-	-	-	-	-	-
135-07	Engineering Consultation	32,981	15,711	7,052	17,000	15,872	17,000	17,000	17,000	17,000
135-08	Bulldozer/loader Fuel & Maintenance	10,959	6,786	6,195	6,850	9,898	7,545	8,000	8,000	8,000
135-09	Landfill Equipment	16,219	13,397	17,115	16,796	19,622	17,678	18,000	18,000	18,000
135-10	Odor Control	2,761	628	280	1,500	537	-	-	-	-
135-11	OCB Maintenance & Repair	85	180	653	500	489	500	500	500	500
135-12	Sheetrock Diversion	15,630	21,022	32,011	29,289	22,986	30,000	30,000	30,000	30,000
135-13	Hauling & Testing Demo Chips	-	-	-	6,500	-	-	-	-	-
135-14	Gut Closure/Remediation	-	506	-	-	-	-	-	-	-
135-15	DEP Landfill Fee	7,083	4,723	5,589	7,100	8,999	7,100	8,000	8,000	8,000
135-18	Electricity - JQS Pump	1,792	1,251	1,859	1,810	1,313	1,810	1,900	1,900	1,900
	<b>Department Totals</b>	<b>294,225</b>	<b>246,418</b>	<b>224,583</b>	<b>255,226</b>	<b>215,336</b>	<b>258,633</b>	<b>280,075</b>	<b>280,075</b>	<b>280,075</b>
								8.29%	8.29%	8.29%

*Change from FY 2020*

**135-01 Jacob's Quarry Leachate**

	GPM	Gallons	Gal/cf	Bill Unit	\$/Unit	\$PY	8% rate increase
2018	25	13,200,000	7.48	100	6.20	109,412	118,165
2017	19	10,200,000	7.48	100	6.20	84,545	91,309

Table shows the total amounts pumped in 2017 and 2018 and applies the current wastewater rates as well as the impact of an 8% increase in rates which is expected within the next 1-2 years.  
In 2016, the gut between the north and south quarries was closed, resulting in a 15% decrease in total leachate pumped as of the end of 2018

**135-03 JQS & N. Water -Emery & Garrett Analytical**

Annual water quality sampling/analyses/reporting \$25,675  
Update environmental monitoring plan \$3,800

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

135-04

**Landfill Development**

Mowing 3x per yr @\$500	1,500
Aggregate/Roadway	5,000
New Cell Dev. & Odor Control	-
Place intermediate cover on 3/4 acre	38,500

135-05

**Hydro Geological Consultation**

Annual Services - EGGI/NTE

135-06

**Surveying**

Now included in Engineering Consultation

135-07

**Engineering Consultation**

Annual Report-Landfill/Volume Calcs	2,500
Landfill Training, QA QC	3,000
Consult & Survey	7,500
Cell Development and Closure, etc.	4,000

135-08

**Dozer Fuel & Maintenance**

Gallons	\$/Gal	Filters	Total
2,000	2.96	1,625	7,545

135-09

**Landfill Equipment (formerly called landfill diversion)**

Equipment Fuel & Maintenance

	FY 21 Gal.	\$/Gal	Total
Bulldozer Fuel	1,508	2.96	4,466
Maintenance/Repair			8,000
Loader - Fuel	650	2.96	1,924
Maintenance/Repair			2,500
Skid Steer	375	2.96	1,110

Budgetd twice?

135-10

**Odor Control**

	1,000
Handheld Meter Calibration	500

135-11

**OCB Maintenance & Repair**

Odor Control Building

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

135-12     **Sheetrock Diversion**

Est. Tons	205
Tip Fee (\$/t)	95
Trips/year	22
\$/trip	450

Budget Request = (tons X tip fee) +(trips X \$/trip)

Budget Request = (2 X 95) + (22 X 450/trip)

Budget Request = \$29,375

Estimated cost per ton = \$29,960/205 = \$146.15

135-13     **Hauling/Testing Demo Chip**

135-14     **Gut Closure/Remediation**     Complete

135-15     **DEP Landfill Fee**  
4,000 Tons @ \$2.00/Tn

135-18     **Electricity - JQS Pump**  
Based on Actual

Mid-Coast Solid Waste Corporation  
2020-2021 Budget

**Debt Service - Principal**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
140-14	Equipment Lease/Purchase (5 yr.)	-	-	34,607	37,570	34,445	35,206	35,972	35,972	35,972
140-10	Cover/Odor/Stm Bond (5 Yr.)	-	-	-	-	-	-	-	-	-
140-12	Freightliner Roll-Off	23,487	-	-	-	-	-	-	-	-
<b>Department Totals</b>		<b>23,487</b>	<b>-</b>	<b>34,607</b>	<b>37,570</b>	<b>34,445</b>	<b>35,206</b>	<b>35,972</b>	<b>35,972</b>	<b>35,972</b>
								2.18%	2.18%	2.18%

*Change from FY 2020*

140-14    **Equipment Bond**  
Dozer as per First National Bank

140-10    **Cover/Odor/Stm**

140-12    **Freightliner Roll-Off**

**Debt Service - Interest**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
142-14	Equipment Lease/Purchase (5 yr.)	-	-	2,963	3,118	3,125	2,364	1,597	1,597	1,597
142-10	Cover/Odor/Stm Bond (5 Yr.)	-	-	-	-	-	-	-	-	-
142-12	Freightliner Roll-Off	1,338	-	-	-	-	-	-	-	-
<b>Department Totals</b>		<b>1,338</b>	<b>-</b>	<b>2,963</b>	<b>3,118</b>	<b>3,125</b>	<b>2,364</b>	<b>1,597</b>	<b>1,597</b>	<b>1,597</b>
								-32.45%	-32.45%	-32.45%

*Change from FY 2020*

142-14    **Equipment Bond**  
Dozer as per First National Bank FY21 Final payment

142-10    **Cover/Odor/Stm**

142-12    **Freightliner Roll-Off**



Mid-Coast Solid Waste Corporation  
2020-2021 Budget

**Capital Expenditures**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
145-16	Roll-Off Containers	-	-	-	-	-	-	-	-	-
145-14	Loader						59,000	-		
New	Triax Roll off Trailer						70,000	-		
145-22	Grout Wall	-	593,618	-	-	-	-	-	-	-
145-23	Dozer	-	177,000	-	-	-	-	-	-	-
new	MSW Compactor Control Building								25,000	25,000
<b>Department Totals</b>		<b>-</b>	<b>770,618</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>129,000</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>
								-100.00%	-80.62%	-80.62%

*Change from FY 2020*

145-16 **Roll-Off Containers**

**244J Loader or equal**

**Triax Roll off Trailer**      Not purchased FY20

145-22 **Grout Wall**

145-23 **Dozer**

**Capital Reserve**

Account		FY 16 Actuals	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
148-01	Jacob's Quarry Closure Reserve	136,025	62,299	100,000	100,000	100,000	100,000	100,000	100,000	100,000
148-05	Accrued Benefit Liability Reserve	10,000	2,263	10,000	-	1,543	-			
148-07	Equipment Replacement Reserve	69,319	15,822	26,797	23,312	23,312	-			
148-08	Bag Fee Stabilization Reserve	7,300	8,638	-	21,000	21,000	11,000	-		
148-09	Facility Improvement Reserve	-	-	-	-	-	-		-	-
<b>Department Totals</b>		<b>222,644</b>	<b>89,022</b>	<b>136,797</b>	<b>144,312</b>	<b>145,855</b>	<b>111,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
								-9.91%	-9.91%	-9.91%

*Change from FY 2020*

148-01 **Jacob's Quarry Closure Reserve held by MCSWC** #7689642

Latest Closure Cost Estimate*	<b>2,432,045</b>
Estimated post closure costs (30 year)	2,438,900

Lily Pond Escrow audited balance

43,325

MRC Municipal Refund Reserve

65,822

\*Closure estimate tied to annual reporting from Sevee & Mahar [https://camdenmainegov-my.sharepoint.com/:b:/g/personal/amckellar\\_camdenmaine\\_gov/EaKKldFY9zhJpZLuaV03qnrWBZ3VcdXkSacPQtgE7osuhFg?e=YMoXOJ](https://camdenmainegov-my.sharepoint.com/:b:/g/personal/amckellar_camdenmaine_gov/EaKKldFY9zhJpZLuaV03qnrWBZ3VcdXkSacPQtgE7osuhFg?e=YMoXOJ)

Audited Balance at 6/30/19 (draft)	1,624,030
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**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

**Restricted Landfill Closure funds held by towns**

Camden	580,307
Rockport	403,914.00
Lincolnvillle	234,658.00
Hope	
Restricted funds held by towns	<b>1,218,879</b>

**Total funds restricted for closure      2,842,909**

Funds for JQ closure are set aside annually in a reserve for closure costs.

148-05    **Accrued Benefit Liability Reserve #9305113**

Audited Accrued Benefits Liability	(28,133)
Audited balance in reserve fund (6/30/19)	55,194
Audited reserves less audited liability	27,061

The audited balance in this reserve fund exceeds audited liability by \$27061  
Funds are set aside in a reserve to costs of earned days upon employee resignation.

148-07    **Equipment Replacement Reserve # 9305124**

Audited Balance at 6/30/19	308,491
purchase of loader	(59,000)
Anticipated Balance at FY 20 End	249,491
Proposed use of Fund in FY21	(38,000)
Anticipated Balance at FY 21 End	211,491

The MCSWC Board of Directors budgeted to use a total of \$129,000  
from this fund in FY19-20 for the purchase of a trailer and loader.  
Only the loader will be purchased. The Manager and Finance committee are proposing to use fund for  
Dozer payment principal and interest=\$37,570

148-08    **Bag Fee Stabilization Reserve # 9335451**

Audited Balance at 6/30/18	8,454
Anticipated Balance at FY 19 End	29,454
Anticipated Balance at FY 20 End	40,454
Anticipated Balance at FY 21 End	29,454
Anticipated Balance at FY 22 End	0

When seeking to increase the bag fees MCSWC representatives indicated that excess  
revenue would be saved and applied in future years to reduce need for frequent bag  
fee changes.

148-09    **Facility Improvement Reserve**

The draft audit for FY 219 does not list a "Facility Improvement Reserve" and the Corporation does not have an account setup for this reserve.  
No funds requested for FY21

Unrestricted - assigned from draft FY 19 Audit

Station Maintenance	(17,188)
Landfill Development	44,141

<b>TOTAL EXPENDITURES</b>	<b>2,041,873</b>	<b>2,624,612</b>	<b>1,973,819</b>	<b>2,045,055</b>	<b>1,970,468</b>	<b>2,201,864</b>	<b>2,285,500</b>	<b>2,237,700</b>	<b>2,237,700</b>
							3.80%	1.63%	1.63%

Mid-Coast Solid Waste Corporation  
2020-2021 Budget

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*Change from FY 2020*

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

**Calculations for determining " Unrestricted - Undesignated"**

<b>Unrestricted Cash Balance</b>	<u>919,633.00</u>		Draft annual audit 2019
accounts payable	(91,476)		
current portion of long term debt	(38,019)		
	<b>790,138</b>		
<b>Unrestricted Reserve Balance - Assigned</b>			
Station Maintenance (an existing reserve per RHR* ) Facility Improvement	(17,187.66)	Propose:	Landfill is budgeted annually. Move
Landfill Development	44,140.77		26,953 to Facility Improvement Fund
MRC Municipal Refund Reserve	<u>65,822</u>		and close Landfill Development once
Total Unrestricted - Assigned	<u><u>92,775</u></u>		the Auditor presents to the BoD
<b>Unrestricted Reserve Balance - Committed</b>			
Accrued Compensated Absences	55,194.00		ACA reserve is 27,570 more than
Bag Fee Stabilization	29,617.00		audited liability. Recommend a
Equipment Replacement	308,491.00		reduction for availability
	<u>                    </u>		elsewhere.
<i>Total Unrestricted - Committed</i>	<u><u>393,302.00</u></u>		
<b>Unrestricted Reserve Balance - Undesignated</b>			
<i>Total Unrestricted - Undesignated</i>	<b>304,061</b>		<b>304,061</b>
<b>12% of FYE 21 budget*</b>	274,260	manager's budget	268,524 Finance Committee
<b>Undesignated - Unreserved</b>	<u><u>29,801</u></u>		<u><u>35,537</u></u>

\*It is not clear where the policy came from but it has been the practice to maintain at least 12% of the operating budget in the UFB

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

**Revenues - Operational Income**

		<b>FY 17</b>	<b>FY 18</b>	<b>FY 19</b>	<b>FY 19</b>	<b>FY 20</b>	<b>FY 21</b>	<b>FY 21</b>	<b>FY 21</b>
<b>Account</b>		<b>Actuals</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Actuals</b>	<b>Board of Directors</b>	<b>Manager</b>	<b>Finance Committee</b>	<b>Board of Directors</b>
<u>MSW Related Income</u>									
1-01	Pay Per Bag	401,222	426,039	486,624	450,004	475,000	475,000	475,000	475,000
1-02	Per Ton Fee	375,809	353,405	492,637	425,433	462,000	471,240	471,240	471,240
7-09	Private Hauler Fee	63,584	97,858	-	-	-	-	-	-
7-03	PERC Distribution	105,072	66,153	-	-	-	-	-	-
1-11	Universal Waste Fee	6,408	6,155	5,500	4,837	5,500	5,000	5,000	5,000
1-12	Freon Removal Fee	4,642	5,026	4,800	5,777	5,200	6,000	6,000	6,000
1-14	HHW Day - Unit Fees	1,620	1,235	2,000	874	1,500	1,500	1,500	1,500
<u>Recycling Income</u>									
1-07	Baled Commodities Sales	74,913	84,470	68,000	51,867	50,000	40,000	40,000	40,000
1-09	Bulky Metal Sales/Gate	33,031	42,756	40,000	50,197	50,000	52,250	52,250	52,250
<u>CDD &amp; Related Income</u>									
1-17	4 town Demo Tip Fee	184,061	213,793	252,938	249,633	253,000	264,385	264,385	264,385
1-18	Regional Demo Tip Fee	61,354	71,264	84,313	83,509	85,000	88,825	88,825	88,825
1-06	Sheetrock	11,625	25,200	31,160	19,045	30,000	30,000	30,000	30,000
1-19	Brush Tip Fee	18,628	25,436	22,000	19,876	25,000	26,125	26,125	26,125
1-05	Sorted Demo Wood Tip Fee	-	2,619	18,000	1,106	1,500	-	-	-
1-20	Brush Chip Sales	6,393	10,529	8,400	5,966	10,000	11,000	11,000	11,000
1-21	Demo Chip Sales	-	56	1,500	-	-	-	-	-
<u>Other Income</u>									
1-04	Miscellaneous Income	9,342	3,996	2,876	1,773	2,000	2,800	2,800	2,800
1-03	Scale Fees				1,190	1,000	1,000	1,000	1,000
1-10	Bottle Returns	7,200	10,350	7,200	13,614	12,000	15,000	15,000	15,000
1-16	Sale of Compost Bins	2,500	-	2,500	-	-	-	-	-
1-15	Diversion Income	2,000	-	2,000	-	-	-	-	-
<b>Total Operation Income</b>		<b>1,369,404</b>	<b>1,446,340</b>	<b>1,532,448</b>	<b>1,384,701</b>	<b>1,468,700</b>	<b>1,490,125</b>	<b>1,490,125</b>	<b>1,490,125</b>
							1.46%	1.46%	1.46%

*Change from FY 2020*

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

1-01	<b>Pay Per Bag</b> Estimated 2,703.5 tons Half year revenue = \$243305.90		
1-02	<b>Per Ton Fee</b> 2,887.5 tons @ \$160/ ton Half year Revenue = \$296765.24		
7-09	<b>Private Hauler Fee</b> No longer applies. Note drop in expenses (see line 125-06)		
7-03	<b>PERC Distribution</b> No longer applies.		
1-11	<b>Universal Waste Fee</b> Half year revenue = \$3077		
1-12	<b>Freon Removal Fee</b> Trend is for actuals to exceed budget Half year revenue = \$4017		
11-14	<b>HHW Day - Unit Fees</b> 150 Units @ \$10/Unit Half year revenue = \$0. HHW Day typically held in		
1-07	<b>Baled Commodities Sales</b> Half year revenue = \$14,502		
1-09	<b>Bulky Metal Sales</b> This is gross sales and does not include transportation costs. Half year revenue = \$27,351		
1-17	<b>4 Town Demo Tip Fee</b> <table border="1"><tr><td>Tonnage</td></tr><tr><td>Tip Fee</td></tr></table> <p>With reduced local competition, an increase in volume is being realized. Half year revenue \$157125.14</p>	Tonnage	Tip Fee
Tonnage			
Tip Fee			

Demo tip fees are not separated by regional and four town waste.	
The breakdown between regional and 4-town is based on a 25/75 split of total tonnage	
Lines 1-17 and 1-18 could be combined	

**Mid-Coast Solid Waste Corporation**  
**2020-2021 Budget**

1-18	<b>Regional Demo Tip Fee</b>	
	Tonnage	
	Tip Fee	
	Half year revenue = \$52340.61	
1-06	<b>Sheetrock</b>	Tied to expense line (135-12)
	\$140 per ton is charged	
	Half year revenue = \$9083.96	
	An analysis should be done to ensure that cost of diversion is covered by fees charged. Raise price if need be.	
1-19	<b>Brush Tip Fee</b>	
	Tonnage highly variable	
	Half year revenue = \$13,940	
1-05	<b>Sorted Demo Wood Tip Fee</b>	
	This program is currently on hold due to ever changing quality requirements.	
	Half year revenue = 0	
1-20	<b>Brush Chip Sales</b>	
	wood chips	
	Half year revenue = \$2981	
1-21	<b>Demo Chip Sales</b>	
	This program is currently on hold due to ever changing quality requirements.	
	Half year revenue = \$0	
1-04	<b>Miscellaneous Income</b>	
	Collected finance charges, various rebates, over charges, workers comp, etc.	
	Half year revenue = \$2394.83	
1-03	<b>Scale Fee</b>	
	Half year revenue = \$450	
1-10	<b>Bottle Returns</b>	
	Returns from this program have been increasing over the past several years.	
	Half year revenue = \$8072	

**Mid-Coast Solid Waste Corporation  
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**Revenues - Other Financing Sources**

	Account	FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
1-61	Interest Income	7,529	6,200	1,325	8,032	5,000	5,000	5,000	5,000
1-63	Fund Balance	-	-	-	-	45,000		35,000	35,000
1-65	Sale of Surplus Equipment	-	-	-	-	-	-		
1-68	Equipment Replacement Fund	-	-	-	-	129,000	38,000	63,000	63,000
1-67	Carry Forward	38,000	-	-	-	-	-	-	-
1-71	Use of Bag Fee Stabilization Fund	-	50,000	-	-	-	11,000	40,617	40,617
1-72	Use of Facility Reserve	-	-	-	-	-	-		12,000
1-69	Lease Purchase - Dozer	-	-	-	-	-	-	-	-
1-70	Bond Proceeds	-	-	-	-	-	-	-	-
NEW	Use of Accrued Liability Reserve								27,000
<b>Total Other Financing Sources</b>		<b>45,529</b>	<b>56,200</b>	<b>1,325</b>	<b>8,032</b>	<b>179,000</b>	<b>54,000</b>	<b>143,617</b>	<b>182,617</b>
							-69.83%	-19.77%	2.02%

*Change from FY 2020*

- 8-01     **Interest Income**  
Half year revenue = \$2353.99
- 8-03     **Use of Fund Balance**
- 8-08     **Use of Equipment Replacement Fund**  
Dozer payment principal plus interest=37,569. Manager and FC propose funding payment from Equipment Replacement Reserve in FY21
- 8-07     **Carry Forward**
- 8-11     **Use of Bag Fee Stabilization Fund**  
See 148-08 under expenditure details for breakdown. This version proposes to use the remainder of bag fee stabilization one year ahead of schedule.
- 8-12     **Use of Facility Improvement Reserve**  
Board must vote to officially establish this reserve by combining station maintenance reserve and landfill development reserve

<b>Total Non-Assessment</b>	1,414,933	1,502,540	1,533,773	1,392,733	1,647,700	1,544,125	1,633,742	1,672,742
						-6.29%	-0.85%	1.52%
						Change from FY 2020		
<b>Total Expenses</b>	2,624,612	1,973,819	2,045,055	1,970,468	2,201,864	2,285,500	2,237,700	2,237,700
<b>Total Town Assessments</b>					(554,164)	(741,375)	(603,958)	(564,958)



Mid-Coast Solid Waste Corporation  
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**Town Assessments - Net to be raised by towns. (Expenditures minus Operation Income & Other Financing Sources)**

Account		FY 17 Actuals	FY 18 Actuals	FY 19 Board of Directors	FY 19 Actuals	FY 20 Board of Directors	FY 21 Manager	FY 21 Finance Committee	FY 21 Board of Directors
9-01	Camden	208,973	215,645	217,584	217,584	235,150	317,765	258,866	242,150
9-04	Hope	49,201	49,915	50,162	50,162	55,086	74,594	60,767	56,843
9-03	Lincolnvile	81,325	84,508	86,696	86,696	93,013	127,002	103,462	96,781
9-02	Rockport	159,011	155,651	156,841	156,841	170,915	222,015	180,863	169,184
<b>Total Assessment Revenue</b>		<b>498,510</b>	<b>505,719</b>	<b>511,283</b>	<b>511,283</b>	<b>554,164</b>	<b>741,375</b>	<b>603,958</b>	<b>564,958</b>
							33.78%	8.99%	1.95%

*Change from FY 2020*

**Mid-Coast Solid Waste Corporation  
2020-2021 Budget**

**Town Assessment Calculation**

	2020 Proposed State Valuation	Percentage of Valuation	2010 Census Population	Percentage Total of Population	Average of Valuation and Population	Bd. of Directors Be Raised- Bd. Of Dir.	Town Share Based on Avg. Percentage
<b>Camden</b>	1,361,850,000	44.90%	4,850	40.82%	42.86%		242,150
<b>Hope</b>	218,200,000	7.19%	1,536	12.93%	10.06%		56,843
<b>Lincolnvile</b>	486,700,000	16.05%	2,164	18.22%	17.13%		96,781
<b>Rockport</b>	966,450,000	31.86%	3,330	28.03%	29.95%		169,184
	<b>3,033,200,000</b>	<b>100.00%</b>	<b>11,880</b>	<b>100.00%</b>	<b>100.00%</b>	<b>564,958</b>	<b>564,958</b>

*The percentage values shown in the table are rounded for presentation purposes only. The Town Assessments are calculated using the actual percentage values and then rounded to the nearest dollar.*