



**Mid-Coast Solid Waste Corporation
Board of Directors Meeting
August 26, 2020 – 6:30 p.m.**

Agenda

This meeting will be done by teleconference through Zoom and streamed at:
www.youtube.com/TownofCamdenMaine.

- A. Public & Director Comments** *(please limit public comment to non-agenda items)*
- B. Review and Approval of July 29, 2020 Meeting Minutes**
- C. Facility Manager Report**
- D. Election and Approval of Officer of the Corporation – Vice Chair**
- E. Recommendation to create digital directory for Board of Director meetings**
 - a. Eliminate hard copy binders and replace with USB flash drive directories**
- F. Finance Committee Report**
 - a. Recommendation for Auditing Services**
 - b. Recommend W. H. Brewer for 3-year contract**
- G. Strategic & Capital Planning Committee Report**
 - a. Waste Management Facility Tour**
 - b. Recommendation for MSW contract**
- H. Financials/Finance Committee**
- I. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS ANNUAL MEETING
July 29, 2020**

MEMBERS PRESENT: Bob Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Debra Hall – Rockport, Denise Munger – Rockport, Keryn Laite – Lincolnville, David Barrows (Secretary) – Lincolnville, Michael Brown (Vice-Chair) – Hope, Wendy Pelletier – Hope

MEMBERS ABSENT: None

REPRESENTATIVES PRESENT: William Post – Town Manager Rockport, Michael Martunas, Manager MCSWC, David St. Laurent, DPW Director Camden, ME

Bob Falciani, Chair, called the Annual Meeting to order at 6:32 pm.

1. ELECTION OF OFFICERS OF THE CORPORATION:

- a. Falciani, Chair opened the nominations for officers for fiscal year 2020-2021.

Falciani called for nominations for the position of Board Chair. Debra Hall nominated Robert Falciani. Laite seconded the nomination. No Discussion on the nomination. With no further nominations, a roll call vote was taken: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

Falciani called for nominations for the position of Vice Chair. Alison McKellar nominated Michael Brown. Pelletier seconded the nomination. No Discussion on the nomination. With no further nominations, a roll call vote was taken: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

Falciani called for nominations for the position of Secretary. Debra Hall nominated David Barrows. Munger seconded the nomination. No Discussion on the nomination. With no further nominations, a roll call vote was taken: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

Falciani called for nominations for the position of Treasurer. Wendy Pelletier nominated Alison McKellar. Debra Hall seconded the nomination. No Discussion on the nomination. With no further nominations, a roll call vote was taken: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows Brown, & Falciani. No's none. Motion passed unanimously.

b. Committee Assignments

Falciani asked if changes or discussion on the Committee member assignments was needed. McKellar asked to join the Strategic and Planning Committee, which then opened a seat on the Governance Committee. Robert Falciani agreed to fill the seat vacated by McKellar on the Governance Committee. Debra Hall announced that she was stepping down from the Finance Committee and that William Post, Town Manager of Rockport had agreed to take that seat. Further Committee assignment discussion should be brought to the Facility Manager.

2. ESTABLISH WEIGHTED VOTES FOR FISCAL YEAR:

Falciani stated the weighted votes. The stated figures represented the percentage of assessment, per town, as approved by the overall Budget vote for FY2020-21. There is no need of further votes on this matter.

3. FEE SCHEDULE REVIEW AND APPROVAL FOR FY20-21:

McKellar informed the Board that the Finance Committee reviewed the Fee Schedule and agreed to the figures presented. McKellar noted the costs of yellow bag fees might need review for a price increase if the budgeted costs for MSW Disposal is affected by still to be completed contract proposals.

Falciani entertained a motion to approve the fee schedule. Alison McKellar moved to approve the fee schedule as presented. Laite seconded. No Discussion. A roll call vote taken: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown, & Falciani. No's none. Motion passed unanimously.

Falciani closed the Annual Meeting and opened the Regular Board Meeting at 6:45 pm.

A. PUBLIC & DIRECTOR COMMENTS:

McKellar presented a Finance Committee Report from a meeting held on July 27, 2020. The Committee reviewed draft year-end financial reports and noted the company ended the year in the black. The labor and benefit expense lines were underutilized due to vacancies that were not filled. Additionally, several of the revenue lines exceeded budgeted projections for income, including landfill fees, bag fees and per ton tipping fees. Expense overruns did occur in areas such as leachate, landfill development, fire suppression and facility maintenance/repair for the overall year. An RFP for auditing services will end on July 31 and results will be reviewed in early August.

McKellar opened a discussion on providing the employees with a year-end stipend in recognition of efforts and work accomplished in the past year despite many changes and challenges. A lengthy discussion took place and Martunas suggested calculating the figures for an employee bonus by quantifying sums based on the work schedules of the employees.

Falciani entertained a motion to add an agenda item to discuss and vote on an employee bonus.

Alison McKellar moved to add discussion and possible vote to the agenda to determine an employee bonus. Hall seconded. No discussion. Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

NOTE: Due to a technical issue with the online meeting site, the Board of Directors Meeting halted at 7:00 pm. The meeting restarted with a new online invitation at 7:15 pm. Wendy Pelletier of Hope was unable to re-connect at this point.

1. EMPLOYEE FISCAL YEAR 2019-2020 YEAR END BONUS: DISCUSSION AND VOTE:

A brief discussion on the rationale of the bonus was held and it was clarified it would be a onetime bonus based on the exceptional work efforts of the staff over the past year. Brown asked to clarify that the labor and benefits year-end figures included all changes that occurred during the year. McKellar further discussed the draft year-end figures reviewed by the Committee as reported on the most recent copy of the draft expense report.

Falciani entertained a motion to award a one time, year-end bonus to the current employees of MCSWC. Alison McKellar moved to allow up to \$7,000 in bonus funds, to be distributed to the current employees, as determined by the Manager. Laite seconded. No Discussion. Roll call vote: Aye's: McKellar, Laite, Munger, Hall, Barrows, Brown, & Falciani. (Pelletier not present) Motion passed unanimously

B. APPROVE MEETING MINUTES OF June 24, 2020:

Chair Casas entertained a motion to approve the minutes of June 24, 2020. Keryn Laite moved to approve the minutes as presented. Barrows seconded. Roll call vote: Motion passed 6-1-0 (85.03 favored, 14.97 abstained, 0 opposed (Hall abstained due to absence, Pelletier not present).

C. PROPOSED MCSWC BYLAW AMENDMENTS:

Chair Falciani asked Debra Hall to provide an overview of the information provided by the Governance Committee on proposed Bylaw amendments. Hall provided a revised red-line version dated July 27, 2020 that included all changes already adopted by the Board and the non-substantive changes that still need to be adopted by the Board. In addition, one substantive change to the role of the Finance Committee was included in the revision. The substantive change, found on page 3, Section 6 (1) Finance Committee was previously discussed in January and February; the Board noted at prior meetings that the Finance Committee is charged with reviewing and recommending expenditures over \$5,000 to the Board. Discussion on if these expenditures were already budgeted for they should not need further Finance Committee approval. The only substantive change is to insert the word "unbudgeted" as indicated in the draft copy presented.

Falciani noted the development of a purchasing policy might be goal put forward to the Manager. St. Laurent opened a brief discussion on the importance of the manager having latitude to deal with unforeseen or emergency needs not budgeted such as regulatory issues or the Health or Safety of the community. St. Laurent suggested adding language that allowed expenditures of this nature to occur if needed. Hall noted that these non-substantive changes (excluding the Finance Committee change) have been on Board agendas since January 2020 so the Board has had notice of these changes for approximately 6 months.

Chair Falciani entertained a motion. Debra Hall moved to waive the 5-day requirement of notice for amendment changes to the Bylaws. Keryn Laite seconded. No discussion. Roll call vote: Aye's: McKellar, Laite, Munger, Hall, Barrows Brown, & Falciani. No's none. Motion passed unanimously. (Pelletier was absent)

Falciani asked Hall to clarify the change under discussion. Hall moved to change to Article III, Section 6 (1) b to read as follows; b. review and recommend to the Board any unbudgeted purchase in excess of Five Thousand dollars (\$5,000). Keryn Laite seconded. No discussion. ***Roll call vote: Aye's: McKellar, Laite, Munger, Hall, Barrows Brown, & Falciani. No's none. Motion passed unanimously. (Pelletier was absent)***

NOTE: Wendy Pelletier rejoined the meeting.

Chair Falciani entertained a motion for the annotations made to the Bylaw document. Keryn Laite moved the Board put forth the proposed MCSWC Bylaw Amendments as presented. McKellar seconded. No Discussion. **Roll call vote: Aye's: McKellar, Laite, Munger, Hall, Barrows Brown, & Falciani. No's none. Pelletier Abstained. Motion passed 7-1-0 (94.97 favored, 5.03 abstained (Pelletier), 0 opposed).**

D. FACILITY MANAGER REPORT:

Martunas provided a COVID update including a brief review of facemask and social distancing policies used at the facility in connection with the July 8 order from Governor Mills. Martunas reported an accident involving an employee that occurred on July 25 in the grinding area. Martunas touched on the possibility of outsourcing grinding brush at the facility. Help wanted advertisements are running in various publications and online services. A final note on machinery considerations for the landfill and ongoing loader repair was provided. Falciani polled the Board for questions or comments on the report provided by Martunas included in the packet. There was no further discussion.

E. STRATEGIC AND CAPITAL PLANNING COMMITTEE REPORT:

a. MSW Disposal Contract Options

A spreadsheet matrix of information outlining MSW Disposal Contract Options, which included facilities at PERC, ecomaine, Crossroads Landfill and the MRC facility in Hampden, was reviewed. SCP Committee members recommend supporting a 3-year contract at this time. Martunas and St. Laurent walked the Board through the information and a discussion on the possibility of landfilling the MSW collected by MCSWC was held. Following a review of the projected costs for MSW disposal McKellar discussed the possibility of landfilling MSW waste as opposed to an increased carbon footprint for MCSWC if it continues to haul waste to ecomaine. St. Laurent added there is an environmental responsibility, obligation to serving the community and financial aspects and benefits that need consideration before contracting. McKellar added that at MRC / Coastal Resources technology is in place, but other facility functions and financial issues for many Maine municipalities remain and will need to be iron out with time. Barrows, Munger and Pelletier spoke to the advantages of having a longer-term contract and the interconnected positive reflection on hauling costs. Discussion followed on contract terms, designs, and transportation needs. Martunas explained the matrix included all the costs for disposal including proposed trucking costs. St. Laurent and McKellar further suggested board members participate in site visits, as well as, undergo an audit of financial information, capacity levels and long-term footprint impacts before decisions on a new contract are made. Several members voiced a preference to see a written contract proposal before voting on this matter. Hall suggested clarifying allowable actions of the Board in the contract provision language of the Interlocal Agreement. Falciani suggested information be gathered and the Manager and SPC move forward in good faith discussions with Crossroads prior to the next Board meeting.

Chair Falciani entertained a motion to adjourn. Alison McKellar moved to adjourn the meeting at 8:12 pm. Pelletier seconded. No discussion. Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

F. ADJOURN:

Chair Falciani entertained a motion to adjourn. Alison McKellar moved to adjourn the meeting at 8:12 pm. Pelletier seconded. No discussion. Roll call vote: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, Brown & Falciani. No's none. Motion passed unanimously.

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

SCHEDULED MEETINGS:

Board of Directors Meetings:

August 26, 2020 Meeting, 6:30 pm via teleconference through Zoom

Executive Committee Meeting: TBD

Committee Meetings:

Finance: TBD

Governance: TBD

Personnel: TBD

Strategic & Capitol Planning: TBD



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING

MANAGERS REPORT: 08-26-2020

FACILITY UPDATES:

SAFETY:

In response to the COVID-19 pandemic, MCSWC has developed operational policies and procedures, in accordance with the Maine CDC and Governor Mills' guidelines, to protect the health and safety of MCSWC employees and the community. Governor Mills issued an Executive Order on July 8th strengthening the use of face covering. The Order requires face coverings in retail stores over 50,000 sq. ft., eating establishments, bars, tasting rooms, and lodging and accommodations. This Order does not require employees or patrons of MCSWC to wear face coverings. However, the use of face masks and social distancing is encouraged at the facility. MCSWC now requires Gate House Operators to wear face coverings/masks while on duty.

A Camden resident filed a complaint with MCSWC on August 20th over concerns that MCSWC employees are not wearing masks. MCSWC Management explained to the resident that pursuant to the Governor's Executive Order masks are not required at the MCSWC facility, but their use is strongly encouraged. MCSWC is an outdoor facility and employees adhere to strict social distancing between employees and residents. Employees are also provided the proper Personal Protection Equipment (PPE) for handling MSW and recycling materials.

On August 12th an employee received a minor laceration on his right elbow while working in the Recycling Building. The injury required first aid (bandaid) and no additional medical attention.

Forklift and skid steer refresher training is scheduled for 9 employees on August 24th. Training consists of a short classroom and video session followed by hands-on inspection and employee operation and evaluation by a certified instructor. Each employee will receive a certificate confirming completion of the course.

TRANSFER FACILITY:

Scrapdogs household composting program resumed operation at MCSWC on August 3rd. The program collects food scraps and other household compostable material in secure containers at the facility. The containers are routinely collected and replaced with clean, sanitized containers.

New signage for the Sheetrock and Scrap Metal areas received on August 20th.



MCSWC contacted Maine Custom Woodlands (MCW), a Durham, ME company specializing in chipping brush for private and municipal organizations. MCSWC is interested in the costs and logistics of having the chipping and disposal of brush collected from residents contracted to MCW. Initial discussions indicate that it would be beneficial for MCW to provide this service, both from an employee safety as well as a cost saving initiative. However, this program would require MCSWC to store a very large quantity of brush onsite. MCSWC is evaluating current site operations to determine if a trail with MCW is feasible.



LANDFILL OPERATION AND LEACHATE MONITORING:

The new monitoring well installed in May to replace the damaged piezometer B-4 continues to provide reliable leachate level data. Leachate level within the landfill is currently below the target elevation of 98 ft. (93' on 8/17). The leachate pumping system has been periodically turned off during the month to appropriately manage leachate discharge costs while still maintaining compliance with the required leachate level within the landfill. Production and monitoring well extension scheduled for end of August.

The fire suppression pumping system was received on August 12th. The system includes a portable high pressure pump to pull water from JQN and 600' of discharge hose to supply up to 185 gpm onto the landfill if needed. Additional pipe and fittings to construct additional injection probes has been ordered and is expected onsite by the end of August.

Earthwork on the northern side of the landfill to improve stormwater migration and provide daily cover to mitigate fire hazards scheduled for the week of August 24th.

The bulldozer returned to MCSW on July 30th after offsite repairs to the Diesel Exhaust Fluid (DEF) system. So far, three (3) weeks of daily operation with no problems.

ADMINISTRATIVE:

Continued focus on updating the MCSW environmental, safety, and operational manuals and training programs. These include:

- Health and Safety Manual
- Operator Training Program
- Job Hazard Analysis Forms

Waste Management Facility Tour: On August 17th three (3) Board members, the Camden Public Works Director, and the MCSWC Facility Manager toured the Waste Management (WM) landfill facility in Norridgewock, ME. The tour began with a socially distanced outside discussion of the facility by WM's Operations Manager, Chief Engineer, and Public Relations Manager. The tour included a masked drive around the facility in two (2) groups. Each group toured the facility's leachate collection system, methane collection and energy generation facility, and the active face of the landfill. The WM facility presented as a well managed, clean, and environmentally responsible facility.

A new full-time Operator began work on August 18th. This employee has several years of heavy equipment operator experience and primary responsibilities will be front-end loader operation for scrap metal and sheetrock, brush grinding, and bulldozer on the landfill.

A new part-time Operator began on August 20th. This employee has several years experience driving commercial vehicles and operating light and medium sized equipment (forklift and front-end loader). Primary responsibilities will include loading and unloading roll-off containers for recycling and MSW and assisting with recycling activities.

A part-time employee is scheduled to retire at the end of August. After 18 years of working Saturday's to help grind brush and run the loader, he has decided to relax a little and enjoy time with his wife and grand children. MCSWC thanks him for his years of service and wishes him the best of luck in the years to come.

As approved at the July Board of Directors meeting, MCSWC paid out bonuses to all employees as a thank you for all the hard work and dedication to maintain the smooth operation of the facility. Employees received the bonuses on August 14th.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

5-Year Capital Investment Plan: MCSWC will present a 5-year Capital Investment Plan to the Strategic and Capital Planning Committee by Sept. 1, 2020. The plan will detail proposed capital investments and site improvements through FY 2025. Projects includes upgrades to the MSW compactors, replacement of heavy equipment, pavement and site upgrades, and building improvements.

Paintcare Drop-off Location: MCSWC has contacted Paintcare Inc., a national paint and stain collection and disposal organization, to discuss the logistics of becoming a certified drop-off location. MCSWC is reviewing Paintcare's contract terms and the requirements of managing a Paintcare program.

Flora growing adjacent to the landfill:

Helianthus annuus – Common Sunflower



Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General	2,237,700.00	0.00	96,969.57	0.00	96,969.57	2,140,730.43	4.33
01 - General Administration	219,366.00	0.00	23,040.75	0.00	23,040.75	196,325.25	10.50
01 - Manager	80,325.00	0.00	13,338.00	0.00	13,338.00	66,987.00	16.61
03 - Admin Asst	43,684.00	0.00	4,200.00	0.00	4,200.00	39,484.00	9.61
04 - Contract Bookkeeping	28,000.00	0.00	1,541.41	0.00	1,541.41	26,458.59	5.51
06 - Community Committee Projects	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
10 - Office Supplies & Equipment	6,700.00	0.00	430.37	0.00	430.37	6,269.63	6.42
11 - Software License & Support	10,000.00	0.00	0.00	0.00	0.00	10,000.00	0.00
12 - General Legal	16,000.00	0.00	0.00	0.00	0.00	16,000.00	0.00
16 - Audit	8,500.00	0.00	0.00	0.00	0.00	8,500.00	0.00
17 - Communications	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
18 - Seminar & Training Expense	2,100.00	0.00	0.00	0.00	0.00	2,100.00	0.00
19 - Safety Training & Equipment	5,000.00	0.00	16.75	0.00	16.75	4,983.25	0.34
20 - Dues	3,678.00	0.00	3,514.22	0.00	3,514.22	163.78	95.55
21 - In Lieu of Taxes/Payment	4,379.00	0.00	0.00	0.00	0.00	4,379.00	0.00
05 - Operations - Wages	410,000.00	0.00	31,942.16	0.00	31,942.16	378,057.84	7.79
02 - Full Time Labor	345,000.00	0.00	24,322.00	0.00	24,322.00	320,678.00	7.05
03 - Part Time Labor	62,000.00	0.00	7,162.64	0.00	7,162.64	54,837.36	11.55
04 - Overtime	3,000.00	0.00	457.52	0.00	457.52	2,542.48	15.25
10 - Employee Benefits & Insurance	317,463.00	0.00	25,129.88	0.00	25,129.88	292,333.12	7.92
01 - Health Insurance	188,500.00	0.00	13,039.65	0.00	13,039.65	175,460.35	6.92
02 - FICA	41,330.00	0.00	3,210.58	0.00	3,210.58	38,119.42	7.77
03 - Unemployment	1,000.00	0.00	114.28	0.00	114.28	885.72	11.43
04 - Workers Compensation	38,025.00	0.00	5,372.85	0.00	5,372.85	32,652.15	14.13
05 - ICMA Retirement	23,176.00	0.00	1,822.68	0.00	1,822.68	21,353.32	7.86
06 - Income Protection	4,532.00	0.00	274.90	0.00	274.90	4,257.10	6.07
07 - Clothing	6,500.00	0.00	94.94	0.00	94.94	6,405.06	1.46
08 - Health Insurance Buyout	14,400.00	0.00	1,200.00	0.00	1,200.00	13,200.00	8.33
15 - Insurance	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
01 - Public Official Liability/Prop	18,000.00	0.00	8,696.00	0.00	8,696.00	9,304.00	48.31
20 - Facility	54,080.00	0.00	1,432.30	0.00	1,432.30	52,647.70	2.65
01 - Utilities	13,000.00	0.00	784.46	0.00	784.46	12,215.54	6.03
05 - Station Maintenance	19,880.00	0.00	479.84	0.00	479.84	19,400.16	2.41
07 - Communication - on site	200.00	0.00	0.00	0.00	0.00	200.00	0.00
08 - Portable Toilet Service	1,000.00	0.00	80.00	0.00	80.00	920.00	8.00
10 - Equipment Maintenance & Fuel	2,500.00	0.00	0.00	0.00	0.00	2,500.00	0.00
14 - Break/Rest Supplies	2,500.00	0.00	0.00	0.00	0.00	2,500.00	0.00
15 - Traffic Control/Replace Signs	6,500.00	0.00	88.00	0.00	88.00	6,412.00	1.35

Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
19 - Steel & Fabrication	8,500.00	0.00	0.00	0.00	0.00	8,500.00	0.00
25 - Operational Costs-MSW	675,750.00	0.00	520.40	0.00	520.40	675,229.60	0.08
05 - Equipment Maintenance/Supplies	14,000.00	0.00	46.15	0.00	46.15	13,953.85	0.33
07 - Compost Pilot	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
08 - Waste Oil	700.00	0.00	0.00	0.00	0.00	700.00	0.00
10 - Purchase of Bags	50,600.00	0.00	0.00	0.00	0.00	50,600.00	0.00
12 - Universal Household Waste	1,000.00	0.00	0.00	0.00	0.00	1,000.00	0.00
13 - HHW Day Cost	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
14 - Roll-off Truck Maint/Repair	5,000.00	0.00	0.00	0.00	0.00	5,000.00	0.00
15 - Scale	2,000.00	0.00	0.00	0.00	0.00	2,000.00	0.00
16 - Hauling to ecomaine	230,250.00	0.00	0.00	0.00	0.00	230,250.00	0.00
17 - Tipping at ecomaine	358,200.00	0.00	0.00	0.00	0.00	358,200.00	0.00
18 - Electricity	6,000.00	0.00	474.25	0.00	474.25	5,525.75	7.90
30 - Recycling	100,397.00	0.00	3,928.70	0.00	3,928.70	96,468.30	3.91
02 - Recycle Metal Transportation	28,800.00	0.00	3,200.00	0.00	3,200.00	25,600.00	11.11
06 - Sales Expense	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Freon Removal	4,100.00	0.00	0.00	0.00	0.00	4,100.00	0.00
08 - Recycling Supplies	5,482.00	0.00	0.00	0.00	0.00	5,482.00	0.00
09 - Equipment Maintenance & Repair	18,500.00	0.00	0.00	0.00	0.00	18,500.00	0.00
10 - Building Maintenance & Repair	19,650.00	0.00	0.00	0.00	0.00	19,650.00	0.00
18 - Electricity	9,500.00	0.00	565.75	0.00	565.75	8,934.25	5.96
19 - Fuel/Oil	8,365.00	0.00	162.95	0.00	162.95	8,202.05	1.95
35 - Operational Costs-CDD	280,075.00	0.00	2,279.38	0.00	2,279.38	277,795.62	0.81
01 - Leachate	116,000.00	0.00	0.00	0.00	0.00	116,000.00	0.00
03 - Analytical	29,675.00	0.00	0.00	0.00	0.00	29,675.00	0.00
04 - Landfill Development	45,000.00	0.00	560.00	0.00	560.00	44,440.00	1.24
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	0.00	0.00	0.00	17,000.00	0.00
08 - Dozer Fuel/Maintenance	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
09 - Construction Demo Diversion	18,000.00	0.00	20.10	0.00	20.10	17,979.90	0.11
11 - OCB Maintenance & Repair	500.00	0.00	0.00	0.00	0.00	500.00	0.00
12 - Sheetrock Diversion	30,000.00	0.00	1,634.00	0.00	1,634.00	28,366.00	5.45
15 - DEP Landfill Fee	8,000.00	0.00	0.00	0.00	0.00	8,000.00	0.00
18 - Electricity	1,900.00	0.00	65.28	0.00	65.28	1,834.72	3.44
40 - Debt Service - Principal	35,972.00	0.00	0.00	0.00	0.00	35,972.00	0.00
14 - Equipment Lease-5 Year	35,972.00	0.00	0.00	0.00	0.00	35,972.00	0.00
42 - Debt Service - Interest	1,597.00	0.00	0.00	0.00	0.00	1,597.00	0.00

Expense Summary Report

Account	Budget	Budget	----- Y T D -----		Net	Unexpended	Percent
	Original	Adjustments	Debits	Credits			
1 - General CONT'D							
14 - Equipment Lease/Purchase	1,597.00	0.00	0.00	0.00	0.00	1,597.00	0.00
45 - Capital Expenditures	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00
18 - MSW Compactor Control Bldg	25,000.00	0.00	0.00	0.00	0.00	25,000.00	0.00
48 - Capital Reserves	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	0.00	0.00	0.00	100,000.00	0.00
Final Totals	2,237,700.00	0.00	96,969.57	0.00	96,969.57	2,140,730.43	4.33

Revenue Summary Report

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
				Debits	Credits	Net		
1 - General	2,237,700.00	0.00	2,237,700.00	0.00	264,650.11	264,650.11	1,973,049.89	11.83
01 - Pay Per Bag	475,000.00	0.00	475,000.00	0.00	60,982.90	60,982.90	414,017.10	12.84
02 - Per Ton Fee	471,240.00	0.00	471,240.00	0.00	10,313.08	10,313.08	460,926.92	2.19
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	50.22	50.22	949.78	5.02
04 - Miscellaneous Income	2,800.00	0.00	2,800.00	0.00	1,125.58	1,125.58	1,674.42	40.20
06 - Sheetrock	30,000.00	0.00	30,000.00	0.00	1,660.35	1,660.35	28,339.65	5.53
07 - Baled Sales	40,000.00	0.00	40,000.00	0.00	6,092.44	6,092.44	33,907.56	15.23
09 - Recyclable Metal Disposal	52,250.00	0.00	52,250.00	0.00	5,501.55	5,501.55	46,748.45	10.53
10 - Bottle Returns	15,000.00	0.00	15,000.00	0.00	74.56	74.56	14,925.44	0.50
11 - UHW	5,000.00	0.00	5,000.00	0.00	603.00	603.00	4,397.00	12.06
12 - Valve & Freon Removal	6,000.00	0.00	6,000.00	0.00	730.00	730.00	5,270.00	12.17
14 - HHW Day - Unit Fees	1,500.00	0.00	1,500.00	0.00	0.00	0.00	1,500.00	0.00
17 - 4 Town Demo Debris	264,385.00	0.00	264,385.00	0.00	23,874.55	23,874.55	240,510.45	9.03
18 - Regional Demo Debris	88,825.00	0.00	88,825.00	0.00	7,958.11	7,958.11	80,866.89	8.96
19 - Brush Disposal	26,125.00	0.00	26,125.00	0.00	2,213.26	2,213.26	23,911.74	8.47
20 - Green Chip Sales	11,000.00	0.00	11,000.00	0.00	1,871.60	1,871.60	9,128.40	17.01
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	359.41	359.41	4,640.59	7.19
63 - Use of Unassigned Fund Balance	35,000.00	0.00	35,000.00	0.00	0.00	0.00	35,000.00	0.00
68 - Use of Equip Replacement Fund	63,000.00	0.00	63,000.00	0.00	0.00	0.00	63,000.00	0.00
71 - Use of Bag Fee Stbliztn Fund	40,617.00	0.00	40,617.00	0.00	0.00	0.00	40,617.00	0.00
72 - Use of Facility Imp. Reserve	12,000.00	0.00	12,000.00	0.00	0.00	0.00	12,000.00	0.00
76 - Use of Accrued Liability Reser	27,000.00	0.00	27,000.00	0.00	0.00	0.00	27,000.00	0.00
91 - Camden Assessment	242,150.00	0.00	242,150.00	0.00	60,537.50	60,537.50	181,612.50	25.00
92 - Rockport Assessment	169,184.00	0.00	169,184.00	0.00	42,296.00	42,296.00	126,888.00	25.00
93 - Lincolnville Assessment	96,781.00	0.00	96,781.00	0.00	24,195.25	24,195.25	72,585.75	25.00
94 - Hope Assessment	56,843.00	0.00	56,843.00	0.00	14,210.75	14,210.75	42,632.25	25.00
Final Totals	2,237,700.00	0.00	2,237,700.00	0.00	264,650.11	264,650.11	1,973,049.89	11.83

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of August 21, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2021 COMMERCIALTRASH ROCKPORT	110.80	113.60	0.00	0.00	0.00	224.40
AHP CAMDEN LLC	48.20	5.00	0.00	0.00	0.00	53.20
ALDEMERE FARMS	32.30	63.60	12.35	0.00	0.00	108.25
AMERICAN DREAM COMPANY	4.80	35.20	0.00	0.00	0.00	40.00
AMES LANDSCAPE	0.00	468.17	0.34	9.15	26.10	503.76
ANDREW EAST CONSTRUCTION	20.00	0.32	0.00	0.00	0.00	20.32
ANTHONY SIMAITIS MASONRY	0.00	250.41	1,286.60	1,138.20	0.00	2,675.21
ARTISAN BOATWORKS	0.00	0.00	0.00	0.00	0.07	0.07
ASHWOOD WALDOF SCHOOL, ASHWOOD	0.00	21.00	0.00	0.00	0.00	21.00
BAY VIEW REAL ESTATE	202.10	132.77	52.70	0.00	0.00	387.57
BAYVIEW MANAGEMENT	859.40	356.60	0.00	0.00	0.00	1,216.00
BEAUCHAMP PROPERTIES LLC	60.00	147.78	0.00	0.00	0.00	207.78
BELL CHRISTEN STONE	23.50	42.80	0.00	0.00	0.00	66.30
BENNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER & COHN INC	0.00	612.20	0.00	0.00	0.00	612.20
BRODIS BUILDERS	20.00	2.07	0.00	0.00	0.00	22.07
BROOKSIDE PLUMBING	0.00	0.00	0.00	0.00	-55.70	-55.70
BURGESS & BURGESS CONSTRUCTION	108.70	0.00	0.00	0.00	0.00	108.70
CAMDEN PARKS & REC	0.00	0.00	-4.20	0.00	0.00	-4.20
CAMDEN PUBLIC WORKS	774.80	269.20	449.60	0.00	0.00	1,493.60
CAMDEN WASTE WATER	0.00	0.00	4.40	0.00	0.00	4.40
CAMDEN WHOLE HEALTH	0.00	126.35	55.77	30.07	45.57	257.76
CAMP BISHOPWOOD	73.60	0.00	0.00	0.00	0.00	73.60
CAUTELA EXCAVATION LANDSCAPE	0.00	6.21	236.20	56.00	0.00	298.41
CENTER FOR FURNITURE	40.00	0.00	0.00	0.00	0.00	40.00
COASTAL BAY BULDERS	15.00	41.26	10.87	10.93	60.98	139.04
COLD MOUNTAIN BUILDERS	107.60	672.10	0.00	0.00	0.00	779.70
COMPLETE PROPERTY SOLUTIONS	210.50	259.00	0.00	0.00	0.00	469.50
CONSIDER IT CARPENTRY	90.30	0.38	0.00	0.00	0.00	90.68
COUNTRY-WAY CARPENTRY	132.00	102.60	0.00	0.00	0.00	234.60
CTCA LLC	102.40	0.00	0.00	0.00	0.00	102.40
CUSTOM HOME BUILDING	97.80	0.00	0.00	0.00	0.00	97.80
DAGGETT BUILDERS	107.00	282.80	0.00	0.00	0.00	389.80
DEAN PROPERTY SERVICES	23.20	13.52	56.00	4.80	0.00	97.52
DEANE ENTERPRISES	0.00	201.20	0.00	0.00	0.00	201.20
DELPONTE REMODELING	141.20	150.55	0.00	0.00	0.00	291.75
DOWNEAST HOMES	133.30	0.00	0.00	0.00	0.00	133.30
EBS BUILDERSCAMDEN	4,012.00	0.00	0.00	0.00	0.00	4,012.00
FARLEY INC	0.00	406.70	104.82	0.00	0.00	511.52
FITZY LLC	0.00	124.82	0.00	0.00	0.00	124.82
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	-17.97	0.00	0.00	0.00	-17.97
FORD ENTERPRISES LLC	28.00	100.80	0.00	0.00	0.00	128.80
FRENCH & BRAWN	1,000.00	1,500.00	500.00	10.36	0.00	3,010.36
FROST & BRYANT	0.00	9.80	0.00	0.00	0.00	9.80
GEE LANDSCAPING	8.40	5.20	0.00	0.00	0.00	13.60

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of August 21, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
GUITE PROPERTY	203.80	273.60	0.00	0.00	0.00	477.40
HANNAFORD BROTHERS	19,000.00	2,500.00	0.00	0.00	0.00	21,500.00
HARBOR BUILDERS	29.40	54.50	0.00	0.00	0.00	83.90
HARLEY COMPANY	74.60	0.00	0.00	0.00	0.00	74.60
HATCHET MOUNTAIN BUILDERS	42.00	7.00	0.00	0.00	0.00	49.00
HEAL'S RUBBISH REMOVAL	34,097.80	20,976.00	0.00	0.00	0.00	55,073.80
HEAL DEMO REMOVAL	2,322.60	4,431.74	0.00	0.00	0.00	6,754.34
HEARTWOOD CARPENTRY	46.40	0.00	0.00	0.00	0.00	46.40
HERITAGE BUILDERS	5.00	0.00	0.00	0.00	0.00	5.00
HERITAGE CARETAKING	0.00	69.78	35.00	0.00	0.00	104.78
HERMAN SUMMERS	108.80	0.00	0.00	0.00	0.00	108.80
HIGHLAND PARK APTS	38.10	0.00	0.00	0.00	0.00	38.10
HILT MASONRY	15.00	25.00	0.00	0.00	0.00	40.00
HOLGERSON, INC.	0.00	-80.60	0.00	0.00	0.00	-80.60
HOOPER MASONRY INC	216.60	0.00	0.00	0.00	0.00	216.60
HOPKINS LANDSCAPING	0.00	11.31	30.77	92.31	5.41	139.80
HORCH ROOFING	958.60	390.60	0.00	0.00	0.00	1,349.20
Hospitality House/Knox County Coalition	100.30	0.00	0.00	0.00	0.00	100.30
IMY LANDSCAPING	48.00	0.00	0.00	0.00	0.00	48.00
IRV'S DRYWALL	1,740.40	1,219.60	0.00	0.00	0.00	2,960.00
JED PATTEN TRASH REMOVAL	4,088.60	3,861.74	2,902.29	41.95	0.00	10,894.58
JOHN KELLY PAINTING, INC.	0.00	263.40	13.92	16.14	74.95	368.41
K.DaneH.LLC	0.00	426.69	198.60	0.00	0.00	625.29
KATHERYN MCKAY GARDENS	0.00	80.51	0.00	0.00	0.00	80.51
KNOWLTON MOVING & STORAGE	0.00	106.20	0.00	0.00	0.00	106.20
KNOX MILL EAST ASSOC	0.00	41.50	0.00	0.00	0.00	41.50
LAUKKA CONSTRUCTION	10.00	0.00	0.00	0.00	0.00	10.00
LEWIS W. MERRIFIELD	0.00	0.01	0.05	0.00	0.02	0.08
LIMOGES CARPENTRY	308.80	556.37	1,303.90	478.90	0.00	2,647.97
LORRAINE CONSTRUCTION	111.60	0.00	0.00	0.00	0.00	111.60
MACCOOLE CONSTRUCTION	378.30	380.10	0.00	0.00	0.00	758.40
MAHOGANY	15.00	10.00	0.00	0.00	0.00	25.00
MAINE COAST CONSTRUCTION	1,401.20	523.60	0.00	0.00	0.00	1,924.80
MAINE SPORT	0.00	126.00	171.90	0.00	0.00	297.90
MAPLE KNOLL BUILDERS	0.00	0.00	0.00	0.00	6.18	6.18
MARDENS LAWN & GARDEN CARE, LLC	110.90	152.60	94.60	0.00	0.00	358.10
MAYNARD TOLMAN INC.	15.00	0.00	0.00	0.00	0.00	15.00
McCORMICK & ASSOCIATES	250.80	0.00	0.00	0.00	0.00	250.80
MCINTYRE BUILDERS	23.40	0.00	0.00	0.00	0.00	23.40
MCKENZIE BRUCE	0.00	5.00	2.60	0.00	0.00	7.60
MEG MARKET	33.60	0.00	0.00	0.00	0.00	33.60
MEGUNTICOOK MANAGEMENT	79.00	-27.50	0.00	0.00	0.00	51.50
MEKLIN BUILDERS	0.00	0.00	0.29	0.30	20.12	20.71
MICHELLE BIANCHI	164.20	25.65	2.50	25.00	0.00	217.35
MIDCOAST DRYWALL	12.00	0.00	0.00	0.00	0.00	12.00

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of August 21, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
MIDCOAST SITE DEVELOPMENT	70.40	37.80	50.00	0.00	0.00	158.20
MRS CHARLES CAWLEY	81.70	-128.80	0.00	0.00	0.00	-47.10
NASH PLUMBING	2.00	0.00	0.00	0.00	0.00	2.00
NEW LEAF CONSTRUCTION	0.00	335.22	117.80	0.00	0.00	453.02
NORTH ATLANTIC PAINTING COMPANY	130.80	33.00	-83.20	0.00	0.00	80.60
O.B. & SONS, INC.	21.40	0.00	0.00	0.00	0.00	21.40
OBER & BARRETT BUILDERS	56.80	33.80	0.00	0.00	0.00	90.60
OLIVER BUILDERS, INC.	0.00	41.80	0.00	0.00	0.00	41.80
OMNI CONSTRUCTION	292.00	0.00	0.00	0.00	0.00	292.00
ONE STOP BUILDERS	98.60	0.00	0.00	0.00	0.00	98.60
OPTIMUM GLASS	15.90	0.00	0.00	0.00	0.00	15.90
P.G. WILLEY & CO.	18.20	0.00	0.00	0.00	0.00	18.20
PENOBSCOT BAY Y.M.C.A.	7.00	0.00	0.00	0.00	0.00	7.00
PHI HOME DESIGNS, LLC	492.80	0.00	0.00	0.00	0.00	492.80
PLANTS UNLIMITED	567.80	5.00	0.00	0.00	0.00	572.80
PORT HARBOR MARINE, INC.	18.75	73.50	0.00	0.00	0.00	92.25
POTTER BUILDING COMPANY	0.00	10.00	0.00	0.00	0.00	10.00
QUARRY HILL	34.00	44.10	0.00	0.00	0.00	78.10
R.A. LANE CONSTRUCTION	1.40	0.00	0.00	0.00	0.00	1.40
RANDY FROST	191.80	0.00	0.00	0.00	0.00	191.80
RANKIN'S INC.	2,046.80	1,500.00	0.00	0.00	0.00	3,546.80
RAYS CONSTRUCTION	15.00	6.00	0.00	0.00	0.00	21.00
RICHARD LERMOND	207.70	111.60	0.00	0.00	0.00	319.30
ROCKPORT GRANITE	0.00	46.31	50.38	230.20	20.00	346.89
ROCKPORT LANDSCAPE & DESIGN	0.00	12.41	10.33	10.68	763.95	797.37
ROCKPORT POST & BEAM	73.20	0.00	0.00	0.00	0.00	73.20
ROCKPORT PUBLIC WORKS	130.40	0.00	0.00	0.00	0.00	130.40
RUBENSTEIN ELECTRIC, INC.	83.00	88.00	0.00	0.00	0.00	171.00
RYAN FISHER	0.00	0.00	0.00	0.00	-1.00	-1.00
SAD #28 and FIVE TOWN CSD	117.80	3.00	0.00	0.00	0.00	120.80
SAMOSSET RESORT	2,528.00	878.40	0.00	0.00	0.00	3,406.40
SAMOSSET TIMESHARE	267.20	0.00	0.00	0.00	0.00	267.20
SCRAPDOGS COMMUNITY COMPOST	5.60	0.00	0.00	0.00	0.00	5.60
SEABORN BUILDERS	0.00	84.81	242.20	0.00	0.00	327.01
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-73.64	-73.64
SEACOAST SECURITY	17.00	0.00	0.00	0.00	0.00	17.00
SPOT ON BUILDERS	130.40	0.00	0.00	0.00	0.00	130.40
STANCIOFF BUILDING & DESIGN	22.50	0.00	0.00	0.00	0.00	22.50
STRONG YOUNG MEN	201.30	0.00	0.00	0.00	0.00	201.30
SUKEFORTH BUILDERS, INC.	93.20	0.00	0.00	0.00	0.00	93.20
SUPERIOR RESTORATION	1,887.85	1,917.05	0.00	0.00	0.00	3,804.90
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THE MAINE WATER COMPANY	90.00	0.00	0.00	0.00	0.00	90.00
THOMAS BLAND BUILDER	44.20	158.10	0.00	0.00	0.00	202.30
TOWN OF CAMDEN	0.00	28.00	0.00	0.00	0.00	28.00

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of August 21, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
TREEKEEPERS, LLC	347.40	505.80	0.00	0.00	0.00	853.20
TRUE BRAGG	0.00	0.27	0.23	0.23	16.31	17.04
UHLL BUILDERS, INC.	0.00	0.00	0.00	0.00	1.71	1.71
VIKING INC	5.00	-2.50	0.00	0.00	0.00	2.50
VILLAGE BUILDERS&REMODELING	224.80	26.22	0.00	0.00	0.00	251.02
VISION BUILDERS	513.90	17.44	0.00	68.93	0.00	600.27
Walk	0.00	0.00	71.40	0.00	0.00	71.40
WALK-IN	0.00	0.00	0.00	0.00	104.77	104.77
WJR CARPENTRY	0.00	75.60	56.00	0.00	0.00	131.60
YOUNG'S CONSTRUCTION INC	80.00	80.00	0.00	0.00	0.00	160.00
TOTAL	85,870.30	48,938.37	8,037.01	2,224.15	935.23	146,005.06

MID-COAST SOLID WASTE CORPORATION
Sub-Committee Assignments

FY 20-21

Finance Committee

	Name	Town
Board Member	Alison McKellar -CHAIR	Camden
Board Member	Wendy Pelletier	Hope
Facility Manager	Michael Martunas	Facility Manager
Town Manager	William Post	Rockport
Manager/Administrator	David Kinney	Lincolntonville

Personnel Committee

	Name	Town
Board Member	David Barrows – CHAIR	Lincolntonville
Board Member	Denise Munger	Rockport
Facility Manager	Michael Martunas	
Manager/Administrator	Audra Caler-Bell	Camden
Manager/Administrator	Sam Mank	Hope

Strategic & Capital Planning Committee

	Name	Town
Board Member	Keryn Laite	Lincolntonville
Board Member	Bob Falciani - CHAIR	Camden
Board Member	Alison McKellar	Camden
Facility Manager	Michael Martunas	
Manager/Administrator	William Post	Rockport

Governance Committee

	Name	Town
Board Member	Debra Hall – CHAIR	Rockport
Board Member	Bob Falciani	Camden
Board Member	Wendy Pelletier	Hope
Board Member	Keryn Laite	Lincolntonville

MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS Fiscal Year 2021			
Michael Martunas, Facility Manager P.O. Box 1016 Rockport, ME 04856 C: (207) 239-4777 MCSWC O: 236-2467 Fax: 236-7968 mcswcmanager@roadrunner.com	EXECUTIVE COMMITTEE: Ex-Officio * Robert Falciani, Chair* William Post, Town Manager* David Kinney, Administrator* Samantha Mank, Administrator* Audra Caler-Bell, Town Manager*		Paul Gibbons, Corporate Attorney P.O. Box 616 9 Washington Street Camden, ME 04843 O: 236-3325 Fax: 236-8611 paul@attorneygibbons.com
CAMDEN	ROCKPORT	LINCOLNVILLE	HOPE
Audra Caler-Bell, Town Manager Town of Camden 29 Elm Street PO Box 1207 Camden, ME 04843 O: 236-3353 X 5 Fax: 236-7956 acaler-bell@camdenmaine.gov	William S. Post, Town Manager Town of Rockport 101 Main Street Rockport, ME 04856 O: 236-0806 Fax: 230-0112 wpost@rockportmaine.gov cc: dhamilton@rockportmaine.gov	David Kinney, Administrator Town of Lincolnville 493 Hope Road Lincolnville, ME 04849 O: 763-3555 Fax: 763-4545 David: tadmin@town.lincolnville.me.us	Samantha Mank, Administrator Town of Hope 441 Camden Road Hope, ME 04847 O: 763-4199 Fax: 763-3528 admin@hopemaine.org
Robert Falciani - Camden - Chairperson TERM - 6.30.21 Chair, Camden Select Board C: (408) 712-7802 rfalciani@camdenmaine.gov	Denise Munger - Rockport TERM 6.30.20 Rockport Select Board C: (303) 668-7528 dkmunger@rockportmaine.gov	David Barrows - Lincolnville – Secretary TERM 6.30.21 Lincolnville Select Board C: 991-2791 dave@rankinsinc.com	Brian Powers, Jr. – Hope TERM 6.30.23 Vice Chair, Hope Select Board C: bpowers@hopemaine.org.
Alison McKellar – Camden - Treasurer TERM - 6.30.23 Camden Select Board C: 386-956-1530 amckellar@camdenmaine.gov	Debra Hall – Rockport TERM 6.30.20 Rockport Select Board C: 202-746-1303 dhall@rockportmaine.gov	Keryn Laite, Jr. – Lincolnville TERM: 6.30.23 Lincolnville Select Board C: 975-3812 klaite@tidewater.net	Wendy Pelletier – Hope TERM 6.30.23 Hope Representative C: 975-3585 pelletier@tidewater.net
GOVERNANCE COMMITTEE	STRATEGIC & CAPITOL PLANNING COMMITTEE	PERSONNEL COMMITTEE	FINANCE COMMITTEE
Debra Hall - Chair Wendy Pelletier Keryn Laite Robert Falciani	Bob Falcani - Chair William Post, Town Manager* Keryn Laite Alison McKellar Mike Martunas - Facility Manager	Dave Barrows - Chair Audra Caler-Bell, Town Manager* Samantha Mank, Administrator* Denise Munger Mike Martunas - Facility Manager	Alison McKellar - Chair David Kinney, Administrator* William Post, Town Manager* Wendy Pelletier Mike Martunas - Facility Manager



Mid-Coast Solid Waste Corporation

Board of Director Meeting Calendar 2020-2021*

2020

Meetings are generally scheduled for the 4th Wednesday of the Month at 6:30 pm (except Nov&Dec)

July 29, 2020	Annual Meeting	Teleconference Zoom Meeting – 6:30 pm
August 26, 2020	Meeting	Teleconference Zoom Meeting – 6:30 pm
September 23, 2020	Quarterly Meeting	Teleconference Zoom Meeting – 6:30 pm
October 28, 2020	Meeting	Teleconference Zoom Meeting – 6:30 pm
November 18, 2020	Draft Meeting (3 rd week)	TBD - French Conference Room – 6:30 pm
December 16, 2020	Budget Meeting (3 rd week)	TBD - French Conference Room – 6:30 pm

2021

Meetings are generally scheduled for the 4th Wednesday of the Month at 6:30 pm

January 27, 2021	Meeting	TBD - French Conference Room – 6:30 pm
February 24, 2021	Meeting	TBD - French Conference Room – 6:30 pm
March 24, 2021	Quarterly Meeting	TBD - French Conference Room – 6:30 pm
April 28, 2021	Meeting	French Conference Room – 6:30 pm
May 26, 2021	Meeting	French Conference Room – 6:30 pm
June 23, 2021	Quarterly Meeting	French Conference Room – 6:30 pm
July 28, 2021	Annual Meeting	French Conference Room – 6:30 pm

*Subject to change