



**Mid-Coast Solid Waste Corporation  
Board of Directors Regular Meeting  
June 24, 2020 – 6:30 p.m.**

**Agenda**

**French Conference Room – will not be open for the public to attend.**

This meeting will be done by teleconference through Zoom and streamed at:  
[www.youtube.com/TownofCamdenMaine](http://www.youtube.com/TownofCamdenMaine).

- A. Public & Director Comments** (*please limit public comment to non-agenda items*)
- B. Preliminary Discussion of Municipal Solid Waste**
  - a. ecomaine : Lissa Bitterman
  - b. Scenarios and Options
  - c. Hauling Contract Update
- C. Review and Approval of May 27, 2020 Meeting Minutes**
- D. Facility Manager Report**
- E. MMA Workers' Compensation Safety Incentive Program**
  - a. Program Letter
  - b. Resolve Form
- F. Financials / Finance Committee**
- G. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION  
BOARD OF DIRECTORS MEETING  
May 27, 2020**

**MEMBERS PRESENT:** Robert Falciani (Chair) – Camden, Alison McKellar (Treasurer) – Camden, Keryn Laite – Lincolnville, David Barrows (Secretary) – Lincolnville, Wendy Pelletier – Hope, Michael Brown (Vice-Chair) – Hope, Debra Hall – Rockport, Denise Munger – Rockport

**MEMBERS ABSENT:**

**REPRESENTATIVES PRESENT:** David St. Laurent, Interim Manager MCSWC, Michael Martunas, Manager MCSWC

Special Guests: Audrey Klein-Leach, Vice President, Sr. Trust Officer Camden National Wealth Management (CNWM) and Patrick White-Thomson, CA, CAIA Vice President, Portfolio Management CNWM

**A. PUBLIC/DIRECTOR COMMENT: None**

**B. CAMDEN NATIONAL WEALTH MANAGEMENT: INVESTMENT STRATEGY DISCUSSION:**

Audrey Klein-Leach and Patrick White-Tomson were present to provide a brief overview of how MCSWC investments were tracking. A discussion on the limited risk applications used for municipal fund investment vehicles. White-Thomson walked the Directors through a 12-page report showing the current state of MCSWC investments as they are structured to date. White-Thomson focused discussion on the current fund investment strategy to continue taking a cautious perspective placing the majority of funds in A rated investment vehicles for the short-term nature of the fund growth (under 10 years). Both investors suggested that the Investment Strategy Plan (ISP) for the account be reviewed annually. Klein-Leach and White-Tomson explained setting up longer-term funds for ongoing cost of caring for the landfill by the Corporation can be accomplished but would need a different ISP based on the longevity of the account and other possible investment vehicles in the earning portfolio. Klein-Leach discussed the opportunity for each of the four towns to open a separate unique sub-account investment portfolio; individually owned by each town to fit their financing needs. The accounts would be individually formed under the MCSWC investment; and have no additional charges from CNWM for these services. Again, each investment would require an ISP to create direction for investing the funds and CNWM agreed to draft a suggested ISP for the subject town funds held in reserve.

**C. APPROVE MINUTES OF April 29, 2020 MEETING:**

*Chair Falciani entertained a motion to approve the minutes of April 28, 2020. Keryn Laite moved to approve the meeting minutes of April 29, 2020. Barrows seconded. Discussion followed McKellar requested corrections. Laite moved to amend his motion to approve the minutes as amended. Barrows second stood. No further discussion. Roll Call: Aye's: Pelletier, McKellar, Laite, Munger, Hall, Barrows, & Falciani. No's none. Abstention: Brown due to absence. Motion passed (90.06% in favor and 9.94 abstained and 0 opposed)*

**D. MANAGER'S REPORT:**

- Martunas summarized the Manager's report included in the meeting packet. A discussion on the recycling program was held, all is reported to be going well with social distancing and other updates due to the COVID-19 changes that have been made. Martunas reported that he did replace the collection bins and is accepting mixed-paper and recycling during operating hours to avoid moving the large containers for acceptance of specific material on certain days. Martunas reviewed a list of material currently collected at the facility.
- A sinkhole developed just past the recycling line and is now repaired. The area is being monitored and questions on area sewer lines beneath the paved surface in the area are a concern.
- Household Hazardous Waste Day is contracted with Environmental Projects (EPI) for June 20, 2020 from 12:30pm to 3:00 pm. Advertising will be going out shortly to the public.
- An update on the installation of a new well in the landfill was provided. The newly installed well is viable at a depth of 91.5 ft. and the future monitoring of leachate levels is being developed. Equipment for automated monitoring will be reinstalled while working with Summitt Engineering and the new well casing will be increased an additional six (6) feet.
- Development of a fire suppression system in the landfill is moving forward. The plumbing materials have been secured and the work to put the system in place will be scheduled. In addition to this work, a portable pump for use with the northern end of the quarry is under consideration. McKellar opened a discussion on the water levels of the JQN quarry for use in fire prevention.
- An earthwork project to extend a berm on the western side of the landfill and work on storm water needs is scheduled to begin next week. The work will provide an intermediate cover for fire and DEP regulatory concerns. The project continues the well work and prior plans constructed by engineering firm Sevee & Mahar as part to the landfill development plan in place. This project will allow the wet well area to be filled in and stabilize the landfill area to receive further debris. The cost of the work is estimated at \$9,000 to \$11,000 and will be covered with existing funds from FY20. McKellar opened a brief conversation on the need for a motion to clarify money is being spent to cover new expenses as some year-end

adjustments for the overall budget are known to be needed at this time. McKellar reminded the members that Finance Committee approval on unbudgeted work over \$5,000 is usually required; but conceded that this landfill development project is an ongoing budgeted item and the Manager has historically had authority to oversee this work.

- A fencing project to assist with flyaway trash that ends up in the wood/land surrounding the landfill and compact area is completed. McKellar commented that the work picking up trash at the facility has been great and was sorely needed.
- A new flagpole has been installed in time for Memorial Day and many citizens have provided positive comments since it was erected.
- Martunas is in the process of reviewing several operation manuals for the facility. He is working on revisions and updating these documents and will work with engineering firms and the DEP to get final reviews and stamps when needed.
- Safety Training documentation for all personnel is under review; a program is in place, which needs updating, and training will be undertaken as needed. In addition, recertification or equipment use training will be planned for staff.
- The Fire suppression system in the Recycling building is due for a 5-year flushing test and repair service. This figure was included in the budget for FY21 and a NTE proposal of \$18,000 is contracted with the vendor.
- Sheetrock Price Increase: In an effort to keep pace with a cost neutral policy Martunas is recommending that the price of sheetrock increase to \$112/ton or from 7 cents to 9 cents/lb. beginning on July 1, 2020. The Board was in agreement with this change and notices will go out prior to the date of July 1, 2020.
- Grinding and Mulching Services: Maine Custom Woodland (MCSW) has reached out expressing interest in grinding and mulching services for MCSWC. The site grinder is 20+ years old and requires costly upkeep. Martunas will report to the Board with an update on this subject.
- Denise Munger asked about the restart of composting at the facility. Martunas reported he has not received information from ScrapDogs to restart the program. Martunas is considering composting in Phase II or Phase III of the reopening of the facility. Martunas expressed that a possibility of the new hauler, who has a compost business, working with MCSWC. McKellar stated that the pilot program was going extremely well, and suggested that Martunas reach out to ScrapDogs for information and if they are not available then peruse other information. Falciani noted that the current agreement with ScrapDogs is expired, but agreed the program was going well.
- RHR Smith has completed the FY19 Financial Audit Statement for MCSWC. A lengthy discussion took place on the possibility of putting out an RFP for a new auditing firm for MCSWC. McKellar noted the Finance Committee was considering recommending an RFP be done, as there has been frustration with the current auditing service. A brief discussion on

the timing of this change with regard to annual budget processes and start times for the FY20 audit. Hall explained the recent changes for the Town of Rockport and offered to forward information to Martunas for review. Falciani asked who should lead the RFP. Hall suggested the By-Laws be reviewed, and an RFP be constructed by Martunas for consideration by the Board at the next meeting.

**E. HAULING CONTRACTOR RFP/RFQ: BOARD DISCUSSION:**

Martunas has received three (3) proposals from an RFP/RFQ that was sent out earlier this year by St. Laurent. A more in depth spreadsheet has been developed and is available for review of the search criteria and results. Martunas expressed there was a great cost savings to MCSWC with the presented figures from the RFP information and provided figures that support a contract change. A new contract will likely include rates that may vary after 6 months' time, needed to secure a permanent driver from the area. Additionally, the new hauling vendor may be investing in new containers and that criteria will need to be worked into a contract that would be equal to a 5 or 10 year contract term based on the RFP. Martunas stated the contract would be tied to an annual CPI increase and possible fuel pricing adjustments annually. St. Laurent suggested locking in a contract for the longest term possible but not less than 10 years as proven savings occur with most long-term contracts. A six to eight week lead-time will occur between the current hauler and new contracted hauler. Barrows asked if the contract term should be 10 years to coincide with the landfill closure. Pelletier asked if a 5-year contract would allow for overview of the service with renewals built in ensuring satisfaction with service. A discussion on the contract process with regard to the maximum term allowed to be executed by the Board, area Select Board roles, voters requirements if the term exceeds 10 years and the overall contracting process was held.

McKellar suggested that the Board authorize management to begin as soon as possible to enter into negotiations with the selected vendor; using the RFP information as a guide and that the Corporate Attorney be consulted as well as the Governance Committee if needed and that the work be brought back to the Board for approval by the Manager. St. Laurent added that the contract would need to contain information on terms and renewals, as the hauler will likely be constructing additional agreements to purchase equipment following the initial contract signing. Falciani asked Martunas to distribute the RFP information spreadsheet to the membership.

***McKellar moved to approve Haskell as our prospective hauler; and that the Manager immediately begin contract discussions with that vendor for a term of no less than three years; using the RFP information as a guide with input from the Corporate Attorney and the Governance Committee as needed and to bring the information back to the Board for consideration. Debra Hall seconded. No discussion. Roll Call: Aye's: McKellar, Laite, Munger, Hall, Brown, Barrows, & Falciani. No's none. Abstention: Pelletier. Motion passed (90.06% in favor and 9.94 abstained and 0 opposed)***

**NOTE: Falciani added that the June meeting should begin a discussion on the progress of MSW alternatives and a discussion on ecomaine.**

**F. FINANCE COMMITTEE:**

Falciani and McKellar discussed the need to keep an eye on the budget for the remainder of the fiscal year. There are significant additional costs pending for the facility. McKellar highlighted these costs have been known to the Finance Committee and the Board but are not final.

**G. FINANCIALS:**

McKellar noted that the financials provided were current but that there are budgeted items that are outstanding and will be payable by the fiscal year end. McKellar asked that a listing of the larger known items, like leachate invoices, bag purchases and annual funding transfers be reviewed/highlighted prior to the end of the year in the coming weeks.

Falciani noted that the June Board of Director Meeting Agenda would include a review of the facility-pricing sheet for the upcoming fiscal year.

**H. ADJOURN:**

***Chair Falciani entertained a motion to adjourn the meeting at 8:43 pm. David Barrows moved to adjourn. McKellar seconded. No Discussion. Roll Call: Aye's: Barrows, Laite, McKellar, Pelletier, Brown, Munger, Hall & Falciani. No's none. Motion approved unanimously 8-0-0.***

Respectfully Submitted,

Beth Kwiatkowski  
Recording Secretary

**SCHEDULED MEETINGS:**

**Board of Directors Meetings:**

June 24, 2020 meeting, 6:30 pm via a remote meeting.

**Executive Committee Meeting TBD**

**Committee Meetings:**

**Finance:** TBD

**Governance:** 5:00 PM – May 27, 2020

**Personnel:** TBD

**Strategic & Capitol Planning:** TBD

**Waste Watch Committee:** Thursdays following MCSWC Board Meeting at 12:30 pm



## **MID-COAST SOLID WASTE CORPORATION BOARD OF DIRECTORS MEETING**

### **MANAGERS REPORT: 06-24-2020**

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#### **FACILITY UPDATES:**

##### **SAFETY:**

In response to the COVID-19 pandemic, MCSWC has developed operational policies and procedures, in accordance with the Maine CDC and Governor Mill's guidelines, to protect the health and safety of MCSWC employees and the community. MCSWC's strategies remain effective and no complaints or public concerns have been received.

On June 4<sup>th</sup> an employee lacerated his forehead while working at the MSW compactors. The employee was cleaning in the area below the hoppers at the roll-off storage level. The area has a low ceiling and the employee is required to crouch to access the area. The area also has poor lighting. The employee turned to leave the area and inadvertently banged his forehead into the concrete structure supporting the hoppers. The employee cleaned the laceration and applied a "band-aid." An injury report was filed and the incident was reviewed with the employee and the Manager.

The electrical service conduits in the area below the MSW compactor hoppers require repair. The existing conduits are plastic (PVC) and many are cracked, broken, or damaged. MCSWC has requested a proposal from Kurrz Electric to replace the PVC conduit with metal conduit. In addition to replacing the conduit, the installation of additional lighting in the area will be proposed. MSCWC awaiting response from Kurrz on the proposed costs.

##### **TRANSFER FACILITY:**

On June 6<sup>th</sup> MCSWC began Phase 2 of re-opening the recycling program. The specific list of materials was expanded to include **glass and film plastic**. The list of recyclables accepted include:

- Glass
- Film plastic
- No. 2 natural and colored plastics
- Steel/tin cans
- Newsprint/magazines
- Mixed paper
- Cardboard and universal wastes

On June 16<sup>th</sup> the “Demo Bin” was reintroduced at the facility. This bin provides the opportunity for the public to dispose of small landfill items without travelling onto the landfill. The intention is to limit traffic and avoid congestion on the landfill.

Per Board policy, MCSWC advertised for organizations to apply to assist with the acceptance of redeemable bottles and cans. The ad will run from June 18 – 26<sup>th</sup>. MCSWC will re-open the acceptance of redeemable bottles and cans on July 1<sup>st</sup>.

Household Hazardous Waste Day was held on June 20<sup>th</sup>, from 12:30 to 3:30 p.m. Public notice was provided through usual media. MCSWC collected approximately \_\_\_\_ units of haz waste from the public.

Sevee & Maher Engineers (SME) have provided a proposal to evaluate and design the installation of a culvert to prevent overflow from JQN. The design intends to utilize the facility’s current stormwater detention pond and to permit the discharge under the Facility’s MSGP and SWPPP. Discussion with the MEDEP is warranted to obtain approval of the design and this task is included in SME’s proposal. Estimated cost of the evaluation and design is \$7,500.

A proposal from Ferraiolo Construction to pour a concrete pad in the scrap steel collection area was received on June 12<sup>th</sup>. Total cost of the project is \$7,500.

Universal Waste Building , the “Compactor Shack” , and the Used Oil Collection Building all received a fresh coat of paint in June.



### **LANDFILL OPERATION AND LEACHATE MONITORING:**

The new monitoring well installed in May to replace the damaged piezometer B-4 continues to provide reliable leachate level data. Leachate level within the landfill is currently below the target elevation of 98 ft. (94' on 6/16). The water elevation of the JQN pond has remained fairly stable over the last month, dropping only 8 inches. Rainfall for the same time period was approximately 2.4”.

MCSWC spoke with Summit Engineering regarding the installation of the solar powered transponder and additional electrical work to automate the pumping system. Summit is ready to provide a proposal for the additional engineering/programming work for the system, however additional work on the wells is recommended prior to automation. The new monitoring well and the production well need to be raised to allow for the placement of demo material in the area. MCSWC will get a proposal from local contractor to place a protective clay layer around wells. Once new well elevations are achieved automation of the system can commence.



MCSWC is done waiting for Brookside plumbing to complete valve and manifold installation, and was released from this project on June 18<sup>th</sup>. A new plumber has been contacted to provide a quote to complete the project. Fire suppression pipes have been made in-shop for installation into the landfill to mitigate any potential fires. Additional pipe fittings, hoses, and a backup pump will be purchased to complete the project.

Earthwork on the western side of the landfill to improve stormwater migration and apply intermediate cover to mitigate fire hazards was completed on June 11<sup>th</sup>. Work also included landfill development south of wood chipper area in preparation for filling with demo material. The intermediate cover will be seeded and wood chips applied to aid in stormwater runoff and erosion.



### **ADMINISTRATIVE:**

Focus on updating the MCSW environmental, safety, and operational manuals and training programs. These include:

- Health and Safety Manual
- Operator Training Program
- Universal Waste Handling Requirements

The facility's Universal Waste Handling Requirements policy was updated to include training for the acceptance and processing of universal waste. The updated training was provided to Gate House Operators on June 2<sup>nd</sup>. In addition, the Gate House and Universal Waste Building were cleaned of all universal waste and re-organized. Additional labeling in the storage areas is required and expected to be complete by July 1<sup>st</sup>.

Sevee & Maher Engineers (SME) provided a quote to review and certify the facility's new SPCC plan (\$2,500). This project will be scheduled for July/August.

Fire suppression system in Recycling Building failed flush test in October 2019 due to the presence of rust/scale. The system must be flushed of all rust/scale material in order to pass. Proposal to flush system is \$18,000. Service is scheduled for July 6<sup>th</sup>.

A Request For Proposal (RFP) was submitted on June 19<sup>th</sup> to 5 companies and posted on the Maine Municipal Association website requesting bids to audit the facility's financial statements for FYE20.

The deadline for bids is July 31<sup>st</sup>. The Board will approve MCSWC's decision at the August 26<sup>th</sup> BoD meeting and the contract will begin on September 1<sup>st</sup>.

The hauling contract for M.A. Haskell & Sons has been drafted and is under internal review. Submittal to Haskell for review expected by July 1<sup>st</sup>.

### **BOARD INFORMATION:**

The following information is intended to keep the Board apprised of projects completed or in development at MCSWC. This is for information only and not intended to be agenda items open for discussion at this time.

Equipment Operator Evaluation: MCSWC is evaluating the hiring of a full time equipment operator for landfill development and loader/container operation.

New access road construction: SME has provided draft plans for landfill cell development and the construction of a new access road on the western edge of the landfill. The new road is designed to allow landfill construction to the north and east and eventually merge with the current capped portion.

MCSWC met with SME on June 15<sup>th</sup> to discuss the road project. SME has agreed to re-evaluate the need for the road, and if viable, to provide a proposal for redesigning/reengineering the cell development plan. Response expected in early July.

### **Town Seals on Display:**

A plan to display member town seals on the Universal Waste Building is in development.



Disposal Locations	\$/Ton	*Annual Cost
Ecomaine \$85.00/Ton 3,5,10 & 20 contract w/CPI and single stream at \$95/Ton	\$85.00	\$467,500.00
PERC \$77.88/Ton no contract (gate rate only)	\$77.88	\$428,340.00
Crossroads Landfill \$60/ton	\$58.00	\$319,000.00
Fiberright direct (AKA COSTAL RESOURCES) \$83/Ton 5 yr contract w/costal w/CPI	\$83.00	\$456,500.00
Fiberright direct (AKA COSTAL RESOURCES) \$85/Ton 2-3 yr. contract w/costal w/CPI	\$85.00	\$467,500.00
To Fiberright as part of MRC 12 to 17 year MRC contract \$77/Ton and \$2/Ton to MRC w/CPI	\$79.00	\$434,500.00
To Fiberright as part of MRC 10 year MRC contract \$80/Ton and \$2.25/Ton to MRC w/CPI	\$82.25	\$452,375.00
Current disposal location Ecomaine (contract ending June 30 2021)	\$59.70	\$328,350.00

\* Annual cost based on 5,500 tons.

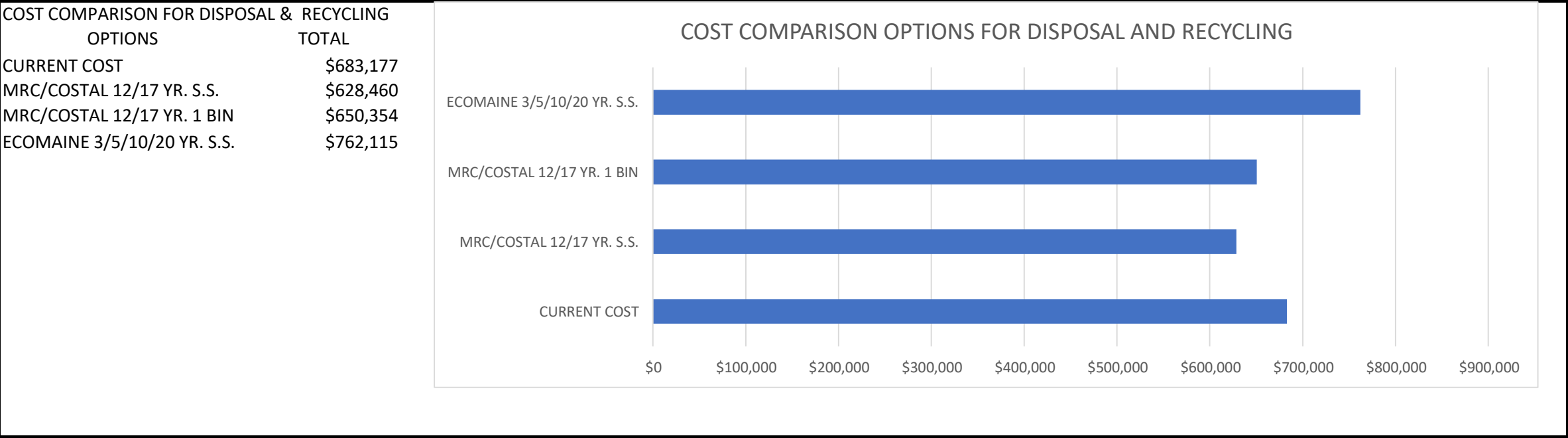
		Costal Resources		MRC	Ecomaine
		\$85/ton	\$55/ton-no glass or 3-7	1/2 tip rate \$42/ton	\$95/ton, market rate w/revenue share
Items Recycled in 2019	Tons	One Bin	Single Stream	Single Stream	Single Stream
Mixed Paper	237.33	\$18,749.07	\$13,053.15	\$9,967.86	\$ 22,546.35
Cardboard	337.79	\$26,685.41	\$18,578.45	\$14,187.18	\$ 32,090.05
News Paper/Magazines	109.95	\$8,686.05	\$6,047.25	\$4,617.90	\$ 10,445.25
Tin Cans	25.74	\$2,033.46	\$1,415.70	\$1,081.08	\$ 2,445.30
Plastics	61.88	\$4,888.52	\$3,403.40	\$2,598.96	\$ 5,878.60
<b>Totals</b>	<b>772.69</b>	<b>\$61,042.51</b>	<b>\$42,497.95</b>	<b>\$32,452.98</b>	<b>\$ 73,405.55</b>

\*Note: Costal Resources single stream is a two year contract with CPI increase each January (60 day notice of increase on recycling depending on market)

\*Note: Costal Resources 85% are doing one bin all in 116 communities, 7 are SS

772.69 tons /12 tons per load = 65 loads of single stream additional per year

772.69 tons/17 tons per load = 46 loads of 1-Bin per additional per year



\*Note: Ecomaine requires single stream to be eligible for the \$85/ton tip fee. Offer only good for 30 days then will go up.

\* Note: The MRC disposal, 1 Bin Costal Resources Recycling is a 12-17 year deal.

\* Note: The MRC disposal and Single Stream Option is a 12-17 year deal on MSW at stated rate with a CPI that adjusts the tip rate each December. The single stream tip rate is 1/2 the MSW tip rate and that is adjusted in December also

RECYCLING METHOD	RECYCLING TIP	HAUL	RECYCLING TOTAL
CURRENT RECYCLING	\$133,397.00	\$0.00	\$133,397.00
USING MRC S.S.	\$32,452.98	\$22,907.30	\$55,360.28
USING C.R. 1 BIN	\$61,042.51	\$16,211.32	\$77,253.83
USING ECO S.S.	\$73,405.55	\$29,809.00	\$103,214.55

\*Note using Haskell 10 year haul rate with local driver





## MAINE MUNICIPAL ASSOCIATION

### **Risk Management Services**

60 Community Drive  
PO Box 9109  
Augusta, Maine 04332-9109

#### **Telephone No.**

(207) 626-5583  
(800) 590-5583 Maine Only  
Fax (207) 626-0513

May 29, 2020

T Baridi Nkokheli  
Manager  
Mid Coast Solid Waste Corporation  
PO Box 1016  
Rockport, ME, 04856-1016



RE: Workers Compensation Safety Incentive Program

Dear Mr Nkokheli:

The MMA Workers' Compensation Fund is excited to invite your organization to join the **Workers Compensation Safety Incentive Program (WCSIP)**. The WCSIP is voluntary and provides members with the opportunity to earn up to 10% in contribution credits by improving workplace safety.

Joining this program affirms your commitment to a safe and healthful workplace. Our team of professionals will work with you to manage your workplace safety efforts by providing sample safety policies and programs, training opportunities, and additional resources to help you obtain maximum benefit from your workplace safety efforts.

The program is designed to help you to control your costs by improving your loss experience and minimize workplace disruptions. The goals of this program are to; reduce the incidence of injury and illness throughout the operations, improve overall safety in the work environment, maintain lines of communication with all employees, protect member's assets, promote a self-sustaining safety culture, utilize best practices claim management, and provide financial incentives which reward our partnership toward safety

The program is tiered into three levels based on documented performance. The tiers and associated credits are: Tier I is compliance with the Maine Department of Labor and earns a credit of 5%, Tier II earns a credit of 7.5%, and Tier III earns a credit of 10%

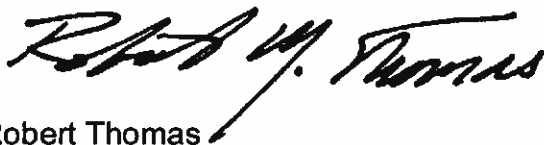
For complete program details, or to enroll in the WCSIP, go to our online site at <https://memun.org/WCSIP>. Please download the appropriate forms in Adobe Acrobat Reader and send a copy of the completed forms by email to [WCSIP@memun.org](mailto:WCSIP@memun.org). If you have questions or need assistance please contact RMS Loss Control at [RMSLossControl@memun.org](mailto:RMSLossControl@memun.org).

We realize you have a lot on your municipal plate due to the ongoing pandemic. But we don't want you to miss this opportunity. Please consider having your organization join the

WCSIP today. To we need the completed Acknowledgement Form from you on or before **July 1, 2020** to be enrolled in the WCSIP. On or before September 1, 2020, we will need to be in receipt of the Resolve Form signed by each member of your Board or Council. Finally, also by September 1, 2020, we will need to be in receipt of the completed Verification of Tier Assessment.

We are excited to offer you the opportunity to enroll into the Workers Compensation Safety Incentive Program. Together we are building safer workplaces.

Sincerely,

A handwritten signature in black ink, appearing to read "Robert M. Thomas". The signature is fluid and cursive, with a long horizontal stroke at the end.

Robert Thomas  
Loss Control Manager  
Risk Management Services

cc: Beth Kwiatkowski

**MMA WORKERS' COMPENSATION SAFETY INCENTIVE PROGRAM  
RESOLVE FORM**

**WHEREAS,** the Mid Coast Solid Waste Corporation is a member of the Maine Municipal Association Workers' Compensation Fund (hereinafter "WC Fund"); and

**WHEREAS,** Maine Municipal Association (hereinafter "MMA") provides risk management services and workers' compensation coverage; and

**WHEREAS,** MMA developed the Workers' Compensation Safety Incentive Program (hereinafter "the Program") to help reduce the incidents and impact of workplace injuries by implementing WC claim best practices; and

**WHEREAS,** MMA will provide necessary written program information, and offer assistance to participants; and

**WHEREAS,** WC Fund members that participate in the Program and complete the required activities, will have the opportunity to earn a credit to their annual contribution; and

**WHEREAS,** the Mid Coast Solid Waste Corporation is committed to providing a safe environment for its employees, citizens, and visiting public; and

**WHEREAS,** the Program will help enhance such an environment and promote a self-sustaining culture of safety with participating members,

**NOW THEREFORE BE IT RESOLVED BY THE** MCSWC Board of Directors  
to elect to participate in the MMA Workers' Compensation Safety Incentive Program.

**DATED THIS** \_\_\_\_\_ **DAY OF** \_\_\_\_\_, 20\_\_\_\_

**ATTEST by Governing Board (signatures or e-signatures):**

_____	_____
_____	_____
_____	_____
_____	_____
_____	_____





## Expense Summary Report

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General	2,201,864.00	0.00	2,034,715.70	1,710.82	2,033,004.88	168,859.12	92.33
<b>01 - General Administration</b>	<b>192,269.00</b>	<b>0.00</b>	<b>192,648.56</b>	<b>1,442.40</b>	<b>191,206.16</b>	<b>1,062.84</b>	<b>99.45</b>
01 - Manager	76,102.00	0.00	97,821.61	1,442.40	96,379.21	-20,277.21	126.64
03 - Admin Asst	42,827.00	0.00	44,270.63	0.00	44,270.63	-1,443.63	103.37
04 - Contract Bookkeeping	10,247.00	0.00	7,685.25	0.00	7,685.25	2,561.75	75.00
06 - Community Committee Projects	1,250.00	0.00	457.34	0.00	457.34	792.66	36.59
10 - Office Supplies & Equipment	5,490.00	0.00	6,306.18	0.00	6,306.18	-816.18	114.87
11 - Software License & Support	6,175.00	0.00	9,746.92	0.00	9,746.92	-3,571.92	157.84
12 - General Legal	16,000.00	0.00	1,469.95	0.00	1,469.95	14,530.05	9.19
16 - Audit	12,000.00	0.00	5,300.00	0.00	5,300.00	6,700.00	44.17
17 - Communications	4,000.00	0.00	5,490.21	0.00	5,490.21	-1,490.21	137.26
18 - Seminar & Training Expense	5,470.00	0.00	1,320.48	0.00	1,320.48	4,149.52	24.14
19 - Safety Training & Equipment	5,000.00	0.00	4,610.88	0.00	4,610.88	389.12	92.22
20 - Dues	3,578.00	0.00	4,039.11	0.00	4,039.11	-461.11	112.89
21 - In Lieu of Taxes/Payment	4,130.00	0.00	4,130.00	0.00	4,130.00	0.00	100.00
<b>05 - Operations - Wages</b>	<b>401,101.00</b>	<b>0.00</b>	<b>358,214.52</b>	<b>0.00</b>	<b>358,214.52</b>	<b>42,886.48</b>	<b>89.31</b>
02 - Full Time Labor	337,014.00	0.00	278,894.07	0.00	278,894.07	58,119.93	82.75
03 - Part Time Labor	60,087.00	0.00	76,209.58	0.00	76,209.58	-16,122.58	126.83
04 - Overtime	4,000.00	0.00	3,110.87	0.00	3,110.87	889.13	77.77
<b>10 - Employee Benefits &amp; Insurance</b>	<b>324,743.00</b>	<b>0.00</b>	<b>231,286.82</b>	<b>122.23</b>	<b>231,164.59</b>	<b>93,578.41</b>	<b>71.18</b>
01 - Health Insurance	212,755.00	0.00	135,435.39	0.00	135,435.39	77,319.61	63.66
02 - FICA	39,362.00	0.00	37,554.19	110.34	37,443.85	1,918.15	95.13
03 - Unemployment	1,750.00	0.00	228.56	0.00	228.56	1,521.44	13.06
04 - Workers Compensation	31,838.00	0.00	36,479.70	0.00	36,479.70	-4,641.70	114.58
05 - ICMA Retirement	22,722.00	0.00	13,928.18	0.00	13,928.18	8,793.82	61.30
06 - Income Protection	4,316.00	0.00	2,643.08	8.89	2,634.19	1,681.81	61.03
07 - Clothing	4,800.00	0.00	2,617.72	0.00	2,617.72	2,182.28	54.54
08 - Health Insurance Buyout	7,200.00	0.00	2,400.00	3.00	2,397.00	4,803.00	33.29
<b>15 - Insurance</b>	<b>17,682.00</b>	<b>0.00</b>	<b>17,327.00</b>	<b>0.00</b>	<b>17,327.00</b>	<b>355.00</b>	<b>97.99</b>
01 - Public Official Liability/Prop	17,682.00	0.00	17,327.00	0.00	17,327.00	355.00	97.99
<b>20 - Facility</b>	<b>41,520.00</b>	<b>0.00</b>	<b>69,398.15</b>	<b>124.43</b>	<b>69,273.72</b>	<b>-27,753.72</b>	<b>166.84</b>
01 - Utilities	9,058.00	0.00	7,918.68	0.00	7,918.68	1,139.32	87.42
05 - Station Maintenance	11,552.00	0.00	26,063.59	89.87	25,973.72	-14,421.72	224.84
07 - Communication - on site	300.00	0.00	94.31	0.00	94.31	205.69	31.44
08 - Portable Toilet Service	960.00	0.00	1,060.00	0.00	1,060.00	-100.00	110.42
10 - Equipment Maintenance & Fuel	2,300.00	0.00	1,507.99	0.00	1,507.99	792.01	65.56
14 - Break/Rest Supplies	2,350.00	0.00	1,834.93	0.00	1,834.93	515.07	78.08
15 - Traffic Control/Replace Signs	5,000.00	0.00	4,531.59	34.56	4,497.03	502.97	89.94

## Expense Summary Report

Account	Budget Original	Budget Adjustments	Debits	Y T D Credits	Net	Unexpended Balance	Percent Spent
1 - General CONT'D							
19 - Steel & Fabrication	10,000.00	0.00	26,387.06	0.00	26,387.06	-16,387.06	263.87
<b>25 - Operational Costs-MSW</b>	<b>618,683.00</b>	<b>0.00</b>	<b>567,190.44</b>	<b>0.00</b>	<b>567,190.44</b>	<b>51,492.56</b>	<b>91.68</b>
05 - Equipment Maintenance/Supplies	12,600.00	0.00	10,395.01	0.00	10,395.01	2,204.99	82.50
07 - Compost Pilot	3,656.00	0.00	0.00	0.00	0.00	3,656.00	0.00
08 - Waste Oil	700.00	0.00	0.00	0.00	0.00	700.00	0.00
10 - Purchase of Bags	50,600.00	0.00	40,608.00	0.00	40,608.00	9,992.00	80.25
12 - Universal Household Waste	1,000.00	0.00	403.12	0.00	403.12	596.88	40.31
13 - HHW Day Cost	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
14 - Roll-off Truck Maint/Repair	3,900.00	0.00	7,415.27	0.00	7,415.27	-3,515.27	190.14
15 - Scale	1,800.00	0.00	4,733.75	0.00	4,733.75	-2,933.75	262.99
16 - Hauling to ecomaine	202,170.00	0.00	199,400.93	0.00	199,400.93	2,769.07	98.63
17 - Tipping at ecomaine	330,457.00	0.00	298,156.47	0.00	298,156.47	32,300.53	90.23
18 - Electricity	5,800.00	0.00	6,077.89	0.00	6,077.89	-277.89	104.79
<b>30 - Recycling</b>	<b>69,663.00</b>	<b>0.00</b>	<b>66,666.65</b>	<b>21.76</b>	<b>66,644.89</b>	<b>3,018.11</b>	<b>95.67</b>
02 - Recycle Metal Transportation	21,600.00	0.00	24,400.00	0.00	24,400.00	-2,800.00	112.96
06 - Sales Expense	4,500.00	0.00	5,549.34	0.00	5,549.34	-1,049.34	123.32
07 - Freon Removal	3,500.00	0.00	3,682.50	0.00	3,682.50	-182.50	105.21
08 - Recycling Supplies	4,173.00	0.00	3,861.74	0.00	3,861.74	311.26	92.54
09 - Equipment Maintenance & Repair	13,550.00	0.00	11,394.74	0.00	11,394.74	2,155.26	84.09
10 - Building Maintenance & Repair	5,730.00	0.00	2,975.07	21.76	2,953.31	2,776.69	51.54
18 - Electricity	8,300.00	0.00	8,111.71	0.00	8,111.71	188.29	97.73
19 - Fuel/Oil	8,310.00	0.00	6,691.55	0.00	6,691.55	1,618.45	80.52
<b>35 - Operational Costs-CDD</b>	<b>258,633.00</b>	<b>0.00</b>	<b>315,219.48</b>	<b>0.00</b>	<b>315,219.48</b>	<b>-56,586.48</b>	<b>121.88</b>
01 - Leachate	100,000.00	0.00	118,176.07	0.00	118,176.07	-18,176.07	118.18
03 - Analytical	26,000.00	0.00	24,721.97	0.00	24,721.97	1,278.03	95.08
04 - Landfill Development	45,000.00	0.00	43,495.37	0.00	43,495.37	1,504.63	96.66
05 - Hydrogeological Consultations	6,000.00	0.00	0.00	0.00	0.00	6,000.00	0.00
07 - Engineering Consultation	17,000.00	0.00	16,495.20	0.00	16,495.20	504.80	97.03
08 - Dozer Fuel/Maintenance	7,545.00	0.00	7,246.05	0.00	7,246.05	298.95	96.04
09 - Construction Demo Diversion	17,678.00	0.00	21,608.57	0.00	21,608.57	-3,930.57	122.23
11 - OCB Maintenance & Repair	500.00	0.00	257.00	0.00	257.00	243.00	51.40
12 - Sheetrock Diversion	30,000.00	0.00	34,668.25	0.00	34,668.25	-4,668.25	115.56
14 - JQN Development	0.00	0.00	330.00	0.00	330.00	-330.00	----
15 - DEP Landfill Fee	7,100.00	0.00	3,432.78	0.00	3,432.78	3,667.22	48.35
16 - Fire Related Expenses-Landfill	0.00	0.00	43,760.79	0.00	43,760.79	-43,760.79	----
18 - Electricity	1,810.00	0.00	1,027.43	0.00	1,027.43	782.57	56.76
<b>40 - Debt Service - Principal</b>	<b>35,206.00</b>	<b>0.00</b>	<b>35,205.49</b>	<b>0.00</b>	<b>35,205.49</b>	<b>0.51</b>	<b>100.00</b>

**Expense Summary Report**

Account	Budget Original	Budget Adjustments	----- Y T D -----		Net	Unexpended Balance	Percent Spent
			Debits	Credits			
1 - General CONT'D							
14 - Equipment Lease-5 Year	35,206.00	0.00	35,205.49	0.00	35,205.49	0.51	100.00
<b>42 - Debt Service - Interest</b>	<b>2,364.00</b>	<b>0.00</b>	<b>2,364.07</b>	<b>0.00</b>	<b>2,364.07</b>	<b>-0.07</b>	<b>100.00</b>
14 - Equipment Lease/Purchase	2,364.00	0.00	2,364.07	0.00	2,364.07	-0.07	100.00
<b>45 - Capital Expenditures</b>	<b>129,000.00</b>	<b>0.00</b>	<b>55,804.87</b>	<b>0.00</b>	<b>55,804.87</b>	<b>73,195.13</b>	<b>43.26</b>
04 - Triax Rolloff Trailer	70,000.00	0.00	0.00	0.00	0.00	70,000.00	0.00
19 - Loader	59,000.00	0.00	55,804.87	0.00	55,804.87	3,195.13	94.58
<b>48 - Capital Reserves</b>	<b>111,000.00</b>	<b>0.00</b>	<b>123,389.65</b>	<b>0.00</b>	<b>123,389.65</b>	<b>-12,389.65</b>	<b>111.16</b>
01 - Jacobs Quarry Closure Reserve	100,000.00	0.00	100,000.00	0.00	100,000.00	0.00	100.00
05 - Accrued Benefits	0.00	0.00	12,389.65	0.00	12,389.65	-12,389.65	----
08 - Bag Fee Stabilization	11,000.00	0.00	11,000.00	0.00	11,000.00	0.00	100.00
Final Totals	2,201,864.00	0.00	2,034,715.70	1,710.82	2,033,004.88	168,859.12	92.33

## Revenue Summary Report

Account	Budget Original	Budget Adjustments	Budget Net	----- Y T D -----			Uncollected Balance	Percent Collected
				Debits	Credits	Net		
1 - General	2,201,864.00	0.00	2,201,864.00	14,035.70	2,112,066.97	2,098,031.27	103,832.73	95.28
01 - Pay Per Bag	475,000.00	0.00	475,000.00	3.00	481,621.34	481,618.34	-6,618.34	101.39
02 - Per Ton Fee	462,000.00	0.00	462,000.00	0.20	504,021.68	504,021.48	-42,021.48	109.10
03 - Scale Fee	1,000.00	0.00	1,000.00	0.00	1,170.00	1,170.00	-170.00	117.00
04 - Miscellaneous Income	2,000.00	0.00	2,000.00	0.00	3,725.95	3,725.95	-1,725.95	186.30
05 - Demo Wood Fee	1,500.00	0.00	1,500.00	0.00	996.10	996.10	503.90	66.41
06 - Sheetrock	30,000.00	0.00	30,000.00	0.00	27,692.61	27,692.61	2,307.39	92.31
07 - Baled Sales	50,000.00	0.00	50,000.00	0.00	22,976.18	22,976.18	27,023.82	45.95
09 - Recyclable Metal Disposal	50,000.00	0.00	50,000.00	0.00	46,944.05	46,944.05	3,055.95	93.89
10 - Bottle Returns	12,000.00	0.00	12,000.00	0.00	11,470.53	11,470.53	529.47	95.59
11 - UHW	5,500.00	0.00	5,500.00	0.00	5,198.14	5,198.14	301.86	94.51
12 - Valve & Freon Removal	5,200.00	0.00	5,200.00	0.00	5,708.60	5,708.60	-508.60	109.78
14 - HHW Day - Unit Fees	1,500.00	0.00	1,500.00	0.00	0.00	0.00	1,500.00	0.00
17 - 4 Town Demo Debris	253,000.00	0.00	253,000.00	197.00	252,163.59	251,966.59	1,033.41	99.59
18 - Regional Demo Debris	85,000.00	0.00	85,000.00	64.00	84,012.97	83,948.97	1,051.03	98.76
19 - Brush Disposal	25,000.00	0.00	25,000.00	0.00	30,476.07	30,476.07	-5,476.07	121.90
20 - Green Chip Sales	10,000.00	0.00	10,000.00	0.00	5,704.45	5,704.45	4,295.55	57.04
61 - Interest Income	5,000.00	0.00	5,000.00	0.00	4,444.34	4,444.34	555.66	88.89
63 - Use of Unassigned Fund Balance	45,000.00	0.00	45,000.00	0.00	0.00	0.00	45,000.00	0.00
68 - Use of Equip Replacement Fund	129,000.00	0.00	129,000.00	0.00	55,804.87	55,804.87	73,195.13	43.26
91 - Camden Assessment	235,150.00	0.00	235,150.00	0.00	235,150.00	235,150.00	0.00	100.00
92 - Rockport Assessment	170,915.00	0.00	170,915.00	0.00	170,915.00	170,915.00	0.00	100.00
93 - Lincolnville Assessment	93,013.00	0.00	93,013.00	0.00	93,013.00	93,013.00	0.00	100.00
94 - Hope Assessment	55,086.00	0.00	55,086.00	13,771.50	68,857.50	55,086.00	0.00	100.00
Final Totals	2,201,864.00	0.00	2,201,864.00	14,035.70	2,112,066.97	2,098,031.27	103,832.73	95.28

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of June 19, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
2020 COMMERCIALTRASH ROCKPORT	124.80	139.60	179.60	209.20	338.40	991.60
AHP CAMDEN LLC	79.00	0.00	0.00	0.00	0.00	79.00
ALDEMERE FARMS	22.35	22.00	0.00	0.00	0.00	44.35
AMES LANDSCAPE	0.00	9.15	0.82	0.84	24.44	35.25
ANDREW EAST CONSTRUCTION	20.00	10.00	20.00	0.00	0.00	50.00
ANTHONY SIMAITIS MASONRY	1,611.40	813.40	0.00	0.00	0.00	2,424.80
ARTISAN BOATWORKS	0.00	0.00	0.00	0.01	0.06	0.07
BAY VIEW REAL ESTATE	71.50	38.13	0.00	0.00	0.00	109.63
BAYVIEW MANAGEMENT	200.60	128.00	64.10	0.00	0.00	392.70
BEAUCHAMP PROPERTIES LLC	136.20	0.00	0.00	0.00	0.00	136.20
BELL CHRISTEN STONE	92.40	26.70	0.00	0.00	0.00	119.10
BENNERS TREE SERVICE	0.00	0.00	0.00	0.00	-80.49	-80.49
BLEMASTER & COHN INC	0.00	459.20	0.00	0.00	0.00	459.20
BLUE SNOW	0.00	0.12	0.12	0.12	10.58	10.94
BOWMAN WOODWORKING LLC	56.80	0.00	0.00	0.00	0.00	56.80
BRODIS BUILDERS	320.20	54.40	0.00	0.00	0.00	374.60
BROOKSIDE PLUMBING	0.00	0.00	-62.70	0.00	0.00	-62.70
BRYAN & DEANNA LACOMBE	44.00	0.00	0.00	0.00	-19.00	25.00
BURGESS & BURGESS CONSTRUCTION	276.00	0.00	0.00	0.00	0.00	276.00
CAMDEN LIBRARY	13.60	0.00	0.00	0.00	0.00	13.60
CAMDEN HARBOR DEPT	0.00	5.00	0.00	0.00	0.00	5.00
CAMDEN PUBLIC WORKS	536.40	382.40	0.00	0.00	0.00	918.80
CAMDEN REAL ESTATE	7.00	0.00	0.00	0.00	0.00	7.00
CAMDEN RIVER HOUSE HOTEL	7.00	1.64	53.18	67.80	42.74	172.36
CAMDEN WASTE WATER	4.40	0.00	0.00	0.00	0.00	4.40
CAMDEN WHOLE HEALTH	0.00	30.07	15.33	30.24	0.00	75.64
CAMP BISHOPWOOD	111.70	10.00	0.00	0.00	0.00	121.70
CAUTELA EXCAVATION LANDSCAPE	0.00	56.00	0.00	0.00	0.00	56.00
CENTER FOR FURNITURE	37.80	137.20	0.00	0.00	0.00	175.00
COASTAL BAY BULDERS	10.00	10.93	0.43	35.55	25.00	81.91
COLD MOUNTAIN BUILDERS	418.70	197.40	0.00	0.00	0.00	616.10
CONSIDER IT CARPENTRY	125.80	163.00	0.00	0.00	0.00	288.80
COUNTRY-WAY CARPENTRY	840.60	0.00	0.00	0.00	0.00	840.60
COUNTRY INN ROCKPORT	16.50	4.00	0.00	0.00	0.00	20.50
CRESTWOOD KITCHENS	103.60	0.00	0.00	0.00	0.00	103.60
CTCA LLC	233.40	0.00	0.00	0.00	0.00	233.40
CUSTOM HOME BUILDING	80.00	46.00	0.00	0.00	0.00	126.00
DAGGETT BUILDERS	252.80	91.00	0.00	0.00	0.00	343.80
DEAN PROPERTY SERVICES	36.80	0.00	0.00	0.00	0.00	36.80
DELPONTE REMODELING	10.60	19.00	0.00	0.00	0.00	29.60
DOWNEAST HOMES	170.10	158.20	0.00	0.00	0.00	328.30
EBS BUILDERSCAMDEN	9,000.00	0.00	0.00	0.00	0.00	9,000.00
FARLEY INC	124.40	674.40	738.00	0.00	0.00	1,536.80
FERRAILOLO CONSTRUCTION	160.00	56.00	0.00	0.00	0.00	216.00
FIRST CONGREGATIONAL CHURCH	1.00	3.00	0.00	0.00	0.00	4.00

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of June 19, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
FITZY LLC	0.00	253.10	216.80	0.00	0.00	469.90
FLOOR MAGIC SEPTEMBER 12TH INC.	0.00	30.17	23.80	170.80	0.00	224.77
FRENCH & BRAWN	500.00	1,000.00	510.36	0.00	0.00	2,010.36
FROST & BRYANT	70.70	50.50	30.00	0.00	0.00	151.20
GEE LANDSCAPING	0.00	10.00	0.00	0.00	0.00	10.00
GUITE PROPERTY	220.80	304.00	0.00	0.00	0.00	524.80
HANNAFORD BROTHERS	17,000.00	0.00	0.00	3,000.00	0.00	20,000.00
HARBOR BUILDERS	33.00	426.00	0.00	0.00	0.00	459.00
HARLEY COMPANY	80.20	357.00	0.00	0.00	0.00	437.20
HEAL'S RUBBISH REMOVAL	26,122.80	22,871.80	0.00	0.00	0.00	48,994.60
HEAL DEMO REMOVAL	2,396.80	1,269.80	0.00	0.00	0.00	3,666.60
HEARTWOOD CARPENTRY	23.80	239.40	0.00	0.00	0.00	263.20
HERITAGE BUILDERS	104.20	0.00	0.00	0.00	0.00	104.20
HERITAGE CARETAKING	0.00	67.94	22.50	0.00	0.00	90.44
HIGHLAND PARK APTS	84.50	20.00	0.00	0.00	0.00	104.50
HILT MASONRY	41.00	0.00	0.00	0.00	0.00	41.00
HOLGERSON, INC.	107.60	14.40	0.00	0.00	0.00	122.00
HOOPER MASONRY INC	130.20	0.00	-65.60	0.00	0.00	64.60
HOPKINS LANDSCAPING	0.00	38.11	5.41	0.00	0.00	43.52
HORCH ROOFING	180.60	0.00	0.00	0.00	0.00	180.60
Hospitality House/Knox County Coalition	131.60	0.00	0.00	0.00	0.00	131.60
IMY LANDSCAPING	830.00	0.00	21.60	0.00	0.00	851.60
IRV'S DRYWALL	705.60	0.00	0.00	0.00	0.00	705.60
JED PATTEN TRASH REMOVAL	3,650.40	2,875.15	576.36	0.00	0.00	7,101.91
JOHN EASTMAN	20.00	15.80	0.00	0.00	0.00	35.80
JOHN KELLY PAINTING, INC.	12.60	16.14	54.95	0.00	20.00	103.69
K.DaneH.LLC	0.00	225.50	12.00	0.00	0.00	237.50
KATHERYN MCKAY GARDENS	0.00	70.54	197.21	50.56	167.59	485.90
KNOWLTON MOVING & STORAGE	0.00	199.90	10.00	0.00	0.00	209.90
KNOX MILL EAST ASSOC	0.00	101.25	0.00	0.00	0.00	101.25
LAUKKA CONSTRUCTION	94.70	101.00	0.00	0.00	0.00	195.70
LEWIS W. MERRIFIELD	0.00	0.00	0.00	0.00	0.02	0.02
LIMOGES CARPENTRY	1,312.30	470.50	0.00	0.00	0.00	1,782.80
LORD CAMDEN INN	28.80	0.00	0.00	0.00	0.00	28.80
LORRAINE CONSTRUCTION	203.80	29.00	0.00	0.00	0.00	232.80
LYMAN MORSE BOAT BUILDING INC	12.80	0.00	0.00	0.00	0.00	12.80
MACCOOLE CONSTRUCTION	27.00	17.50	0.00	0.00	0.00	44.50
MAHOGANY	45.00	0.00	0.00	0.00	0.00	45.00
MAINE COAST CONSTRUCTION	891.80	1,443.60	0.00	0.00	0.00	2,335.40
MAINE SPORT	0.00	66.90	2.00	3.00	0.00	71.90
MAINE WINDJAMMER CRUISES	50.40	0.00	0.00	0.00	0.00	50.40
MAPLE KNOLL BUILDERS	0.00	0.00	0.00	0.00	6.18	6.18
MARDENS LAWN & GARDEN CARE, LLC	47.00	0.00	0.00	0.00	0.00	47.00
MARITIME FARMS ROCKPORT	0.00	16.00	0.00	0.00	0.00	16.00
MAYNARD TOLMAN INC.	12.50	0.00	0.00	0.00	0.00	12.50

# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of June 19, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
McCORMICK & ASSOCIATES	719.50	1,082.60	0.00	0.00	0.00	1,802.10
MCINTYRE BUILDERS	119.40	25.00	0.00	0.00	0.00	144.40
MCKENZIE BRUCE	0.00	2.60	0.00	0.00	0.00	2.60
MCWILLIAMS JESSE	12.00	67.53	31.80	86.80	0.00	198.13
MEG MARKET	1,500.00	0.00	0.00	0.00	0.00	1,500.00
MEGUNTICOOK MANAGEMENT	10.60	36.13	96.20	10.20	29.42	182.55
MEKLIN & SON EXCAVATION	0.00	90.00	0.00	0.00	0.00	90.00
MEKLIN BUILDERS	0.00	0.30	0.52	0.00	19.60	20.42
MICHELLE BIANCHI	12.50	15.00	0.00	0.00	0.00	27.50
MILL STREET COMPANY LLC	30.00	0.00	0.00	0.00	0.00	30.00
MRS CHARLES CAWLEY	133.60	100.60	0.00	0.00	0.00	234.20
NASH PLUMBING	3.00	61.50	0.00	0.00	0.00	64.50
NEW LEAF CONSTRUCTION	0.00	147.00	329.20	0.00	0.00	476.20
NORTH ATLANTIC PAINTING COMPANY	0.00	3.00	0.00	0.00	0.00	3.00
NUDAY SERIA	34.70	0.05	12.00	2.40	0.00	49.15
O.B. & SONS, INC.	127.50	76.40	128.80	0.00	0.00	332.70
OBER & BARRETT BUILDERS	582.00	20.50	0.00	0.00	0.00	602.50
OLIVER BUILDERS, INC.	25.00	20.00	0.00	0.00	-5.00	40.00
ONE STOP BUILDERS	260.20	0.00	0.00	0.00	0.00	260.20
P.G. WILLEY & CO.	165.20	38.50	0.00	0.00	0.00	203.70
PENDELTON BUILDERS, INC.	315.00	0.00	0.00	0.00	0.00	315.00
PENOBSCOT BAY Y.M.C.A.	37.80	0.00	0.00	0.00	0.00	37.80
PHI HOME DESIGNS, LLC	60.60	0.00	0.00	0.00	0.00	60.60
PINE GROVE COTTAGES	20.00	0.00	0.00	0.00	0.00	20.00
PINE RIDGE CARPENTRY	288.10	0.00	0.00	0.00	0.00	288.10
PLANTS UNLIMITED	583.00	33.30	0.00	0.00	0.00	616.30
POTTER BUILDING COMPANY	298.00	231.20	0.00	0.00	0.00	529.20
QUARRY HILL	8.40	0.00	0.00	0.00	0.00	8.40
R.A. LANE CONSTRUCTION	47.20	39.20	0.00	0.00	0.00	86.40
RANDY FROST	126.00	0.00	0.00	0.00	0.00	126.00
RANKIN'S INC.	1,500.00	1,000.00	0.00	0.00	0.00	2,500.00
RAYS CONSTRUCTION	71.20	0.00	0.00	0.00	0.00	71.20
RICHARD LERMOND	162.40	155.60	0.00	0.00	0.00	318.00
ROCKPORT GRANITE	0.00	250.20	0.00	0.00	0.00	250.20
ROCKPORT LANDSCAPE & DESIGN	0.00	10.68	9.71	52.04	702.20	774.63
ROCKPORT MARINE, INC.	110.90	0.00	0.00	0.00	0.00	110.90
ROCKPORT POST & BEAM	4.00	103.20	0.00	0.00	0.00	107.20
ROCKPORT PUBLIC WORKS	82.48	0.00	0.00	0.00	0.00	82.48
RUBENSTEIN ELECTRIC, INC.	14.00	0.00	0.00	0.00	0.00	14.00
RYAN FISHER	0.00	0.00	-1.00	0.00	0.00	-1.00
SAD #28 and FIVE TOWN CSD	565.00	74.80	0.00	0.00	0.00	639.80
SAMOSSET TIMESHARE	209.60	0.00	0.00	0.00	0.00	209.60
SEABORN BUILDERS	242.20	37.80	0.00	0.00	0.00	280.00
SEACOAST PLUMBING	0.00	0.00	0.00	0.00	-78.64	-78.64
SEACOAST SECURITY	0.00	40.00	0.00	0.00	0.00	40.00



# Mid-Coast Solid Waste Corporation

## A/R Aging Summary

As of June 19, 2020

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL
SMALL IS BEAUTIFUL	0.00	154.80	0.00	0.00	0.00	154.80
SPOT ON BUILDERS	197.90	117.80	0.00	0.00	0.00	315.70
STANCIOFF BUILDING & DESIGN	35.50	22.40	0.00	0.00	0.00	57.90
STRONG YOUNG MEN	118.60	0.00	0.00	0.00	0.00	118.60
SUKEFORTH BUILDERS, INC.	0.00	0.00	19.60	0.00	0.00	19.60
SUPERIOR RESTORATION	1,151.40	1,097.90	250.70	0.00	0.00	2,500.00
TAYLOR-MADE BUILDERS	31.50	0.00	0.00	0.00	0.00	31.50
TERRA OPTIMA	0.00	0.00	0.00	0.00	-0.08	-0.08
THOMAS BLAND BUILDER	177.20	86.60	0.00	0.00	0.00	263.80
TOWN OF CAMDEN	0.00	0.00	0.00	189.20	0.00	189.20
TOWN OF LINCOLNVILLE	820.00	1.00	0.00	0.00	0.00	821.00
TREEKEEPERS, LLC	322.40	176.80	0.00	0.00	0.00	499.20
TREWORKS	0.00	30.18	0.00	0.00	0.00	30.18
TRUE BRAGG	0.00	0.23	0.23	0.23	15.85	16.54
UHLL BUILDERS, INC.	0.00	0.00	0.00	1.71	0.00	1.71
VIKING INC	0.00	5.00	0.00	0.00	0.00	5.00
VILLAGE BUILDERS&REMODELING	106.00	230.40	85.70	95.12	0.00	517.22
VISION BUILDERS	234.05	120.33	0.00	0.00	0.00	354.38
WALK-IN	0.00	0.00	0.00	0.00	129.77	129.77
WALK IN I	0.00	71.55	0.00	70.00	0.00	141.55
WATERFRONT RESTAURANT	0.00	4.00	0.00	0.00	0.00	4.00
WJR CARPENTRY	0.00	585.20	0.00	0.00	0.00	585.20
YOUNG'S CONSTRUCTION INC	90.00	160.00	0.00	0.00	0.00	250.00
<b>TOTAL</b>	<b>82,295.58</b>	<b>42,973.82</b>	<b>3,589.73</b>	<b>4,075.82</b>	<b>1,348.64</b>	<b>134,283.59</b>