



**Mid-Coast Solid Waste Corporation
Board of Directors Annual & Regular Meeting
July 22, 2020 – 6:30 p.m.**

Agenda

This meeting will be done by teleconference through Zoom and streamed at:
www.youtube.com/TownofCamdenMaine.

Annual Board Meeting Action Items:

- 1. Election and Approval of Officers of the Corporation – Chair, Vice Chair, Secretary & Treasurer**
 - a. Newly Elected Officers Assumer Duties**
 - b. Committee Assignment Approval**
- 2. Establish Weighted Votes for Fiscal Year 2020-2021**
- 3. Fee Schedule Review and Approval of FY20-21**

Regular Board Meeting:

- A. Public & Director Comments** (*please limit public comment to non-agenda items*)
- B. Review and Approval of June 24, 2020 Meeting Minutes**
- C. Facility Manager Report**
- D. Strategic and Capital Planning Committee Report**
 - a. MSW Disposal Contract Options– Review and Approval**
- E. Adjourn**

Annual Meeting Notes for July 22, 2020

Weighted Votes Fiscal Year 20-21 *

| | |
|-------------|--------------------------------------|
| Camden | 42.86% / 21.43 (Each Representative) |
| Hope | 10.06% / 5.03 (Each Representative) |
| Lincolntown | 17.13% / 8.57 (Each Representative) |
| Rockport | 29.95% / 14.97 (Each Representative) |
| Total | 100% |

*These percentages equal rounded numbers and are representative of the approved budget figures.

FY 21 Total Four Town Assessment Figure Approved by the Board of Directors \$564,958

FY21 Annual Assessment Figure by Town

| | |
|-------------|-----------|
| Camden | \$242,150 |
| Hope | \$56,843 |
| Lincolntown | \$96,781 |
| Rockport | \$169,184 |

Officer Powers and Duties *(Per By-Law Revisions January 29, 2020 –Executed Copy Pending)*

Powers and Duties of the Chair.

The Chair of the Corporation shall preside over meetings of the Board. In the absence of the Chair, the Vice-Chair shall preside. In the absence of the Vice-Chair, the Secretary or Treasurer may preside.

The Chair is responsible for calling Special Meetings of the Board when such meetings are required. The Chair may direct the Secretary or Facility Manager to notify the members of The Board of such meetings consistent with the notice requirements in Article VI.

The Chair may participate in any committee of the Board as a non-voting member with the exception of the Executive Committee in which case the Chair shall be a voting member.

Powers and Duties of the Vice-Chair.

The Vice-Chair shall preside in the absence of the Chair and shall assume all powers and duties of the Chair in that case. Outside of meetings, the Vice-Chair shall assume the powers and duties of the Chair

when the Chair is unable or unwilling to execute those duties. Should the office of Chair become vacant, the Vice-Chair shall assume the duties of the Chair until the Annual Meeting or a Special Meeting is called for the purpose of electing a new Chair.

Powers and Duties of the Secretary.

The Secretary or designee shall record all the votes and proceedings of the Board meetings. The Secretary shall perform such further duties as the Board may from time-to-time direct.

Powers and Duties of the Treasurer.

The Treasurer or authorized designee shall approve all warrants granting the authority for the Facility Manager or proper designee to sign checks, notes, drafts and orders for money before such are issued. The Treasurer shall chair the Finance Committee.

Committee Requirement as per By-Laws of Mid-Coast Solid Waste Corporation

(Per By-Law Revisions January 29, 2020 –Executed Copy Pending)

Section 6. Committees. The Board may create committees consisting of its members, the Facility Manager and Ex-Officio Board Members as it deems necessary. At a minimum, there shall be a Finance Committee, Governance Committee, Personnel Committee and a Capital and Strategic Planning Committee. Each committee member shall have one (1) vote, unless otherwise indicated.

(1) Finance Committee. The Finance Committee shall be:

- a. oversee the Facility Manager in the development of the Annual Budget in a timely manner as to allow the final adoption no later than December 31 of each year;
- b. review and recommend to The Board an purchase, lease or bond in excess of Five Thousand dollars (\$5,000); and
- c. consist of at least two (2) Directors, two (2) Ex-Officio Board Members and the Facility Manager; each Participating Municipality shall be represented by either a Director or Ex-Officio Board Member.

(2) Personnel Committee. The Personnel Committee shall:

- a. be charged with the development and periodic review of all personnel policies and job descriptions;
- b. initiate and consolidate the annual performance review of the Facility Manager;
- c. periodically review the staffing of the Facility and make recommendations to The Board regarding any changes in staffing levels; and

- d. consist of at least two (2) Directors, two (2) Ex-Officio Board Members and the Facility Manager (who will not participate in the initiation and consolidation of his or her annual review).
- (3) **Capital and Strategic Planning Committee.** The Capital and Strategic Planning Committee shall:
- a. be charged with developing an annual Capital Improvement Plan for the succeeding Budget with recommendations to The Board no later than October 1st of each calendar year; and
 - b. consist of at least two (2) Directors, two (2) Ex-Officio Board Members and the Facility Manager.
- (4) **Governance Committee. The Governance Committee shall:**
- (a) periodically review the governing documents of the Corporation to ensure such documents are consistent with applicable law and desired organizational best-practices;
 - (b) develop, review and recommend to the Board policies to guide effective oversight, integrity and accountability of the Corporation;
 - (c) review the performance of the Board, committees and other entities created by the Board to ensure compliance with applicable laws and policies;
 - (d) keep the Board informed of current best practices and trends in corporate governance; and
 - (e) consist of four (4) Directors representing each Participating Municipality.

MID-COAST SOLID WASTE CORPORATION
Sub-Committee Assignments

FY 20-21

Finance Committee

| | Name | Town |
|-----------------------|------------------------|-------------|
| Board Member | Alison McKellar -CHAIR | Camden |
| Board Member | Wendy Pelletier | Hope |
| Board Member | Debra Hall | Rockport |
| Facility Manager | Michael Martunas | |
| Manager/Administrator | David Kinney | Lincolnvile |

Personnel Committee

| | Name | Town |
|-----------------------|-----------------------|-------------|
| Board Member | David Barrows – CHAIR | Lincolnvile |
| Board Member | Denise Munger | Rockport |
| Facility Manager | Michael Martunas | |
| Manager/Administrator | Audra Caler-Bell | Camden |
| Manager/Administrator | Sam Mank | Hope |

Strategic & Capital Planning Committee

| | Name | Town |
|-----------------------|----------------------|-------------|
| Board Member | Keryn Late | Lincolnvile |
| Board Member | Bob Falciani - CHAIR | Camden |
| Board Member | Mike Brown | Hope |
| Facility Manager | Michael Martunas | |
| Manager/Administrator | William Post | Rockport |

Governance Committee

| | Name | Town |
|--------------|--------------------|-------------|
| Board Member | Debra Hall – CHAIR | Rockport |
| Board Member | Alison McKellar | Camden |
| Board Member | Wendy Pelletier | Hope |
| Board Member | Keryn Laite | Lincolnvile |



MID-COAST SOLID WASTE CORPORATION
P.O. BOX 1016, 90 UNION STREET, ROCKPORT, ME 04856
GATEHOUSE: 207-236-7958 OFFICE 236-2467 Fax 207-236-7968

MCSWC Fee Schedule 2020-21

HOURS

MONDAY - CLOSED
TUESDAY - 8 AM TO 4 PM
WEDNESDAY - 8 AM TO 4 PM
THURSDAY - 8 AM TO 4 PM
FRIDAY - 8 AM TO 4 PM
SATURDAY - 8 AM TO 4 PM

Weighed & Item Charges

Demo & Dirty Demo Wood

Price/lb.

\$0.07

Leaves, Grass, Plant Matter
Sheetrock

\$1.50
\$0.09

per bag or WEIGH

Couch/Recliner/Sleep Couch/LG Furniture

\$0.07

WEIGH

Stump Disposal

\$0.14

Brush

\$0.02

Commercial Trash

\$0.08

Town Websites

www.camdenmaine.gov
www.hopemaine.gov
www.town.lincolnvillle.me.us
www.town.rockport.me.us

Per Item

Large Yellow Bags

\$10.00

Package of 4 Bags

Small Yellow Bags

\$15.00

Package of 10 Bags

Contractor Bag

\$5.00

per bag

Appliances

\$2.00

(Washer, Dryer, Microwave, etc)

Freon Appliances

\$12.00

(Refrigerators, Air Conditioners, Dehumidifiers, Freezers)

(DOORS MUST BE REMOVED)

Tire up to 15"

\$2.00

Tire 16"-20"

\$5.00

Tire 20" over

\$10.00

TV

\$5.00

Computer CPU Unit Only

\$5.00

Monitors & Accessories

\$5.00

Mattress/Box Spring Twin

\$14ea/28set

Mattress/Box Spring Double

\$21ea/42set

Mattress/Box Spring Queen

\$28ea/56set

Mattress/Box Spring King

\$35ea/70set

Lead Acid Batteries/Rechargeable

(Non-Universal Waste): NO FEE

Florescent Light Bulbs - Residential

Florescent Light Bulbs - Commercial

CFL Bulbs

0.15/ft

NOTE: AA, AAA alkaline batteries are not typically recycled Please PLACE
IN HOUSEHOLD TRASH

NO FEE (Residents ONLY)

COMMERCIAL Charge .15¢ / foot

(Residents ONLY): NO FEE - NO COMMERCIAL Allowed

Per/Yd

Metals

\$5.00

Wood Chips

\$7.00

Minimum Charge

Full Size Pickup

\$14.00

One Ton Truck

\$28.00

Larger Loads Pricing Based on Size

More Information Available on the website: www.midcoastsolidwaste.org

LIKE US on Facebook: Mid-Coast Solid Waste Corporation & midcoastwastewatch

The 33-gallon bags sold in packs of 4 for \$10.00 and the 15-gallon bags sold in packs of 10 for \$15.00

and are available for purchase at all four town offices of Camden, Hope, Lincolnville and Rockport.

LARGE BAGS ONLY are available at Camden Hannaford, Camden EBS, French & Brawn, Megunticook Market,
Rankin's Hardware, Hope General Store, Rockport Maritime Farms, Western Auto & Lincolnville General Store

| MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS Fiscal Year 20-21 | | | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Michael Martunas, Facility Manager P.O. Box 1016 Rockport, ME 04856 C: (207) 239-4777 MCSWC O: 236-2467 Fax: 236-7968 mcswcmanager@roadrunner.com | EXECUTIVE COMMITTEE: Ex-Officio * Robert Falciani, Chair* William Post, Town Manager* David Kinney, Administrator* Samantha Mank, Administrator* Audra Caler-Bell, Town Manager* | | Paul Gibbons, Corporate Attorney P.O. Box 616 9 Washington Street Camden, ME 04843 O: 236-3325 Fax: 236-8611 paul@attorneygibbons.com |
| CAMDEN | ROCKPORT | LINCOLNVILLE | HOPE |
| Audra Caler-Bell, Town Manager Town of Camden 29 Elm Street PO Box 1207 Camden, ME 04843 O: 236-3353 X 5 Fax: 236-7956 acaler-bell@camdenmaine.gov | William S. Post, Town Manager Town of Rockport 101 Main Street Rockport, ME 04856 O: 236-0806 Fax: 230-0112 wpost@rockportmaine.gov cc: dhamilton@rockportmaine.gov | David Kinney, Administrator Town of Lincolnville 493 Hope Road Lincolnville, ME 04849 O: 763-3555 Fax: 763-4545 David: tadmin@town.lincolnville.me.us | Samantha Mank, Administrator Town of Hope 441 Camden Road Hope, ME 04847 O: 763-4199 Fax: 763-3528 admin@hopemaine.org |
| Robert Falciani - Camden - Chairperson TERM - 6.30.21 Chairman Camden Select Board C: (408) 712-7802 rfalciani@camdenmaine.gov | Denise Munger - Rockport TERM 6.30.20 Rockport Select Board C: (303) 668-7528 dkmunger@rockportmaine.gov | David Barrows - Lincolnville - Secretary TERM 6.30.21 Lincolnville Select Board C: 991-2791 dave@rankinsinc.com | Michael Brown - Hope - Vice-Chairman TERM 6.30.22 Hope Select Board C:596-1687 hwood02.mb@gmail.com mbrown@hopemaine.org |
| Alison McKellar - Camden - Treasurer TERM - 6.30.20 Camden Select Board C: 386-956-1530 amckellar@camdenmaine.gov | Debra Hall - Rockport TERM 6.30.20 Rockport Select Board C: 202-746-1303 dhall@rockportmaine.gov | Keryn Laite, Jr. - Lincolnville TERM: 6.30.20 Lincolnville Select Board C: 975-3812 klaite@tidewater.net | Wendy Pelletier - Hope TERM 6.30.20 HopeSelect Board C: 975-3585 wpelletier@hopemaine.org |
| GOVERNANCE COMMITTEE | STRATEGIC & CAPITOL PLANNING COMMITTEE | PERSONNEL COMMITTEE | FINANCE COMMITTEE |
| Debra Hall - Chair Alison McKellar Wendy Pelletier Keryn Laite | Bob Falcani - Chair William Post, Town Manager* Mike Martunas - Facility Manager Keryn Laite Mike Brown | Dave Barrows - Chair Audra Caler-Bell, Town Manager* Samantha Mank, Administrator* Denise Munger Mike Martunas - Facility Manager | Alison McKellar - Chair David Kinney, Administrator* Mike Martunas - Facility Manager Wendy Pelletier Debra Hall Mike Martunas - Facility Manager |



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS MEETING
June 24, 2020**

MEMBERS PRESENT: Robert Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Keryn Laite – Lincolnville, David Barrows (Secretary) – Lincolnville, Wendy Pelletier – Hope, Michael Brown (Vice-Chair) – Hope, Denise Munger – Rockport

MEMBERS ABSENT: Debra Hall – Rockport

REPRESENTATIVES PRESENT: David St. Laurent, Interim Manager MCSWC, Michael Martunas, Manager MCSWC, William Post, Town Manager, Rockport

Special Guests: Lissa Bitterman, Business Development Manager, ecomaine

A. PUBLIC/DIRECTOR COMMENT:

McKellar provided a brief update on the Waste Watch Committee and status of the Swap Shop and asked that Representatives on the Board promote the need for volunteers at Select Board meetings, as expanding the list is helpful. The Swap Shop remains closed, however, a discussion on furniture stored in the new Swap Shop building and making it available for sale to the public was held. Martunas added he met with Waste Watch Chair, Marci Casas, and will continue to work on the matter over in the coming weeks.

B. PRELIMINARY DISCUSSION OF MUNICIPAL SOLID WASTE:

- a. Lissa Bitterman, Business Development Manager of ecomaine, Portland, ME, joined the meeting and provided a PowerPoint overview of the plant waste-to-energy process for disposal of MSW. The second half of the presentation was an overview of the single sort recycling process. MCSWC is currently contracted with ecomaine for the disposal of MSW for the four towns we service through June 30, 2021. Bitterman stressed the importance of diverting waste that can be reused or recycled from the waste stream is key to creating the best long-term plan for longer landfill life. A discussion took place on the projected capacity of the landfill at ecomaine and general information on future capital investments that could improve future recycling sorting methods. A brief discussion on ecomaine processes for composting food waste was held.
- b. Falciani opened discussion on MSW options the Strategic and Capital Planning Committee (SCPC) will be meeting in the coming weeks to focus options and recommendations for the board. Tipping fee pricing for MSW and CD&D at available facilities that accept waste reviewed. Falciani requested that the SCPC provide options and recommendations to the board

at the August meeting in order to be ready for voting at the town level for the November vote. Post suggested a draft referendum be composed for the August meeting to meet voting document printing deadlines.

- c. Martunas and St. Laurent reviewed an updated sheet on hauling cost and disposal locations cost figures that incorporated information from the recent RFP/RFQ results. Martunas drafted a contract for future hauling terms. Munger asked that the draft contract be provided for review to the Board when available. Martunas is currently working with Haskell on negotiating the hauling contract in the coming weeks. A discussion on the maximum length of a contract for a board vote; and if citizens votes may be necessary was held.

C. APPROVE MINUTES OF May 27, 2020 MEETING:

Chair Falciani entertained a motion to approve the minutes of May 27, 2020. Keryn Laite moved to approve the meeting minutes of May 27, 2020 as presented. Barrows seconded. Discussion followed McKellar requested corrections to the JQS/JQN discussion. Laite moved to amend his motion to approve the minutes as amended. Barrows second stood. No further discussion. Roll Call: Aye's: Barrows, Laite, Munger, Brown, Pelletier, McKellar & Falciani. No's none. Motion passed unanimously (84.58% in favor and 0 opposed)

D. FACILITY MANAGER'S REPORT:

Martunas summarized the Manager's report included in the meeting packet.

A repair/certification of the fire suppression system of the recycling building is scheduled to be performed in July.

An RFP for Auditing Services has been developed and advertised and will include work to be done for the FY19-20 budget year to begin in September 2020. Deadline for bids is July 31, 2020.

MMA WORKERS' COMPENSATION SAFETY INCENTIVE PROGRAM:

Martunas enrolled MCSWC to take part in the Workers Compensation Safety Incentive Program (WCSIP) offered by Maine Municipal Association - Risk Management Services. This voluntary program includes a thorough review of the existing workplace safety program; completion of the program may result in credits offered toward the annual contribution, which can result in lowered costs related to policy coverage. Martunas feels MCSWC has a safety program in place that solidly reflects Tier 1 specifications and added that many safety markers may be met in Tier 2; Martunas highly recommended doing this work. The Board of Director Representatives are required to sign the Resolve Form provided in the board prior to August 28, 2020 as a requirement for the program. Martunas will reach out to Representatives to gather the needed signatures.

Chair Falciani entertained a motion on moving forward with the WCSIP program. Laite moved to participate in the Workers Compensation Safety Incentive Program. Pelletier seconded. McKellar asked that the company name include a hyphen between Mid and Coast. No further discussion.

Roll Call: Aye's: Barrows, Laite, Munger, Brown, Pelletier, McKellar & Falciani. No's none. Motion passed unanimously (84.58% in favor and 0 opposed)

F. FINANCE COMMITTEE:

Falciani and McKellar briefly touched on the current revenue and expense sheets provided. McKellar highlighted the current sheets still have additional outstanding invoices due and final sheets will reflect different numbers for these outstanding costs incurred in FY20. A brief discussion on whether the corporation finances are on an accrual basis vs. a cash basis was held. McKellar briefly discussed other planned funding of accounts and planned expenses from the FY20 that will eventually affect the unassigned fund balance by years end. McKellar briefly highlighted a previous discussion by the board on hazard pay or other related wage changes due to the COVID-19. McKellar offered to have the Finance Committee meet with Martunas soon to discuss year-end figures and bring any recommendations to the board if needed. Falciani opened discussion on the Annual Meeting agenda; McKellar asked that the annual review of the fee schedule be included.

G. FINANCIALS: No discussion

H. ADJOURN:

Chair Falciani entertained a motion to adjourn the meeting at 8:44 pm. Wendy Pelletier moved to adjourn. Munger seconded. No Discussion. Roll Call: Aye's: Barrows, Laite, Munger, Brown, Pelletier, McKellar & Falciani. No's none. Motion passed unanimously. (84.58% in favor and 0 opposed)

Respectfully Submitted,

Beth Kwiatkowski
Recording Secretary

SCHEDULED MEETINGS:

Board of Directors Meetings:

July 22, 2020 meeting, 6:30 pm via a remote meeting.

Executive Committee Meeting TBD

Committee Meetings:

Finance: TBD

Governance: 5:00 PM – July 22, 2020

Personnel: TBD

Strategic & Capitol Planning: TBD

Waste Watch Committee: Thursdays following MCSWC Board Meeting at 12:30 pm



MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING

MANAGERS REPORT: 07-22-2020

FACILITY UPDATES:

SAFETY:

In response to the COVID-19 pandemic, MCSWC has developed operational policies and procedures, in accordance with the Maine CDC and Governor Mills' guidelines, to protect the health and safety of MCSWC employees and the community. Governor Mills issued an Executive Order on July 8th strengthening the use of face covering. The Order requires face coverings in retail stores over 50,000 sq. ft., eating establishments, bars, tasting rooms, and lodging and accommodations. This Order does not require employees or patrons of MCSWC to wear face coverings. However, the use of facemasks and social distancing is encouraged at the facility.

On June 25th a resident tripped and fell in the recycling area and hit his head on his vehicle. The resident tripped over the yellow steel back stops designed to prevent the roll-off containers from moving during loading and unloading. The back stop did have an orange cone in place marking its location. The resident did not sustain any injuries, however an incident/injury report was completed. MCSWC notified the MMA (insurance) as a precaution. The incident was reviewed with the resident and the Manager.

TRANSFER FACILITY:

As of July 1st MCSWC is accepting all recyclable materials. The list of recyclables accepted include:

- Glass
- Film plastic
- No. 2 natural and colored plastics
- Steel/tin cans
- Newsprint/magazines
- Mixed paper
- Cardboard and universal wastes

Per Board policy, MCSWC advertised for organizations to apply to assist with the acceptance of redeemable bottles and cans. The Lions Club was the only organization to apply and was awarded the project. MCSWC began accepting redeemable bottles and cans on July 1st.

Ferraiolo Construction began construction on the concrete pad in the scrap steel collection area on July 22nd. The project is expected to be complete on July 24th.

The new Case 221F loader, originally received in February 2020, arrived onsite once again in July. The loader is now equipped with an ACS coupler that allows the machine to quickly switch front end attachments. It was quickly noticed however, that the tires of the loader are not foam-filled. MCSWC is working with Beauregard to get foam-filled tires on the machine.



LANDFILL OPERATION AND LEACHATE MONITORING:

The new monitoring well installed in May to replace the damaged piezometer B-4 continues to provide reliable leachate level data. Leachate level within the landfill is currently below the target elevation of 98 ft. (95' on 7/7). The leachate pumping system has been periodically turned off during the month to appropriately manage leachate discharge costs while still maintaining compliance with the required leachate level within the landfill. Production and monitoring well extension scheduled for end of July.

The water elevation of the JQN pond has remained very stable over the last month, dropping only 4 inches. Monthly rainfall was approximately 2.4".

A fire suppression pumping system has been ordered. The system includes a portable high pressure pump to pull water from JQN and 600' of discharge hose to supply up to 185 gpm onto the landfill if needed. The equipment is scheduled to be onsite the end of July/early August.

Earthwork on the western side of the landfill to improve stormwater migration and apply intermediate cover to mitigate fire hazards completed in June was seeded in July. Grass is observable growing on the hillside.

Landfill development work south of wood chipper area is ongoing and continues to fill the area with demo material. Daily cover will be applied to the area once appropriate elevations are achieved and the area will be seeded and wood chips applied to aid in stormwater runoff and erosion.

Bulldozer problems. The Case 1650M bulldozer used on the landfill to manage material is suffering from an undiagnosed ailment. Technicians from Beauregard Equipment visited the facility 3 times in July to try and fix a Diesel Exhaust Fluid (DEF) issue with the machine. The issue could be resolved onsite and the machine had to be taken to Beauregard's shop in Bangor. Beauregard did provide

MCSWC with a loaner Case 145 excavator. MCSWC's expert landfill Operator has done a very good job in maintaining the landfill with the excavator. The issue with the bulldozer remains unsolved and Beaurgard has contacted the manufacturer for assistance.



ADMINISTRATIVE:

Focus on updating the MCSW environmental, safety, and operational manuals and training programs. These include:

- Health and Safety Manual
- Operator Training Program
- Job Hazard Analysis Forms

Job Hazard Analysis Forms (JHAs), designed to evaluate the safety and hazard risks for various tasks around the facility, were updated in July. The next step is to train and re-train all employees on these tasks.

A part-time employee out on workman's comp has been cleared to return to work on light duty. MCSWC will utilize the employee's personal and administrative skills and facility knowledge to assist with coverage in the landfill and recycling areas. Additional duties such as facility inspections and providing employee training are being evaluated. The employee returned to work on July 22nd.

Fire suppression system in Recycling Building failed flush test in October 2019 due to the presence of rust/scale. The system was flushed of all rust/scale material on July 13-16th. The system must now be re-inspected. No date set for the inspection.

Fiscal year 2020 ended on June 30th. Review of outstanding expenses and revenues indicates MCSWC ended the year approximately \$40,000 under budget.

BOARD INFORMATION:

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

Help Wanted: Operators: MCSWC is advertising for a full-time experienced equipment operator to run the loader, bulldozer, Freightliner commercial truck, and the grinder. In addition, MCSWC is advertising for a part-time Operator to run the skid steer and forklift and to assist with recycling and gate house operations. No applications received to date.

Capital Projects: Heavy Equipment: MCSWC is speaking with additional heavy equipment manufacturers (Caterpillar, Komatsu, etc.) to determine the costs of replacing MCSWC's heavy equipment with more reliable, robust, and appropriate equipment.

Invasive flora growing adjacent to the landfill:

Calystegia sepium – Morning glory



Impatiens glandulifera – Ornamental jewelweed



Expense Summary Report

| Account | Budget Original | Budget Adjustments | ----- Y T D ----- | | Net | Unexpended Balance | Percent Spent |
|-----------------------------------------------|--------------------|-----------------------|-------------------|-----------------|-------------------|-----------------------|------------------|
| | | | Debits | Credits | | | |
| 1 - General | 2,201,864.00 | 0.00 | 2,088,620.60 | 1,710.82 | 2,086,909.78 | 114,954.22 | 94.78 |
| 01 - General Administration | 192,269.00 | 0.00 | 198,348.98 | 1,442.40 | 196,906.58 | -4,637.58 | 102.41 |
| 01 - Manager | 76,102.00 | 0.00 | 99,456.41 | 1,442.40 | 98,014.01 | -21,912.01 | 128.79 |
| 03 - Admin Asst | 42,827.00 | 0.00 | 45,093.83 | 0.00 | 45,093.83 | -2,266.83 | 105.29 |
| 04 - Contract Bookkeeping | 10,247.00 | 0.00 | 10,247.00 | 0.00 | 10,247.00 | 0.00 | 100.00 |
| 06 - Community Committee Projects | 1,250.00 | 0.00 | 457.34 | 0.00 | 457.34 | 792.66 | 36.59 |
| 10 - Office Supplies & Equipment | 5,490.00 | 0.00 | 6,675.42 | 0.00 | 6,675.42 | -1,185.42 | 121.59 |
| 11 - Software License & Support | 6,175.00 | 0.00 | 9,746.92 | 0.00 | 9,746.92 | -3,571.92 | 157.84 |
| 12 - General Legal | 16,000.00 | 0.00 | 1,469.95 | 0.00 | 1,469.95 | 14,530.05 | 9.19 |
| 16 - Audit | 12,000.00 | 0.00 | 5,300.00 | 0.00 | 5,300.00 | 6,700.00 | 44.17 |
| 17 - Communications | 4,000.00 | 0.00 | 5,490.21 | 0.00 | 5,490.21 | -1,490.21 | 137.26 |
| 18 - Seminar & Training Expense | 5,470.00 | 0.00 | 1,394.33 | 0.00 | 1,394.33 | 4,075.67 | 25.49 |
| 19 - Safety Training & Equipment | 5,000.00 | 0.00 | 4,848.46 | 0.00 | 4,848.46 | 151.54 | 96.97 |
| 20 - Dues | 3,578.00 | 0.00 | 4,039.11 | 0.00 | 4,039.11 | -461.11 | 112.89 |
| 21 - In Lieu of Taxes/Payment | 4,130.00 | 0.00 | 4,130.00 | 0.00 | 4,130.00 | 0.00 | 100.00 |
| 05 - Operations - Wages | 401,101.00 | 0.00 | 364,390.36 | 0.00 | 364,390.36 | 36,710.64 | 90.85 |
| 02 - Full Time Labor | 337,014.00 | 0.00 | 283,663.27 | 0.00 | 283,663.27 | 53,350.73 | 84.17 |
| 03 - Part Time Labor | 60,087.00 | 0.00 | 77,616.22 | 0.00 | 77,616.22 | -17,529.22 | 129.17 |
| 04 - Overtime | 4,000.00 | 0.00 | 3,110.87 | 0.00 | 3,110.87 | 889.13 | 77.77 |
| 10 - Employee Benefits & Insurance | 324,743.00 | 0.00 | 248,191.25 | 122.23 | 248,069.02 | 76,673.98 | 76.39 |
| 01 - Health Insurance | 212,755.00 | 0.00 | 149,674.89 | 0.00 | 149,674.89 | 63,080.11 | 70.35 |
| 02 - FICA | 39,362.00 | 0.00 | 38,165.36 | 110.34 | 38,055.02 | 1,306.98 | 96.68 |
| 03 - Unemployment | 1,750.00 | 0.00 | 228.56 | 0.00 | 228.56 | 1,521.44 | 13.06 |
| 04 - Workers Compensation | 31,838.00 | 0.00 | 36,479.70 | 0.00 | 36,479.70 | -4,641.70 | 114.58 |
| 05 - ICMA Retirement | 22,722.00 | 0.00 | 15,403.20 | 0.00 | 15,403.20 | 7,318.80 | 67.79 |
| 06 - Income Protection | 4,316.00 | 0.00 | 2,912.18 | 8.89 | 2,903.29 | 1,412.71 | 67.27 |
| 07 - Clothing | 4,800.00 | 0.00 | 2,927.36 | 0.00 | 2,927.36 | 1,872.64 | 60.99 |
| 08 - Health Insurance Buyout | 7,200.00 | 0.00 | 2,400.00 | 3.00 | 2,397.00 | 4,803.00 | 33.29 |
| 15 - Insurance | 17,682.00 | 0.00 | 17,327.00 | 0.00 | 17,327.00 | 355.00 | 97.99 |
| 01 - Public Official Liability/Prop | 17,682.00 | 0.00 | 17,327.00 | 0.00 | 17,327.00 | 355.00 | 97.99 |
| 20 - Facility | 41,520.00 | 0.00 | 76,511.59 | 124.43 | 76,387.16 | -34,867.16 | 183.98 |
| 01 - Utilities | 9,058.00 | 0.00 | 8,324.66 | 0.00 | 8,324.66 | 733.34 | 91.90 |
| 05 - Station Maintenance | 11,552.00 | 0.00 | 32,539.59 | 89.87 | 32,449.72 | -20,897.72 | 280.90 |
| 07 - Communication - on site | 300.00 | 0.00 | 94.31 | 0.00 | 94.31 | 205.69 | 31.44 |
| 08 - Portable Toilet Service | 960.00 | 0.00 | 1,060.00 | 0.00 | 1,060.00 | -100.00 | 110.42 |
| 10 - Equipment Maintenance & Fuel | 2,300.00 | 0.00 | 1,668.17 | 0.00 | 1,668.17 | 631.83 | 72.53 |
| 14 - Break/Rest Supplies | 2,350.00 | 0.00 | 1,906.21 | 0.00 | 1,906.21 | 443.79 | 81.12 |
| 15 - Traffic Control/Replace Signs | 5,000.00 | 0.00 | 4,531.59 | 34.56 | 4,497.03 | 502.97 | 89.94 |

Expense Summary Report

| Account | Budget Original | Budget Adjustments | Debits | Y T D Credits | Net | Unexpended Balance | Percent Spent |
|--------------------------------------|--------------------|-----------------------|-------------------|------------------|-------------------|-----------------------|------------------|
| 1 - General CONT'D | | | | | | | |
| 19 - Steel & Fabrication | 10,000.00 | 0.00 | 26,387.06 | 0.00 | 26,387.06 | -16,387.06 | 263.87 |
| 25 - Operational Costs-MSW | 618,683.00 | 0.00 | 576,670.34 | 0.00 | 576,670.34 | 42,012.66 | 93.21 |
| 05 - Equipment Maintenance/Supplies | 12,600.00 | 0.00 | 12,001.41 | 0.00 | 12,001.41 | 598.59 | 95.25 |
| 07 - Compost Pilot | 3,656.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3,656.00 | 0.00 |
| 08 - Waste Oil | 700.00 | 0.00 | 0.00 | 0.00 | 0.00 | 700.00 | 0.00 |
| 10 - Purchase of Bags | 50,600.00 | 0.00 | 40,608.00 | 0.00 | 40,608.00 | 9,992.00 | 80.25 |
| 12 - Universal Household Waste | 1,000.00 | 0.00 | 403.12 | 0.00 | 403.12 | 596.88 | 40.31 |
| 13 - HHW Day Cost | 6,000.00 | 0.00 | 7,502.88 | 0.00 | 7,502.88 | -1,502.88 | 125.05 |
| 14 - Roll-off Truck Maint/Repair | 3,900.00 | 0.00 | 7,415.27 | 0.00 | 7,415.27 | -3,515.27 | 190.14 |
| 15 - Scale | 1,800.00 | 0.00 | 4,733.75 | 0.00 | 4,733.75 | -2,933.75 | 262.99 |
| 16 - Hauling to ecomaine | 202,170.00 | 0.00 | 199,400.93 | 0.00 | 199,400.93 | 2,769.07 | 98.63 |
| 17 - Tipping at ecomaine | 330,457.00 | 0.00 | 298,156.47 | 0.00 | 298,156.47 | 32,300.53 | 90.23 |
| 18 - Electricity | 5,800.00 | 0.00 | 6,448.51 | 0.00 | 6,448.51 | -648.51 | 111.18 |
| 30 - Recycling | 69,663.00 | 0.00 | 67,333.18 | 21.76 | 67,311.42 | 2,351.58 | 96.62 |
| 02 - Recycle Metal Transportation | 21,600.00 | 0.00 | 24,400.00 | 0.00 | 24,400.00 | -2,800.00 | 112.96 |
| 06 - Sales Expense | 4,500.00 | 0.00 | 5,549.34 | 0.00 | 5,549.34 | -1,049.34 | 123.32 |
| 07 - Freon Removal | 3,500.00 | 0.00 | 3,682.50 | 0.00 | 3,682.50 | -182.50 | 105.21 |
| 08 - Recycling Supplies | 4,173.00 | 0.00 | 3,989.27 | 0.00 | 3,989.27 | 183.73 | 95.60 |
| 09 - Equipment Maintenance & Repair | 13,550.00 | 0.00 | 11,394.74 | 0.00 | 11,394.74 | 2,155.26 | 84.09 |
| 10 - Building Maintenance & Repair | 5,730.00 | 0.00 | 2,975.07 | 21.76 | 2,953.31 | 2,776.69 | 51.54 |
| 18 - Electricity | 8,300.00 | 0.00 | 8,650.71 | 0.00 | 8,650.71 | -350.71 | 104.23 |
| 19 - Fuel/Oil | 8,310.00 | 0.00 | 6,691.55 | 0.00 | 6,691.55 | 1,618.45 | 80.52 |
| 35 - Operational Costs-CDD | 258,633.00 | 0.00 | 323,083.82 | 0.00 | 323,083.82 | -64,450.82 | 124.92 |
| 01 - Leachate | 100,000.00 | 0.00 | 118,176.07 | 0.00 | 118,176.07 | -18,176.07 | 118.18 |
| 03 - Analytical | 26,000.00 | 0.00 | 31,140.72 | 0.00 | 31,140.72 | -5,140.72 | 119.77 |
| 04 - Landfill Development | 45,000.00 | 0.00 | 44,794.55 | 0.00 | 44,794.55 | 205.45 | 99.54 |
| 05 - Hydrogeological Consultations | 6,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6,000.00 | 0.00 |
| 07 - Engineering Consultation | 17,000.00 | 0.00 | 16,495.20 | 0.00 | 16,495.20 | 504.80 | 97.03 |
| 08 - Dozer Fuel/Maintenance | 7,545.00 | 0.00 | 7,246.05 | 0.00 | 7,246.05 | 298.95 | 96.04 |
| 09 - Construction Demo Diversion | 17,678.00 | 0.00 | 21,608.57 | 0.00 | 21,608.57 | -3,930.57 | 122.23 |
| 11 - OCB Maintenance & Repair | 500.00 | 0.00 | 257.00 | 0.00 | 257.00 | 243.00 | 51.40 |
| 12 - Sheetrock Diversion | 30,000.00 | 0.00 | 34,668.25 | 0.00 | 34,668.25 | -4,668.25 | 115.56 |
| 14 - JQN Development | 0.00 | 0.00 | 330.00 | 0.00 | 330.00 | -330.00 | ---- |
| 15 - DEP Landfill Fee | 7,100.00 | 0.00 | 3,432.78 | 0.00 | 3,432.78 | 3,667.22 | 48.35 |
| 16 - Fire Related Expenses-Landfill | 0.00 | 0.00 | 43,760.79 | 0.00 | 43,760.79 | -43,760.79 | ---- |
| 18 - Electricity | 1,810.00 | 0.00 | 1,173.84 | 0.00 | 1,173.84 | 636.16 | 64.85 |
| 40 - Debt Service - Principal | 35,206.00 | 0.00 | 35,205.49 | 0.00 | 35,205.49 | 0.51 | 100.00 |

Expense Summary Report

| Account | Budget Original | Budget Adjustments | ----- Y T D ----- | | Net | Unexpended Balance | Percent Spent |
|-------------------------------------|--------------------|-----------------------|-------------------|-------------|-------------------|-----------------------|------------------|
| | | | Debits | Credits | | | |
| 1 - General CONT'D | | | | | | | |
| 14 - Equipment Lease-5 Year | 35,206.00 | 0.00 | 35,205.49 | 0.00 | 35,205.49 | 0.51 | 100.00 |
| 42 - Debt Service - Interest | 2,364.00 | 0.00 | 2,364.07 | 0.00 | 2,364.07 | -0.07 | 100.00 |
| 14 - Equipment Lease/Purchase | 2,364.00 | 0.00 | 2,364.07 | 0.00 | 2,364.07 | -0.07 | 100.00 |
| 45 - Capital Expenditures | 129,000.00 | 0.00 | 55,804.87 | 0.00 | 55,804.87 | 73,195.13 | 43.26 |
| 04 - Triax Rolloff Trailer | 70,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 70,000.00 | 0.00 |
| 19 - Loader | 59,000.00 | 0.00 | 55,804.87 | 0.00 | 55,804.87 | 3,195.13 | 94.58 |
| 48 - Capital Reserves | 111,000.00 | 0.00 | 123,389.65 | 0.00 | 123,389.65 | -12,389.65 | 111.16 |
| 01 - Jacobs Quarry Closure Reserve | 100,000.00 | 0.00 | 100,000.00 | 0.00 | 100,000.00 | 0.00 | 100.00 |
| 05 - Accrued Benefits | 0.00 | 0.00 | 12,389.65 | 0.00 | 12,389.65 | -12,389.65 | ---- |
| 08 - Bag Fee Stabilization | 11,000.00 | 0.00 | 11,000.00 | 0.00 | 11,000.00 | 0.00 | 100.00 |
| | | | | | | | |
| Final Totals | 2,201,864.00 | 0.00 | 2,088,620.60 | 1,710.82 | 2,086,909.78 | 114,954.22 | 94.78 |

Revenue Summary Report

| Account | Budget Original | Budget Adjustments | Budget Net | ----- Y T D ----- | | | Net | Uncollected Balance | Percent Collected |
|-------------------------------------|--------------------|-----------------------|---------------|-------------------|--------------|--------------|-----|------------------------|----------------------|
| 1 - General | 2,201,864.00 | 0.00 | 2,201,864.00 | 14,035.70 | 2,201,143.10 | 2,187,107.40 | | 14,756.60 | 99.33 |
| 01 - Pay Per Bag | 475,000.00 | 0.00 | 475,000.00 | 3.00 | 506,639.84 | 506,636.84 | | -31,636.84 | 106.66 |
| 02 - Per Ton Fee | 462,000.00 | 0.00 | 462,000.00 | 0.20 | 542,797.51 | 542,797.31 | | -80,797.31 | 117.49 |
| 03 - Scale Fee | 1,000.00 | 0.00 | 1,000.00 | 0.00 | 1,220.00 | 1,220.00 | | -220.00 | 122.00 |
| 04 - Miscellaneous Income | 2,000.00 | 0.00 | 2,000.00 | 0.00 | 3,740.88 | 3,740.88 | | -1,740.88 | 187.04 |
| 05 - Demo Wood Fee | 1,500.00 | 0.00 | 1,500.00 | 0.00 | 996.10 | 996.10 | | 503.90 | 66.41 |
| 06 - Sheetrock | 30,000.00 | 0.00 | 30,000.00 | 0.00 | 28,024.71 | 28,024.71 | | 1,975.29 | 93.42 |
| 07 - Baled Sales | 50,000.00 | 0.00 | 50,000.00 | 0.00 | 22,976.18 | 22,976.18 | | 27,023.82 | 45.95 |
| 09 - Recyclable Metal Disposal | 50,000.00 | 0.00 | 50,000.00 | 0.00 | 47,209.05 | 47,209.05 | | 2,790.95 | 94.42 |
| 10 - Bottle Returns | 12,000.00 | 0.00 | 12,000.00 | 0.00 | 11,470.53 | 11,470.53 | | 529.47 | 95.59 |
| 11 - UHW | 5,500.00 | 0.00 | 5,500.00 | 0.00 | 5,515.14 | 5,515.14 | | -15.14 | 100.28 |
| 12 - Valve & Freon Removal | 5,200.00 | 0.00 | 5,200.00 | 0.00 | 5,898.60 | 5,898.60 | | -698.60 | 113.43 |
| 14 - HHW Day - Unit Fees | 1,500.00 | 0.00 | 1,500.00 | 0.00 | 2,310.60 | 2,310.60 | | -810.60 | 154.04 |
| 17 - 4 Town Demo Debris | 253,000.00 | 0.00 | 253,000.00 | 197.00 | 266,720.78 | 266,523.78 | | -13,523.78 | 105.35 |
| 18 - Regional Demo Debris | 85,000.00 | 0.00 | 85,000.00 | 64.00 | 88,865.30 | 88,801.30 | | -3,801.30 | 104.47 |
| 19 - Brush Disposal | 25,000.00 | 0.00 | 25,000.00 | 0.00 | 32,214.27 | 32,214.27 | | -7,214.27 | 128.86 |
| 20 - Green Chip Sales | 10,000.00 | 0.00 | 10,000.00 | 0.00 | 6,031.25 | 6,031.25 | | 3,968.75 | 60.31 |
| 61 - Interest Income | 5,000.00 | 0.00 | 5,000.00 | 0.00 | 4,771.99 | 4,771.99 | | 228.01 | 95.44 |
| 63 - Use of Unassigned Fund Balance | 45,000.00 | 0.00 | 45,000.00 | 0.00 | 0.00 | 0.00 | | 45,000.00 | 0.00 |
| 68 - Use of Equip Replacement Fund | 129,000.00 | 0.00 | 129,000.00 | 0.00 | 55,804.87 | 55,804.87 | | 73,195.13 | 43.26 |
| 91 - Camden Assessment | 235,150.00 | 0.00 | 235,150.00 | 0.00 | 235,150.00 | 235,150.00 | | 0.00 | 100.00 |
| 92 - Rockport Assessment | 170,915.00 | 0.00 | 170,915.00 | 0.00 | 170,915.00 | 170,915.00 | | 0.00 | 100.00 |
| 93 - Lincolnville Assessment | 93,013.00 | 0.00 | 93,013.00 | 0.00 | 93,013.00 | 93,013.00 | | 0.00 | 100.00 |
| 94 - Hope Assessment | 55,086.00 | 0.00 | 55,086.00 | 13,771.50 | 68,857.50 | 55,086.00 | | 0.00 | 100.00 |
| Final Totals | 2,201,864.00 | 0.00 | 2,201,864.00 | 14,035.70 | 2,201,143.10 | 2,187,107.40 | | 14,756.60 | 99.33 |

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of July 17, 2020

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|--------------------------------|----------|----------|---------|---------|--------|----------|
| 2021 COMMERCIALTRASH ROCKPORT | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| AHP CAMDEN LLC | 30.80 | 55.00 | 0.00 | 0.00 | 0.00 | 85.80 |
| ALDEMERE FARMS | 63.60 | 12.35 | 0.00 | 0.00 | 0.00 | 75.95 |
| AMERICAN DREAM COMPANY | 11.00 | 0.00 | 0.00 | 0.00 | 0.00 | 11.00 |
| AMES LANDSCAPE | 467.60 | 0.34 | 9.15 | 0.82 | 25.28 | 503.19 |
| ANDREW EAST CONSTRUCTION | 2.00 | 20.00 | 0.00 | 0.00 | 0.00 | 22.00 |
| ANTHONY SIMAITIS MASONRY | 436.80 | 1,932.00 | 267.40 | 0.00 | 0.00 | 2,636.20 |
| ARTISAN BOATWORKS | 0.00 | 0.00 | 0.00 | 0.00 | 0.07 | 0.07 |
| BAY VIEW REAL ESTATE | 93.50 | 25.20 | 0.00 | 0.00 | 0.00 | 118.70 |
| BAYVIEW MANAGEMENT | 434.50 | 104.40 | 0.00 | 0.00 | 0.00 | 538.90 |
| BEAUCHAMP PROPERTIES LLC | 167.70 | 30.00 | 0.00 | 0.00 | 0.00 | 197.70 |
| BELL CHRISTEN STONE | 42.80 | 0.00 | 0.00 | 0.00 | 0.00 | 42.80 |
| BENNETT TREE SERVICE | 0.00 | 0.00 | 0.00 | 0.00 | -80.49 | -80.49 |
| BLEMASTER & COHN INC | 0.00 | 133.40 | 0.00 | 0.00 | 0.00 | 133.40 |
| BOWMAN WOODWORKING LLC | 0.00 | 56.80 | 0.00 | 0.00 | 0.00 | 56.80 |
| BRODIS BUILDERS | 51.80 | 320.20 | 54.40 | 0.00 | 0.00 | 426.40 |
| BROOKSIDE PLUMBING | 0.00 | 0.00 | 0.00 | -62.70 | 0.00 | -62.70 |
| BRYAN & DEANNA LACOMBE | 0.00 | 25.00 | 0.00 | 0.00 | 0.00 | 25.00 |
| BURGESS & BURGESS CONSTRUCTION | 125.40 | 0.00 | 0.00 | 0.00 | 0.00 | 125.40 |
| CAMDEN LIBRARY | 0.00 | 13.60 | 0.00 | 0.00 | 0.00 | 13.60 |
| CAMDEN PARKS & REC | 0.00 | -99.70 | 0.00 | 0.00 | 0.00 | -99.70 |
| CAMDEN PUBLIC WORKS | 727.40 | 371.20 | 0.00 | 0.00 | 0.00 | 1,098.60 |
| CAMDEN REAL ESTATE | 3.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.00 |
| CAMDEN RIVER HOUSE HOTEL | 0.00 | 7.00 | 1.64 | 0.00 | 0.00 | 8.64 |
| CAMDEN WASTE WATER | 0.00 | 4.40 | 0.00 | 0.00 | 0.00 | 4.40 |
| CAMDEN WHOLE HEALTH | 0.00 | 44.77 | 30.07 | 15.33 | 30.24 | 120.41 |
| CAMP BISHOPWOOD | 86.60 | 0.00 | 0.00 | 0.00 | 0.00 | 86.60 |
| CAUTELA EXCAVATION LANDSCAPE | 0.00 | 236.20 | 56.00 | 0.00 | 0.00 | 292.20 |
| CENTER FOR FURNITURE | 53.20 | 21.00 | 0.00 | 0.00 | 0.00 | 74.20 |
| COASTAL BAY BUILDERS | 25.00 | 10.87 | 10.93 | 15.43 | 45.55 | 107.78 |
| COLD MOUNTAIN BUILDERS | 1,079.70 | 120.90 | 0.00 | 0.00 | 0.00 | 1,200.60 |
| COMPLETE PROPERTY SOLUTIONS | 466.00 | 0.00 | 0.00 | 0.00 | 0.00 | 466.00 |
| CONSIDER IT CARPENTRY | 207.20 | 64.30 | 0.00 | 0.00 | 0.00 | 271.50 |
| COUNTRY-WAY CARPENTRY | 185.00 | 840.60 | 0.00 | 0.00 | 0.00 | 1,025.60 |
| COUNTRY INN ROCKPORT | 70.20 | 16.50 | 0.00 | 0.00 | 0.00 | 86.70 |
| CRESTWOOD KITCHENS | 0.00 | 103.60 | 0.00 | 0.00 | 0.00 | 103.60 |
| CTCA LLC | 50.00 | 233.40 | 0.00 | 0.00 | 0.00 | 283.40 |
| CUSTOM HOME BUILDING | 239.40 | 50.00 | 0.00 | 0.00 | 0.00 | 289.40 |
| DAGGETT BUILDERS | 454.40 | 0.00 | 0.00 | 0.00 | 0.00 | 454.40 |
| DEAN PROPERTY SERVICES | 37.40 | 36.80 | 0.00 | 0.00 | 0.00 | 74.20 |
| DEANE ENTERPRISES | 201.20 | 0.00 | 0.00 | 0.00 | 0.00 | 201.20 |
| DELPONTE REMODELING | 207.80 | 10.60 | 19.00 | 0.00 | 0.00 | 237.40 |
| DOWNEAST HOMES | 294.10 | 157.60 | 0.00 | 0.00 | 0.00 | 451.70 |
| EBS BUILDERSCAMDEN | 5,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,000.00 |
| FARLEY INC | 414.30 | 148.82 | 674.40 | 738.00 | 0.00 | 1,975.52 |

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of July 17, 2020

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|-----------------------------------------|-----------|-----------|---------|---------|--------|-----------|
| FERRAILO CONSTRUCTION | 160.00 | 0.00 | 56.00 | 0.00 | 0.00 | 216.00 |
| FIRST CONGREGATIONAL CHURCH | 21.00 | 0.00 | 0.00 | 0.00 | 0.00 | 21.00 |
| FITZY LLC | 0.00 | 311.90 | 62.40 | 0.00 | 0.00 | 374.30 |
| FLOOR MAGIC SEPTEMBER 12TH INC. | 0.00 | 155.00 | 30.17 | 0.00 | 0.00 | 185.17 |
| FORD ENTERPRISES LLC | 100.80 | 0.00 | 0.00 | 0.00 | 0.00 | 100.80 |
| FRENCH & BRAWN | 1,500.00 | 500.00 | 510.36 | 0.00 | 0.00 | 2,510.36 |
| FROST & BRYANT | 46.60 | -36.80 | 0.00 | 0.00 | 0.00 | 9.80 |
| GEE LANDSCAPING | 2.00 | 0.00 | 10.00 | 0.00 | 0.00 | 12.00 |
| GEORGE HASELTON | 2.50 | 0.00 | 0.00 | 0.00 | 0.00 | 2.50 |
| GUITE PROPERTY | 211.20 | 0.00 | 0.00 | 0.00 | 0.00 | 211.20 |
| HANNAFORD BROTHERS | 22,500.00 | 4,000.00 | 0.00 | 0.00 | 0.00 | 26,500.00 |
| HARBOR BUILDERS | 108.60 | 0.00 | 0.00 | 0.00 | 0.00 | 108.60 |
| HARLEY COMPANY | 328.60 | 73.80 | 0.00 | 0.00 | 0.00 | 402.40 |
| HEAL'S RUBBISH REMOVAL | 29,445.00 | 13,358.00 | 0.00 | 0.00 | 0.00 | 42,803.00 |
| HEAL DEMO REMOVAL | 6,086.47 | 1,561.00 | 0.00 | 0.00 | 0.00 | 7,647.47 |
| HEARTWOOD CARPENTRY | 155.70 | 0.00 | 0.00 | 0.00 | 0.00 | 155.70 |
| HERITAGE BUILDERS | 80.00 | 0.00 | 0.00 | 0.00 | 0.00 | 80.00 |
| HERITAGE CARETAKING | 0.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 |
| HIGHLAND PARK APTS | 86.10 | 10.00 | 0.00 | 0.00 | 0.00 | 96.10 |
| HILT MASONRY | 25.00 | 0.00 | 0.00 | 0.00 | 0.00 | 25.00 |
| HOLGERSON, INC. | 47.40 | 0.00 | 0.00 | 0.00 | 0.00 | 47.40 |
| HOOPER MASONRY INC | 20.00 | 64.60 | 0.00 | 0.00 | 0.00 | 84.60 |
| HOPKINS LANDSCAPING | 0.00 | 87.97 | 40.52 | 0.00 | 0.00 | 128.49 |
| HORCH ROOFING | 260.40 | 0.00 | 0.00 | 0.00 | 0.00 | 260.40 |
| Hospitality House/Knox County Coalition | 21.60 | 131.60 | 0.00 | 0.00 | 0.00 | 153.20 |
| IMY LANDSCAPING | 106.70 | 803.71 | 0.00 | 21.60 | 0.00 | 932.01 |
| IRV'S DRYWALL | 1,508.80 | 490.00 | 0.00 | 0.00 | 0.00 | 1,998.80 |
| JED PATTEN TRASH REMOVAL | 4,047.20 | 3,527.53 | 225.51 | 0.00 | 0.00 | 7,800.24 |
| JOHN EASTMAN | 12.00 | 20.00 | 15.80 | 0.00 | 0.00 | 47.80 |
| JOHN KELLY PAINTING, INC. | 261.80 | 13.92 | 16.14 | 54.95 | 20.00 | 366.81 |
| K.DaneH.LLC | 15.00 | 210.80 | 93.90 | 0.00 | 0.00 | 319.70 |
| KATHERYN MCKAY GARDENS | 0.00 | 99.16 | 68.94 | 192.81 | 218.15 | 579.06 |
| KNOWLTON MOVING & STORAGE | 0.00 | 157.70 | 50.00 | 0.00 | 0.00 | 207.70 |
| KNOX MILL EAST ASSOC | 0.00 | 8.60 | 101.25 | 0.00 | 0.00 | 109.85 |
| LAUKKA CONSTRUCTION | 25.00 | 19.70 | 0.00 | 0.00 | 0.00 | 44.70 |
| LEWIS W. MERRIFIELD | 0.00 | 0.05 | 0.00 | 0.00 | 0.02 | 0.07 |
| LIMOGES CARPENTRY | 492.90 | 1,387.90 | 301.10 | 0.00 | 0.00 | 2,181.90 |
| LORRAINE CONSTRUCTION | 127.40 | 74.60 | 0.00 | 0.00 | 0.00 | 202.00 |
| LYMAN MORSE BOAT BUILDING INC | 0.00 | 12.80 | 0.00 | 0.00 | 0.00 | 12.80 |
| MACCOOLE CONSTRUCTION | 323.30 | 10.00 | 0.00 | 0.00 | 0.00 | 333.30 |
| MAHOGANY | 20.00 | 10.00 | 0.00 | 0.00 | 0.00 | 30.00 |
| MAINE COAST CONSTRUCTION | 581.40 | 655.90 | 0.00 | 0.00 | 0.00 | 1,237.30 |
| MAINE SPORT | 0.00 | 270.00 | 28.90 | 0.00 | 0.00 | 298.90 |
| MAINE STATE FERRY SERVICE | 500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 |
| MAINE WINDJAMMER CRUISES | 21.00 | 29.40 | 0.00 | 0.00 | 0.00 | 50.40 |

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of July 17, 2020

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---------------------------------|----------|----------|----------|---------|--------|----------|
| MAPLE KNOLL BUILDERS | 0.00 | 0.00 | 0.00 | 0.00 | 6.18 | 6.18 |
| MARDENS LAWN & GARDEN CARE, LLC | 200.20 | 47.00 | 0.00 | 0.00 | 0.00 | 247.20 |
| MARITIME FARMS ROCKPORT | 0.00 | 13.50 | 0.00 | 0.00 | 0.00 | 13.50 |
| MAYNARD TOLMAN INC. | 30.00 | 7.50 | 0.00 | 0.00 | 0.00 | 37.50 |
| McCORMICK & ASSOCIATES | 488.90 | 457.70 | 0.00 | 0.00 | 0.00 | 946.60 |
| MCINTYRE BUILDERS | 91.20 | 8.40 | 0.00 | 0.00 | 0.00 | 99.60 |
| MCKENZIE BRUCE | 0.00 | 5.00 | 2.60 | 0.00 | 0.00 | 7.60 |
| MCWILLIAMS JESSE | 0.00 | 14.67 | 68.53 | 65.80 | 51.80 | 200.80 |
| MEGUNTICOOK MANAGEMENT | 27.00 | 15.41 | 32.13 | 50.82 | 1.00 | 126.36 |
| MEKLIN BUILDERS | 0.00 | 0.29 | 0.30 | 0.52 | 19.60 | 20.71 |
| MICHELLE BIANCHI | 25.00 | 12.50 | 15.00 | 0.00 | 0.00 | 52.50 |
| MIDCOAST SITE DEVELOPMENT | 87.80 | 0.00 | 0.00 | 0.00 | 0.00 | 87.80 |
| MILL STREET COMPANY LLC | 0.00 | 30.00 | 0.00 | 0.00 | 0.00 | 30.00 |
| MRS CHARLES CAWLEY | 96.60 | 32.80 | 0.00 | 0.00 | 0.00 | 129.40 |
| NASH PLUMBING | 14.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14.00 |
| NEW LEAF CONSTRUCTION | 0.00 | 235.60 | 147.00 | 0.00 | 0.00 | 382.60 |
| NORTH ATLANTIC PAINTING COMPANY | 33.00 | -83.20 | 0.00 | 0.00 | 0.00 | -50.20 |
| NUDAY SERIA | 2.50 | 32.42 | 0.05 | 14.40 | 0.00 | 49.37 |
| O.B. & SONS, INC. | 48.40 | 28.00 | 0.00 | 0.00 | 0.00 | 76.40 |
| OBER & BARRETT BUILDERS | 33.80 | 222.60 | 0.00 | 0.00 | 0.00 | 256.40 |
| OLIVER BUILDERS, INC. | 41.80 | 25.00 | 0.00 | 0.00 | 0.00 | 66.80 |
| ONE STOP BUILDERS | 366.30 | 0.00 | 0.00 | 0.00 | 0.00 | 366.30 |
| OPTIMUM GLASS | 9.60 | 0.00 | 0.00 | 0.00 | 0.00 | 9.60 |
| P.G. WILLEY & CO. | 106.40 | 64.40 | 0.00 | 0.00 | 0.00 | 170.80 |
| PENDELTON BUILDERS, INC. | 288.40 | 26.60 | 0.00 | 0.00 | 0.00 | 315.00 |
| PHI HOME DESIGNS, LLC | 489.00 | 0.00 | 0.00 | 0.00 | 0.00 | 489.00 |
| PINE RIDGE CARPENTRY | 57.40 | 0.00 | 0.00 | 0.00 | 0.00 | 57.40 |
| PLANTS UNLIMITED | 273.10 | 318.40 | 0.00 | 0.00 | 0.00 | 591.50 |
| PORT HARBOR MARINE, INC. | 118.30 | 0.00 | 0.00 | 0.00 | 0.00 | 118.30 |
| POTTER BUILDING COMPANY | 209.60 | 103.00 | 12.80 | 0.00 | 0.00 | 325.40 |
| QUARRY HILL | 35.00 | 8.40 | 0.00 | 0.00 | 0.00 | 43.40 |
| R.A. LANE CONSTRUCTION | 47.60 | 32.20 | 0.00 | 0.00 | 0.00 | 79.80 |
| RANDY FROST | 371.00 | 0.00 | 0.00 | 0.00 | 0.00 | 371.00 |
| RANKIN'S INC. | 2,000.00 | 1,500.00 | 1,000.00 | 0.00 | 0.00 | 4,500.00 |
| RAY'S CONSTRUCTION | 23.00 | 71.20 | 0.00 | 0.00 | 0.00 | 94.20 |
| RICHARD LERMOND | 205.00 | 52.00 | 0.00 | 0.00 | 0.00 | 257.00 |
| ROCKPORT COMPANY | 5.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5.00 |
| ROCKPORT GRANITE | 0.00 | 50.38 | 250.20 | 0.00 | 0.00 | 300.58 |
| ROCKPORT LANDSCAPE & DESIGN | 0.00 | 10.33 | 10.68 | 9.71 | 754.24 | 784.96 |
| ROCKPORT MARINE, INC. | 15.00 | 2.80 | 0.00 | 0.00 | 0.00 | 17.80 |
| ROCKPORT POST & BEAM | 0.00 | 4.00 | 0.00 | 0.00 | 0.00 | 4.00 |
| ROCKPORT PUBLIC WORKS | 102.80 | 10.00 | 0.00 | 0.00 | 0.00 | 112.80 |
| ROCKPORT STEEL INC | 38.50 | 0.00 | 0.00 | 0.00 | 0.00 | 38.50 |
| RUBENSTEIN ELECTRIC, INC. | 143.40 | 14.00 | 0.00 | 0.00 | 0.00 | 157.40 |
| RYAN FISHER | 0.00 | 0.00 | 0.00 | -1.00 | 0.00 | -1.00 |

Mid-Coast Solid Waste Corporation

A/R Aging Summary

As of July 17, 2020

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|-----------------------------|------------------|------------------|-----------------|-----------------|-----------------|-------------------|
| SAD #28 and FIVE TOWN CSD | 33.30 | 503.40 | 0.00 | 0.00 | 0.00 | 536.70 |
| SAMOSSET RESORT | 1,684.80 | 0.00 | 0.00 | 0.00 | 0.00 | 1,684.80 |
| SAMOSSET TIMESHARE | 475.20 | 0.00 | 0.00 | 0.00 | 0.00 | 475.20 |
| SEABORN BUILDERS | 40.40 | 242.20 | 0.00 | 0.00 | 0.00 | 282.60 |
| SEACOAST PLUMBING | 0.00 | 0.00 | 0.00 | 0.00 | -73.64 | -73.64 |
| SEACOAST SECURITY | 5.00 | 0.00 | 40.00 | 0.00 | 0.00 | 45.00 |
| SPOT ON BUILDERS | 291.50 | 68.90 | 0.00 | 0.00 | 0.00 | 360.40 |
| STANCIOFF BUILDING & DESIGN | 4.20 | 28.00 | 0.00 | 0.00 | 0.00 | 32.20 |
| STRONG YOUNG MEN | 503.80 | 40.60 | 0.00 | 0.00 | 0.00 | 544.40 |
| SUKEFORTH BUILDERS, INC. | 99.90 | 0.00 | 0.00 | 0.00 | 0.00 | 99.90 |
| SUPERIOR RESTORATION | 2,539.95 | 577.60 | 0.00 | 0.00 | 0.00 | 3,117.55 |
| TANGLEWOOD 4-H CAMP | 16.80 | 0.00 | 0.00 | 0.00 | 0.00 | 16.80 |
| TERRA OPTIMA | 0.00 | 0.00 | 0.00 | 0.00 | -0.08 | -0.08 |
| THOMAS BLAND BUILDER | 214.50 | 51.20 | 0.00 | 0.00 | 0.00 | 265.70 |
| TOWN OF ROCKPORT | 1,300.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,300.00 |
| TREEKEEPERS, LLC | 814.60 | 238.40 | 0.00 | 0.00 | 0.00 | 1,053.00 |
| TREEWISSE | 0.00 | 69.60 | 0.00 | 0.00 | 0.00 | 69.60 |
| TRUE BRAGG | 0.00 | 0.23 | 0.23 | 0.23 | 16.08 | 16.77 |
| UHLL BUILDERS, INC. | 0.00 | 0.00 | 0.00 | 0.00 | 1.71 | 1.71 |
| VIKING INC | 5.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5.00 |
| VILLAGE BUILDERS&REMODELING | 112.80 | 10.22 | 0.00 | 0.00 | 0.00 | 123.02 |
| VISION BUILDERS | 36.80 | 0.00 | 68.93 | 0.00 | 0.00 | 105.73 |
| Walk | 0.00 | 71.40 | 0.00 | 0.00 | 0.00 | 71.40 |
| WALK-IN | 0.00 | 0.00 | 0.00 | 0.00 | 104.77 | 104.77 |
| WESTERN AUTO | 500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 500.00 |
| WJR CARPENTRY | 0.00 | 367.50 | 585.20 | 0.00 | 0.00 | 952.70 |
| YOUNG'S CONSTRUCTION INC | 250.00 | 0.00 | 0.00 | 0.00 | 0.00 | 250.00 |
| TOTAL | 96,034.02 | 38,770.14 | 4,967.63 | 1,116.72 | 1,140.48 | 142,028.99 |