



**Mid-Coast Solid Waste Corporation
Board of Directors Meeting
October 29, 2020 – 6:30 p.m.**

Agenda

This meeting will be held in the French Conference room and attended by
teleconference through Zoom and streamed at:
www.youtube.com/TownofCamdenMaine.

- A. Public & Director Comments** *(please limit public comment to non-agenda items)*
- B. Review and Approval of August 26, 2020 Meeting Minutes**
- C. Facility Manager Report**
- D. Election and Approval of Officer of the Corporation – Secretary**
- E. MCSWC Directors Meeting change to bi-monthly format**
- F. Financials**
- G. EXECUTIVE SESSION: Contracts, 1 MRSA Section 405(6)D**
- H. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS MEETING
AUGUST 26, 2020**

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Denise Munger – Rockport, Keryn Laite (Vice-Chair) – Lincolnville, David Barrows (Secretary) – Lincolnville, Brian Powers, Jr – Hope, Wendy Pelletier – Hope

MEMBERS ABSENT: Debra Hall – Rockport

REPRESENTATIVES PRESENT: Samantha Mank – Administrator Hope, Michael Martunas, Manager MCSWC

Bob Falciani, Chair, called the Annual Meeting to order at 6:30 pm.

Chair Falciani and Board Members in attendance welcomed Brian Powers, Hope Representative to the Board. Powers has been a Selectperson for the Town of Hope for several terms and is familiar with MCSWC.

A. PUBLIC & DIRECTOR COMMENTS:

Brian powers opened a discussion on when meetings might held in person again. Falciani polled the membership. Discussion on a setting up a hybrid meeting so some members or the public can continue to participate by Zoom and/or holding the public to online participation to limit number of people in the room as this Board is larger than some. McKellar will look into setting up an in-person meeting and review the information with the Chair prior to the next meeting.

B. APPROVE MEETING MINUTES OF July 29, 2020:

Chair Falciani entertained a motion to approve the minutes of July 29, 2020. Discussion on corrections took place. David Barrows moved to approve the minutes as altered. McKellar seconded. Roll call vote: Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Barrows, Powers & Falciani. No's none. Motion passed unanimously.

C. FACILITY MANAGER REPORT:

Chair Falciani asked the membership if there were any questions or comments on the Manager's report presented in the packet. There was none.

Martunas provided brief updates on the use of facial masks by employees on site noting that a resident has recently voiced a complaint about masks vs. social distancing. Gatehouse Attendants will wear them during working hours moving forward. Two new employees have been hired one full-time, one working part-time hours. The production well on the landfill has been extended in height and is operational.

D. ELECTION OF OFFICER OF THE CORPORATION – Vice Chair:

Chair Falciani opened the nominations to replace outgoing Vice Chair Michael Brown of Hope for fiscal year 2020-2021.

Dave Barrows nominated Keryn Laite. McKellar seconded the nomination. With no further nominations, a roll call vote was taken: Aye's: Barrows, Munger, Pelletier, McKellar, Falciani and Powers. Laite Abstained. No's none. Motion passed 6-1-0 (91.43 favored, 8.57 abstained (Laite), 0 opposed).

NOTE: Due to a technical issue with the online meeting site, the Board of Directors Meeting halted at 7:00 pm. The meeting restarted with a new online invitation at 7:10 pm.

E. RECOMMENDATION TO CREATE DIGITAL DIRECTORY FOR BOARD OF DIRECTORS:

Martunas opened a discussion on providing the Board of Directors with a USB to replace binders usually provided annually to the membership. The USB would contain useful corporate documents referenced by the Directors and emailed meeting packets could be downloaded to the device as a recorded history. A lengthy discussion on going electronic vs. paper documents was held. The majority of representatives who wanted to move to monthly electronic documents felt USB's were not needed as the information could be downloaded to individual computers for storage. It was determined by consensus that members who want a printed packet could continue to request that from the MCSWC office. Beginning with the September meeting electronic packets will be available going forward.

F. FINANCE COMMITTEE REPORT:

a. Recommendation for Auditing Services

McKellar provided an overview of the RFP recently completed for Auditing Services beginning with Fiscal Year 2019-2020. Three responses outlining costs and services from area accounting firms RHR Smith, W.H. Brewer and Berry-Talbot-Royer (BTR) were reviewed. McKellar reported it was the unanimous recommendation of the Finance Committee the contract be given to W.H. Brewer. McKellar stated that good accounting in practices suggest that firms be rotated occasionally and noted they were the middle priced bid, but the cost was an increase in the budgeted figure for FY21 would result in an overage of \$1300.00 which was an acceptable range.

b. Recommend W.H. Brewer for 3-year Contract

A discussion on a one-year contract vs. a three-year contract was held and it was noted there was not a difference in price based on term.

Chair Falciani entertained a motion to hire an auditor. Brian Powers moved to approve W.H. Brewer for auditing services for the term of one year. Barrows r seconded. Roll call vote: Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Barrows, Powers & Falciani. No's none. Motion passed unanimously.

G. STRATEGIC AND CAPITAL PLANNING COMMITTEE REPORT:

a. Waste Management Facility Tour

Falciani discussed a recent trip to Crossroads attended by Dave Barrows, Alison McKellar, Bob Falciani, Mike Martunas and David St. Laurent. The group was offered a tour by the Operational Manager, Methane Extraction Manager of Crossroads and the Public Relations Manager of Waste Management. The group found the landfill operation and leachate collection system to be well managed. Discussion on the previous matrix that showed costs of MSW tipping fees, costs of recycling and transportation costs was held. McKellar commented on the capacity crisis in Maine and the environmental benefits that are a consideration which are

weighted against financial benefits that could open up funding for education on waste reduction for residents of the four towns.

b. Recommendation for MSW contract

Laite discussed the Strategic and Capital Planning view regarding a contract for MSW disposal noting many months of work was accomplished to reach a plan in the short term while allowing for conversation on long-term contract options to continue. Munge highlighted the need to focus on developing increased food waste diversion for the future. Martunas agreed that funding for education and outreach would be continuing within the communities and on site at MCSWC.

Falciani entertained a vote on awarding an MSW Contract. David Barrows motioned to approve a five-year contract with Crossroads. Pelletier seconded. A discussion on the term of the contract under discussion, including interpretation or stipulations of contracting powers for the Board in the Interlocal Agreement was held. McKellar requested that the final contract be provided for review by the Board prior to any votes; discussion followed. Pelletier and Munger questioned if a longer-term contract would be more cost saving. Barrows amended his motion to approve entering into sole negotiations with Crossroads on a three-year MSW contract. Pelletier's second stood. Discussion followed, Laite asked to clarify the term noting a three-year contract vs. a three-year contract with two one-year renewals had been reviewed. Falciani explained the terms and renewal rates presented in the matrix. No further discussion, Falciani called a vote. Roll call vote: Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Barrows, Powers & Falciani. No's none. Motion passed unanimously.

NOTE: Governance committee is tasked with clarifying MCSWC legal position regarding long-term (greater than 5 year) contracts.

H. FINANCIALS: McKellar briefly discussed upcoming leachate costs for the fiscal year.

F. ADJOURN:

Chair Falciani entertained a motion to adjourn. David Barrows moved to adjourn the meeting at 8:01 pm. McKellar seconded. No discussion. Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Barrows, Powers & Falciani. No's none. Motion passed unanimously.

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

SCHEDULED MEETINGS:

Board of Directors Meetings:

September 23, 2020 Meeting, 6:30 pm

Committee and Executive Meetings continue to be listed as TBD.



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING MANAGERS REPORT: 10-29-2020

FACILITY UPDATES:

SAFETY:

In response to the COVID-19 pandemic, MCSWC has developed operational policies and procedures, in accordance with the Maine CDC and Governor Mill's guidelines, to protect the health and safety of MCSWC employees and the community. The use of face masks and social distancing is encouraged at the facility. MCSWC requires Gate House Operators to wear face coverings/masks while on duty and all other employees to carry a face covering in the event social distancing cannot be maintained.

On October 14th MCSWC held a Safety Committee Meeting (SCM) with 9 employees. The meeting was held in the Recycling Building so proper social distancing could be maintained. The focus of the meeting was to introduce a Safety Culture Program at the facility, confirm Committee members and a meeting schedule, and discuss safety policies and procedures at the facility. The SCM will meet monthly on the third Wednesday of each month from 3:00 – 4:00 p.m. Members of the MCSWC Board are welcome to attend.

TRANSFER FACILITY:

On October 13th MCSWC installed new signage on the Recycling Building depicting each member town's official seal, the MCSWC logo, and the Maine state seal.

On September 27th the leachate line was repaired. It was determined that a steel coupling used to transition between two sections of pipe deteriorated and a replacement transition section was required.



In addition, the “sinkhole” area of the lot, adjacent to the repair, was excavated, re-graded, and repaired. Both areas were paved on September 28th.



The area designated for the collection of brush and yard waste was cleared and re-graded to better manage material in preparation for chipping.



LANDFILL OPERATION AND LEACHATE MONITORING:

The new monitoring well installed in May to replace the damaged piezometer B-4 continues to provide reliable leachate level data. Leachate level within the landfill is currently below the target elevation of 98 ft. (95' on 10/21). Approximately 530,000-gallons discharged October. ~\$4,400.00

Sevee & Maher Engineering (SME) conducted an aerial survey of the landfill and facility on October 19th. The survey was conducted with a drone equipped with a high-resolution camera and GPS that collects data that can be used to accurately survey the current elevation of the landfill. SME will also use the data to model landfill expansion rates and determine landfill closure elevations. This information will be provided to the Maine DEP and used to finalize the Schedule of Compliance (SOC).

A solar panel was installed to operate the scale display on October 8th. The solar panel alleviated the need for an extension cord to provide power to the display, which was a potential safety concern.



MCSWC is working out the details on diverting mattresses, box springs, and cushions from the landfill. Over the last 3 months these materials have been separated and stockpiled rather than compacted into the landfill. On October 19th MCSWC attempted to fill a “walking floor” trailer with the mattresses and other materials to be disposed of at ecomaine for \$6.00 per unit plus tipping fee (\$58.60 /ton). However, this was not successful. The materials could not be efficiently loaded into the trailer at the current location and with the equipment available.

MCSWC was able to successfully load mattresses and materials into an open top, 30 cubic yard dumpster. This method of transportation proved to be a more successful option for diversion and alternative disposal. The mattresses and materials were transported to Grimmel Steel in Topsham, ME for \$75/ton. MCSWC is developing a strategy for continued diversion of mattresses and materials from landfill.



ADMINISTRATIVE:

Mr. Gary Leighton celebrated his 22nd anniversary at MCSWC on October 9th! Gary has been involved with every aspect of the MCSWC facility over the years and MCSWC thanks him for all his help. 22 years is enough for Gary though, and he has announced he will be retiring on June 30, 2021.

Continued focus on updating the MCSW safety and operational manuals and training programs. These include:

- Health and Safety Manual
- Operator Training Program
- Job Hazard Analysis Forms

MCSWC is still advertising for a part-time position.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

PAYT Bag Vendor: MCSWC has contacted an alternative bag supplier to evaluate purchasing costs. The evaluation is in response to recent quality and order concerns with the current vendor.

MCSWC FYE20 Financial Audit: W.H. Brewer is currently working on the MCSWC FYE20 financial audit. Brewer has received information from the previous audit firm and obtained current financial files for review and evaluation. Brewer is on schedule to have the audit complete by the Dec. 31st deadline.

MCSWC FY21-22 Budget: MCSWC has prepared a draft FY21-22 budget. Additional review and/or workshops with the Finance Committee and Board will be required to complete the budget. The budget review meeting is tentatively set for the week of Nov. 9th.

Expense Summary Report

Account	Budget Original	Budget Adjustments	Debits	Y T D Credits	Net	Unexpended Balance	Percent Spent
1 - General	2,237,700.00	0.00	478,034.54	0.00	478,034.54	1,759,665.46	21.36
01 - General Administration	219,366.00	0.00	50,918.46	0.00	50,918.46	168,447.54	23.21
01 - Manager	80,325.00	0.00	27,338.80	0.00	27,338.80	52,986.20	34.04
03 - Admin Asst	43,684.00	0.00	11,580.00	0.00	11,580.00	32,104.00	26.51
04 - Contract Bookkeeping	28,000.00	0.00	0.00	0.00	0.00	28,000.00	0.00
06 - Community Committee Projects	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
10 - Office Supplies & Equipment	6,700.00	0.00	1,606.71	0.00	1,606.71	5,093.29	23.98
11 - Software License & Support	10,000.00	0.00	2,205.16	0.00	2,205.16	7,794.84	22.05
12 - General Legal	16,000.00	0.00	0.00	0.00	0.00	16,000.00	0.00
16 - Audit	8,500.00	0.00	500.00	0.00	500.00	8,000.00	5.88
17 - Communications	5,000.00	0.00	1,626.04	0.00	1,626.04	3,373.96	32.52
18 - Seminar & Training Expense	2,100.00	0.00	294.47	0.00	294.47	1,805.53	14.02
19 - Safety Training & Equipment	5,000.00	0.00	2,253.06	0.00	2,253.06	2,746.94	45.06
20 - Dues	3,678.00	0.00	3,514.22	0.00	3,514.22	163.78	95.55
21 - In Lieu of Taxes/Payment	4,379.00	0.00	0.00	0.00	0.00	4,379.00	0.00
05 - Operations - Wages	410,000.00	0.00	97,824.00	0.00	97,824.00	312,176.00	23.86
02 - Full Time Labor	345,000.00	0.00	67,380.47	0.00	67,380.47	277,619.53	19.53
03 - Part Time Labor	62,000.00	0.00	28,352.37	0.00	28,352.37	33,647.63	45.73
04 - Overtime	3,000.00	0.00	2,091.16	0.00	2,091.16	908.84	69.71
10 - Employee Benefits & Insurance	317,463.00	0.00	68,564.98	0.00	68,564.98	248,898.02	21.60
01 - Health Insurance	188,500.00	0.00	39,118.95	0.00	39,118.95	149,381.05	20.75
02 - FICA	41,330.00	0.00	8,929.72	0.00	8,929.72	32,400.28	21.61
03 - Unemployment	1,000.00	0.00	228.56	0.00	228.56	771.44	22.86
04 - Workers Compensation	38,025.00	0.00	10,745.70	0.00	10,745.70	27,279.30	28.26
05 - ICMA Retirement	23,176.00	0.00	4,695.44	0.00	4,695.44	18,480.56	20.26
06 - Income Protection	4,532.00	0.00	824.70	0.00	824.70	3,707.30	18.20
07 - Clothing	6,500.00	0.00	496.91	0.00	496.91	6,003.09	7.64
08 - Health Insurance Buyout	14,400.00	0.00	3,525.00	0.00	3,525.00	10,875.00	24.48
15 - Insurance	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
01 - Public Official Liability/Prop	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
20 - Facility	54,080.00	0.00	14,403.16	0.00	14,403.16	39,676.84	26.63
01 - Utilities	13,000.00	0.00	1,913.14	0.00	1,913.14	11,086.86	14.72
05 - Station Maintenance	19,880.00	0.00	10,747.34	0.00	10,747.34	9,132.66	54.06
07 - Communication - on site	200.00	0.00	0.00	0.00	0.00	200.00	0.00
08 - Portable Toilet Service	1,000.00	0.00	240.00	0.00	240.00	760.00	24.00
10 - Equipment Maintenance & Fuel	2,500.00	0.00	217.90	0.00	217.90	2,282.10	8.72
14 - Break/Rest Supplies	2,500.00	0.00	387.82	0.00	387.82	2,112.18	15.51
15 - Traffic Control/Replace Signs	6,500.00	0.00	896.96	0.00	896.96	5,603.04	13.80

Expense Summary Report

Account	Budget Original	Budget Adjustments	Debits	Y T D Credits	Net	Unexpended Balance	Percent Spent
1 - General CONT'D							
19 - Steel & Fabrication	8,500.00	0.00	0.00	0.00	0.00	8,500.00	0.00
25 - Operational Costs-MSW	675,750.00	0.00	116,602.39	0.00	116,602.39	559,147.61	17.26
05 - Equipment Maintenance/Supplies	14,000.00	0.00	989.64	0.00	989.64	13,010.36	7.07
07 - Compost Pilot	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
08 - Waste Oil	700.00	0.00	0.00	0.00	0.00	700.00	0.00
10 - Purchase of Bags	50,600.00	0.00	4,277.00	0.00	4,277.00	46,323.00	8.45
12 - Universal Household Waste	1,000.00	0.00	220.29	0.00	220.29	779.71	22.03
13 - HHW Day Cost	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
14 - Roll-off Truck Maint/Repair	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
15 - Scale	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
16 - Hauling to ecomaine	230,250.00	0.00	43,631.75	0.00	43,631.75	186,618.25	18.95
17 - Tipping at ecomaine	358,200.00	0.00	66,171.69	0.00	66,171.69	292,028.31	18.47
18 - Electricity	6,000.00	0.00	1,312.02	0.00	1,312.02	4,687.98	21.87
30 - Recycling	100,397.00	0.00	32,696.47	0.00	32,696.47	67,700.53	32.57
02 - Recycle Metal Transportation	28,800.00	0.00	7,600.00	0.00	7,600.00	21,200.00	26.39
06 - Sales Expense	6,000.00	0.00	1,220.69	0.00	1,220.69	4,779.31	20.34
07 - Freon Removal	4,100.00	0.00	1,792.50	0.00	1,792.50	2,307.50	43.72
08 - Recycling Supplies	5,482.00	0.00	4,240.64	0.00	4,240.64	1,241.36	77.36
09 - Equipment Maintenance & Repair	18,500.00	0.00	12,476.28	0.00	12,476.28	6,023.72	67.44
10 - Building Maintenance & Repair	19,650.00	0.00	2,713.82	0.00	2,713.82	16,936.18	13.81
18 - Electricity	9,500.00	0.00	1,711.72	0.00	1,711.72	7,788.28	18.02
19 - Fuel/Oil	8,365.00	0.00	940.82	0.00	940.82	7,424.18	11.25
35 - Operational Costs-CDD	280,075.00	0.00	88,329.08	0.00	88,329.08	191,745.92	31.54
01 - Leachate	116,000.00	0.00	46,357.43	0.00	46,357.43	69,642.57	39.96
03 - Analytical	29,675.00	0.00	7,948.75	0.00	7,948.75	21,726.25	26.79
04 - Landfill Development	45,000.00	0.00	14,055.39	0.00	14,055.39	30,944.61	31.23
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	6,159.40	0.00	6,159.40	10,840.60	36.23
08 - Dozer Fuel/Maintenance	8,000.00	0.00	1,068.07	0.00	1,068.07	6,931.93	13.35
09 - Construction Demo Diversion	18,000.00	0.00	5,182.82	0.00	5,182.82	12,817.18	28.79
11 - OCB Maintenance & Repair	500.00	0.00	0.00	0.00	0.00	500.00	0.00
12 - Sheetrock Diversion	30,000.00	0.00	7,368.08	0.00	7,368.08	22,631.92	24.56
15 - DEP Landfill Fee	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
18 - Electricity	1,900.00	0.00	189.14	0.00	189.14	1,710.86	9.95
40 - Debt Service - Principal	35,972.00	0.00	0.00	0.00	0.00	35,972.00	0.00
14 - Equipment Lease-5 Year	35,972.00	0.00	0.00	0.00	0.00	35,972.00	0.00
42 - Debt Service - Interest	1,597.00	0.00	0.00	0.00	0.00	1,597.00	0.00

Expense Summary Report

Account	Budget	Budget	----- Y T D -----		Net	Unexpended Balance	Percent Spent
	Original	Adjustments	Debits	Credits			
1 - General CONT'D							
14 - Equipment Lease/Purchase	1,597.00	0.00	0.00	0.00	0.00	1,597.00	0.00
45 - Capital Expenditures	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00
18 - MSW Compactor Control Bldg	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00
48 - Capital Reserves	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
Final Totals	2,237,700.00	0.00	478,034.54	0.00	478,034.54	1,759,665.46	21.36

Revenue Summary Report

10/16/2020

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Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Net	Uncollected Balance	Percent Collected
				Debits	Credits				
1 - General	2,237,700.00	0.00	2,237,700.00	0.00	559,800.38	559,800.38		1,677,899.62	25.02
01 - Pay Per Bag	475,000.00	0.00	475,000.00	0.00	157,627.26	157,627.26		317,372.74	33.18
02 - Per Ton Fee	471,240.00	0.00	471,240.00	0.00	101,917.87	101,917.87		369,322.13	21.63
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	270.22	270.22		729.78	27.02
04 - Miscellaneous Income	2,800.00	0.00	2,800.00	0.00	1,291.89	1,291.89		1,508.11	46.14
06 - Sheetrock	30,000.00	0.00	30,000.00	0.00	4,957.93	4,957.93		25,042.07	16.53
07 - Baled Sales	40,000.00	0.00	40,000.00	0.00	17,541.43	17,541.43		22,458.57	43.85
09 - Recyclable Metal Disposal	52,250.00	0.00	52,250.00	0.00	14,855.90	14,855.90		37,394.10	28.43
10 - Bottle Returns	15,000.00	0.00	15,000.00	0.00	1,841.84	1,841.84		13,158.16	12.28
11 - UHW	5,000.00	0.00	5,000.00	0.00	1,785.70	1,785.70		3,214.30	35.71
12 - Valve & Freon Removal	6,000.00	0.00	6,000.00	0.00	1,870.00	1,870.00		4,130.00	31.17
14 - HHW Day - Unit Fees	1,500.00	0.00	1,500.00	0.00	0.00	0.00		1,500.00	0.00
17 - 4 Town Demo Debris	264,385.00	0.00	264,385.00	0.00	77,628.89	77,628.89		186,756.11	29.36
18 - Regional Demo Debris	88,825.00	0.00	88,825.00	0.00	25,876.08	25,876.08		62,948.92	29.13
19 - Brush Disposal	26,125.00	0.00	26,125.00	0.00	7,535.09	7,535.09		18,589.91	28.84
20 - Green Chip Sales	11,000.00	0.00	11,000.00	0.00	2,520.52	2,520.52		8,479.48	22.91
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	1,040.26	1,040.26		3,959.74	20.81
63 - Use of Unassigned Fund Balance	35,000.00	0.00	35,000.00	0.00	0.00	0.00		35,000.00	0.00
68 - Use of Equip Replacement Fund	63,000.00	0.00	63,000.00	0.00	0.00	0.00		63,000.00	0.00
71 - Use of Bag Fee Stbliztn Fund	40,617.00	0.00	40,617.00	0.00	0.00	0.00		40,617.00	0.00
72 - Use of Facility Imp. Reserve	12,000.00	0.00	12,000.00	0.00	0.00	0.00		12,000.00	0.00
76 - Use of Accrued Liability Reser	27,000.00	0.00	27,000.00	0.00	0.00	0.00		27,000.00	0.00
91 - Camden Assessment	242,150.00	0.00	242,150.00	0.00	60,537.50	60,537.50		181,612.50	25.00
92 - Rockport Assessment	169,184.00	0.00	169,184.00	0.00	42,296.00	42,296.00		126,888.00	25.00
93 - Lincolnville Assessment	96,781.00	0.00	96,781.00	0.00	24,195.25	24,195.25		72,585.75	25.00
94 - Hope Assessment	56,843.00	0.00	56,843.00	0.00	14,210.75	14,210.75		42,632.25	25.00
Final Totals	2,237,700.00	0.00	2,237,700.00	0.00	559,800.38	559,800.38		1,677,899.62	25.02

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	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2021 COMMERCIALTRASH ROCKPORT	49.60	160.60	75.60	148.80	0.00	434.60
91 ELM LLC	0.00	-402.50	0.00	0.00	0.00	-402.50
AHP CAMDEN LLC	32.00	0.00	0.00	0.00	0.00	32.00
ALDEMERE FARMS	104.44	48.50	0.00	0.00	0.00	152.94
ALFORD LAKE CAMP	203.80	0.00	0.00	0.00	0.00	203.80
AMERICAN DREAM COMPANY	3.00	106.75	139.00	144.00	0.00	392.75
AMES LANDSCAPE	41.20	0.00	0.41	0.64	3.19	45.44
ANDREW EAST CONSTRUCTION	25.00	20.00	0.00	0.00	0.00	45.00
ANTHONY SIMAITIS MASONRY	1,229.20	0.00	0.00	0.00	0.00	1,229.20
ARTISAN BOATWORKS	0.00	0.01	0.00	0.00	0.07	0.08
ASHWOOD WALDOF SCHOOL, ASHWOOD	0.00	-21.00	0.00	0.00	0.00	-21.00
BAY VIEW REAL ESTATE	96.00	122.70	149.40	0.07	0.00	368.17
BAYVIEW MANAGEMENT	142.50	270.30	0.00	0.00	0.00	412.80
BEAUCHAMP PROPERTIES LLC	121.60	92.10	0.00	0.00	0.00	213.70
BELL CHRISTEN STONE	84.40	43.30	0.00	0.00	0.00	127.70
BENNNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER & COHN INC	0.00	1,223.47	1,950.20	612.20	0.00	3,785.87
BOWMAN WOODWORKING LLC	181.14	0.00	0.00	0.00	0.00	181.14
BROOKSIDE PLUMBING	0.00	0.00	0.00	0.00	-30.50	-30.50
BRYAN & DEANNA LACOMBE	30.10	0.00	0.00	0.00	0.00	30.10
BURGESS & BURGESS CONSTRUCTION	95.20	0.00	0.00	0.00	0.00	95.20
CAMDEN HARBOR DEPT	41.60	0.00	0.00	0.00	0.00	41.60
CAMDEN OPERA HOUSE	7.00	0.00	0.00	0.00	0.00	7.00
CAMDEN PARKS & REC	33.00	450.10	0.00	0.00	0.00	483.10
CAMDEN PUBLIC WORKS	925.80	613.40	0.00	0.00	0.00	1,539.20
CAMDEN REAL ESTATE	502.00	0.00	0.00	0.00	0.00	502.00
CAMDEN RIVER HOUSE HOTEL	0.00	5.00	0.00	0.00	0.00	5.00
CAMDEN WASTE WATER	0.00	4.00	0.00	0.00	4.40	8.40
CAMP BISHOPWOOD	94.00	81.70	0.00	0.00	0.00	175.70
CAUTELA EXCAVATION LANDSCAPE	0.00	56.04	103.55	16.74	0.00	176.33
CEDAR CREST INN	258.20	0.00	0.00	0.00	0.00	258.20
CENTER FOR FURNITURE	84.00	0.00	0.00	0.00	0.00	84.00
COASTAL BAY BULDERS	15.00	0.00	0.00	0.00	0.00	15.00
COLD MOUNTAIN BUILDERS	4.00	64.60	0.00	0.00	0.00	68.60
COMPLETE PROPERTY SOLUTIONS	62.40	0.00	0.00	0.00	0.00	62.40
CONSIDER IT CARPENTRY	243.60	48.70	0.00	0.00	0.00	292.30
COUNTRY-WAY CARPENTRY	571.20	0.00	0.00	0.00	0.00	571.20
COUNTRY INN ROCKPORT	18.00	0.00	0.00	0.00	0.00	18.00
CTCA LLC	50.00	0.00	0.00	0.00	0.00	50.00
CUSTOM HOME BUILDING	50.20	0.00	0.00	0.00	0.00	50.20
DAGGETT BUILDERS	484.20	0.00	0.00	0.00	0.00	484.20
DEAN PROPERTY SERVICES	252.80	8.80	0.00	0.00	0.00	261.60
DOWNEAST HOMES	381.20	0.00	0.00	0.00	0.00	381.20
FARLEY INC	15.40	91.80	1.80	0.00	32.02	141.02
FIRST CONGREGATIONAL CHURCH	31.60	0.80	0.00	0.00	0.00	32.40

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FITZY LLC	0.00	136.10	0.00	0.00	0.00	136.10
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	18.20	8.63	0.00	0.00	26.83
FORD ENTERPRISES LLC	28.00	0.00	0.00	0.00	0.00	28.00
FRANK SIMON	0.00	33.40	0.00	0.00	0.00	33.40
FRENCH & BRAWN	1,000.00	1,000.00	0.00	0.00	0.00	2,000.00
FROST & BRYANT	141.40	66.43	15.00	9.80	0.00	232.63
GEE LANDSCAPING	0.00	-6.80	0.00	0.00	0.00	-6.80
HANNAFORD BROTHERS	20,000.00	5,000.00	0.00	0.00	0.00	25,000.00
HARBOR BUILDERS	261.80	0.00	0.00	0.00	0.00	261.80
HARLEY COMPANY	457.80	91.00	0.00	0.00	0.00	548.80
HEAL'S RUBBISH REMOVAL	30,628.80	24,092.80	0.00	0.00	0.00	54,721.60
HEAL DEMO REMOVAL	1,325.80	2,822.60	0.00	0.00	0.00	4,148.40
HEARTWOOD CARPENTRY	24.00	0.00	0.00	0.00	0.00	24.00
HERITAGE BUILDERS	141.90	0.00	0.00	0.00	0.00	141.90
HERITAGE CARETAKING	0.00	5.00	0.00	0.00	0.00	5.00
HOLGERSON, INC.	24.40	0.00	0.00	0.00	0.00	24.40
HOOPER MASONRY INC	0.00	-73.40	0.00	0.00	0.00	-73.40
HOPKINS LANDSCAPING	0.00	2.00	20.70	0.00	0.00	22.70
HORCH ROOFING	457.80	0.00	0.00	0.00	0.00	457.80
Hospitality House/Knox County Coalition	24.00	0.00	0.00	0.00	0.00	24.00
IMY LANDSCAPING	259.15	278.60	48.00	0.00	0.00	585.75
IRV'S DRYWALL	1,935.10	0.00	0.00	0.00	0.00	1,935.10
JACKSON LANDSCAPE SERVICES	224.40	0.00	0.00	0.00	0.00	224.40
JASON BURGESS	169.30	28.00	0.00	0.00	0.00	197.30
JED PATTEN TRASH REMOVAL	3,904.80	2,981.87	0.00	0.00	0.00	6,886.67
JOHN KELLY PAINTING, INC.	0.00	0.00	4.67	1.82	0.00	6.49
K.DaneH.LLC	0.00	1,435.40	583.00	0.00	0.00	2,018.40
KATHERYN MCKAY GARDENS	0.00	178.04	104.20	85.81	0.00	368.05
KNOWLTON MOVING & STORAGE	0.00	76.00	0.00	0.00	0.00	76.00
KNOX MILL EAST ASSOC	0.00	8.00	0.00	0.00	0.00	8.00
LANDMARK CONSTRUCTION	124.40	0.00	0.00	0.00	0.00	124.40
LAUKKA CONSTRUCTION	12.00	0.00	0.00	0.00	0.00	12.00
LIMOGES CARPENTRY	696.70	0.00	0.00	0.00	0.00	696.70
LORRAINE CONSTRUCTION	98.10	129.85	58.10	0.00	0.00	286.05
MACCOOLE CONSTRUCTION	17.50	0.00	0.00	0.00	0.00	17.50
MAHOGANY	15.00	0.00	0.00	0.00	0.00	15.00
MAINE COAST CONSTRUCTION	441.70	0.00	0.00	0.00	0.00	441.70
MAINE SPORT	0.00	31.66	46.00	36.00	0.00	113.66
MAINE STATE FERRY SERVICE	500.00	500.00	0.00	0.00	0.00	1,000.00
MAPLE KNOLL BUILDERS	0.00	0.00	0.00	0.00	6.18	6.18
MARDENS LAWN & GARDEN CARE, LLC	42.20	4.93	0.00	0.00	0.00	47.13
MAXWELL & MICHAEL MACCOOLE	167.90	0.00	0.00	0.00	0.00	167.90
MAYNARD TOLMAN INC.	20.00	0.00	0.00	0.00	0.00	20.00
McCORMICK & ASSOCIATES	361.80	0.00	0.00	0.00	0.00	361.80
MCINTYRE BUILDERS	10.00	0.00	0.00	0.00	0.00	10.00

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MCKENZIE BRUCE	0.00	0.00	-12.40	0.00	0.00	-12.40
MCWILLIAMS JESSE	57.70	10.00	0.00	0.00	0.00	67.70
MEG MARKET	1,507.60	0.00	0.00	0.00	0.00	1,507.60
MEGUNTICOOK MANAGEMENT	10.00	0.00	-63.90	0.00	0.00	-53.90
MICHELLE BIANCHI	128.70	0.00	0.00	0.00	0.00	128.70
MILL STREET COMPANY LLC	150.00	0.00	0.00	0.00	0.00	150.00
MRS CHARLES CAWLEY	82.80	55.70	0.00	0.00	0.00	138.50
NASH PLUMBING	6.00	0.00	0.00	0.00	0.00	6.00
NEW LEAF CONSTRUCTION	0.00	213.50	349.20	0.00	0.00	562.70
NORTH ATLANTIC PAINTING COMPANY	5.00	0.00	-83.20	0.00	0.00	-78.20
NUDAY SERIA	0.00	0.00	9.60	0.00	0.00	9.60
O.B. & SONS, INC.	0.00	-7.20	0.00	0.00	0.00	-7.20
OBER & BARRETT BUILDERS	675.70	132.40	0.00	0.00	0.00	808.10
ONE STOP BUILDERS	299.15	0.00	0.00	0.00	0.00	299.15
OPTIMUM GLASS	17.00	0.00	6.30	0.00	0.00	23.30
P.G. WILLEY & CO.	120.40	0.00	0.00	0.00	0.00	120.40
PENOBSCOT BAY Y.M.C.A.	0.00	14.70	0.00	0.00	0.00	14.70
PHI HOME DESIGNS, LLC	258.80	0.00	0.00	0.00	0.00	258.80
POTTER BUILDING COMPANY	5.00	38.60	0.00	0.00	0.00	43.60
QUARRY HILL	69.90	0.00	0.00	0.00	0.00	69.90
R.A. LANE CONSTRUCTION	28.20	0.00	0.00	0.00	0.00	28.20
RANDY FROST	168.00	0.00	0.00	0.00	0.00	168.00
RANKIN'S INC.	1,021.00	1,000.00	0.00	0.00	0.00	2,021.00
RAYS CONSTRUCTION	12.00	66.04	5.60	15.40	0.00	99.04
RENEWAL ARBORICULTURE	0.00	0.00	46.00	0.00	0.00	46.00
RHINO SERVICES, LLC	190.00	0.00	0.00	0.00	0.00	190.00
RICHARD LERMOND	35.60	0.00	0.00	0.00	0.00	35.60
ROCKPORT GRANITE	0.00	25.08	33.87	46.94	300.58	406.47
ROCKPORT MARINE, INC.	2.00	0.00	0.00	0.00	0.00	2.00
ROCKPORT POST & BEAM	61.00	0.00	0.00	0.00	0.00	61.00
ROCKPORT PUBLIC WORKS	215.90	0.00	0.00	0.00	0.00	215.90
ROCKPORT STEEL INC	35.00	0.00	0.00	0.00	0.00	35.00
RUBENSTEIN ELECTRIC, INC.	41.00	0.00	0.00	0.00	0.00	41.00
RYAN FISHER	0.00	22.50	7.00	0.00	0.00	29.50
SAD #28 and FIVE TOWN CSD	400.90	74.60	0.00	0.00	0.00	475.50
SAMOSSET RESORT	814.40	0.00	0.00	0.00	0.00	814.40
SAMOSSET TIMESHARE	244.80	0.00	0.00	0.00	0.00	244.80
SCRAPDOGS COMMUNITY COMPOST	541.60	0.00	0.00	0.00	0.00	541.60
SEABORN BUILDERS	25.00	0.00	0.00	0.00	0.00	25.00
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-73.64	-73.64
SMALL IS BEAUTIFUL	0.00	132.70	0.00	0.00	0.00	132.70
SPOT ON BUILDERS	40.00	78.00	0.00	0.00	0.00	118.00
STEPHEN WICKENDEN	3.50	0.00	0.00	0.00	0.00	3.50
STRONG YOUNG MEN	241.20	0.00	0.00	0.00	0.00	241.20
SUPERIOR RESTORATION	576.30	0.00	0.00	0.00	0.00	576.30

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TANGLEWOOD 4-H CAMP	119.40	38.40	0.00	0.00	0.00	157.80
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THOMAS BLAND BUILDER	58.10	113.40	0.00	0.00	0.00	171.50
TOWN OF CAMDEN	0.00	46.10	0.00	0.00	0.00	46.10
TOWN OF HOPE	2,600.00	0.00	0.00	0.00	0.00	2,600.00
TREEKEEPERS, LLC	352.60	0.00	0.00	0.00	0.00	352.60
UHLL BUILDERS, INC.	63.00	0.00	0.00	0.00	1.71	64.71
VIKING INC	10.00	0.00	0.00	0.00	0.00	10.00
VILLAGE BUILDERS&REMODELING	105.00	245.90	37.00	0.00	0.00	387.90
VISION BUILDERS	97.80	2.95	0.00	0.00	0.00	100.75
Walk	0.00	2.15	2.15	0.00	71.40	75.70
WALK-IN	0.00	0.00	0.00	0.00	61.40	61.40
WALK IN I	0.00	135.00	0.00	0.00	0.00	135.00
walkin 4	0.00	18.06	0.00	0.00	0.00	18.06
WATERFRONT RESTAURANT	14.00	0.00	0.00	0.00	0.00	14.00
WILLIAM BEHRENS	10.00	0.00	0.00	0.00	0.00	10.00
WJR CARPENTRY	0.00	372.40	0.00	0.00	0.00	372.40
TOTAL	81,601.18	44,759.83	3,645.48	1,118.22	296.24	131,420.95