



**Mid-Coast Solid Waste Corporation
Board of Directors Regular Meeting
Date: Wednesday, February 28, 2018
Time: 7:00 p.m.**

**Camden Town Office – Washington St. Conference Room
Agenda**

- A. Agenda Adjustments**
- B. Public Comment**
- C. 2017 Audit Presentation - Chris Backman, RHR Smith & Company**
- D. Manager's Update – informational**
- E. Withdrawal procedure and distributions MRC relationship – Paul Gibbons & Jim - vote**
- F. Legal restrictions on Closure Fund – ability to invest - Paul Gibbons**
- G. Letter from DEP denies MCSW Closure Cost Share Program – Paul Gibbons, Jim**
- H. Acceptance of un-encapsulated float foam at no fee – Jim**
- I. Proposal from Waste Watch Committee – pilot study to determine the feasibility and benefit of operating a controlled scale diversion program for resalable materials – Josh Gerritson & Anna Sideris**
- J. Middle School Demolition - Require Board direction on whether to accept for disposal between now and 2020. Pricing - Jim**
- K. Re-cap consensuses of Workshop Group re: Re-design – Pursue Single Sort, Research Patriot Property**
- L. Financial Summaries**
- M. Adjourn**



**MIDCOAST SOLID WASTE CORPORATION
BOARD OF DIRECTORS
MINUTES OF
January 24, 2018 MEETING**

MEMBERS PRESENT: David Barrows – Lincolnville, Alison McKellar – Camden(Treasurer), and John French (Chairman) –Camden, , Michael Brown – (Vice-Chairman) – Hope, Wendy Pelletier–Hope, Owen Casas (Secretary) Rockport, Thomas Gray – Rockport

MEMBERS ABSENT: Keryn Laite – Lincolnville

REPRESENTATIVES PRESENT: Jim Guerra–MCSWC Manager, Audra Caler-Bell – Camden Town Manager, Richard C. Bates–Rockport Town Manager

REPRESENTATIVES ABSENT (Excused): Samantha Mank – Hope Town Manager, David Kinney–Lincolnville Town Administrator

Chairman French called the meeting to order at 7:10 PM.

A. PUBLIC COMMENT ON NON-AGENDA ITEMS: None

B. MINUTES OF SEPTEMBER 27, 2017 and DECEMBER 13, 2017:

Chairman French entertained a motion. Barrows motioned to accept the minutes as presented. Brown seconded. Gray mentioned that he had read the minutes of the December 13th noting his absence from that meeting. French called the vote. No further discussion. Motion passed 5-0-0.

C. MANAGER’S UPDATE:

- Request for proposals have been written and are due in by February 9th. Some interest has been generated and Guerra will report results to the Board following the opening of the RFPs received.
- Guerra completed a ten (10) hour training through the Department of Labor on how to run a Sustainable Safety Committee. The challenge is that our facility is small but a joint effort on safety is a requirement of the Labor Contract. A meeting will be held next Tuesday with Staff.
- Guerra recently worked with Woodward and Curran on operational costs for redesign.
- Landfill Development just about completed, material has been placed at top of landfill and it is working out very well with the public.

The cost of mercury containing florescent tubes has recently been reviewed and Guerra learned the facility has been being charged 11¢ a foot. Therefore, the fee for commercial drop offs is rising from 10¢ to 15¢ per foot; residential drops remain free. Commercial accounts are encouraged to take their return tubes back to the vendors where they were purchased. Barrows added that residential returns are allowed at his store free of charge through a State of Maine program; he also noted that thermostats are also done in this manner. Guerra commented the facility also collects thermostats which have declined with the help of local store collections.

D. WOODARD & CURRAN PRESENTATION OF REVISED FACILITY REDESIGN CONCEPTS & LIFE CYCLE ANALYSIS – Presentation of revised Draft Concept Plans for improvements to the Mid-Coast Transfer Station by Woodard & Curran:

Megan McDevitt and Randy Tome were at the meeting to present several newly revised redesign concepts options to the Board. In addition, printed copies of the slides were provided to the Board.

Meagan McDevitt provided an overview of the concepts that would be reflected in the Life-Cycle Analysis to be considered based on the directions taken from the Board at the December 13th meeting. Megan walked the Board through a PowerPoint presentation that included the following:

Concept Plan 1 Status Quo Concept with Required Improvements/Repairs

Concept Plan 1 included a 10 year schedule for capital planning. Priority upgrades and repairs were discussed for this concept which included those items critical to the plan to stay in business. All the concepts have the costs listed in Concept 1 carried through and included into the financial figures provided in Life Cycle Analysis

- Year 1 Concrete Pad - reconstruction/repair
 Drainage System under the pad - repaired
 Retaining wall - reconstructed/repared
- Year 2 Projecting the replacement of five source separated containers
- Year's 3-5 Pavement replaced – Capital Project to stabilization of the subbasement material over the gut project area
 CD&D Processing Area, permanent design construction for new transport needs as closure is slated for 5 years
- Year 5 Outlet for JQN overflow needs to be planned (rising to overflow level)
 Compactor #2 – End of Life replacement needed
- Year 10 Universal Waste Building – life expectancy reached – removes or repairs (move to a better spot)

Concept Plan 2 MSW and Single-Sort Recycling with Improvements (Operational Efficiencies Reviewed)

Note: McDevitt highlighted the entrance concerns were updated from comments made at the December 13th meeting. The entrance was moved off the State road and following conversations with Guerra concerning the functions of the scale at the facility the scale was better positioned and the entrance/exit moved for access a local road.

- Single Scale and Gatehouse placed on the Limerock Street along side of Quarry (two way traffic)
- Counter clockwise flow around the facility based on the State Hierarchy
- Modify Recycling Building to house single-sort and MSW collection; add ramps for commercial haulers
- Drop off lanes and windows for residents
- Use of compactors transferring into ejector trailer for transport
- Improved CD&D elevated with block retention walls – to stock pile and load material to trucks
- Repurpose current MSW to be used for sheetrock/metal/ singles collection area
- New Universal Waste and Swap Shop Building Combination – added parking
- Old entrance will be used for large transportation tractor trailers

Concept Plan 3 MSW and Source Separated Recycling with Improvements

- Single Scale and Gatehouse placed on the Local Road along side of Quarry (two way traffic)
- Recycling Building stays the same, but windows are on side to allow drive by lanes and disposal of source separated recycling
- MSW is now tip floor with use of Ejector Compactor allow higher volume loads
- CD& D area moves to the original MSW area for storage and transport of materials
- New Universal Waste and Swap Shop Building Combination – added parking
- Original Entrance is used for large trailers only and allowed a bypass and loop to scale

- Casas asked about traffic back up with our existing design. Guerra stated that some Saturday's in the middle of summer there is back up that builds and clears throughout the day. Casas questioned the available spacing on Limerock if traffic backups occur with the new design. Tome felt that the drive by windows will also help alleviate back up at the facility in peak times.
- Casas also asked about the placement of infrastructure for the possible overspill of the Quarry being in the same area as the scale placement. Guerra explained the culvert system will work in that area and elevations would work well with the storm water pond. Casas asked about installing the scale atop the new system. McDevitt felt engineering planning was needed but was doable.
- French has concerns about the presentation of a 10 year plan with relation to the best way to finance the project. A brief discussion was held on financing the project and included time lines and bonding options. The topic of financing will be further discussed in depth when a concept is chosen to move forward with.
- Gray asked about the entrance plan and figure eight layout noting the average person is required to travel the length of the facility to do trash and recycling. He questioned the location of the new building for MSW and recycling. McDevitt reminded these are proposals and Guerra has discussed the importance of a controlled entrance beginning with the Gatehouse Staff role of reviewing and pricing incoming waste.

McDevitt presented the Life Cycle Analysis numbers for each concept. These were representations of real cost numbers including Capitol Costs, Operational Cost Data and Labor Costs on an annual basis to help assist the Board to choose the best direction for design work. McDevitt walked the board through the pages of the analysis.

The Overall Summary of costs was based on the MCSWC draft budget posted on December 13, 2017 and quantity and volume numbers gained with the assistance of Guerra. The new concepts were represented from figures estimated in a gross analysis of costs by Senior Cost Estimators at Woodard & Curran.

Figures presented were Total Capital Costs which included: Capital Costs per year, Hauling Cost per year, and Remaining Operational Cost per year. Revenue Costs included: Total Revenue per Year and Additional Revenue Required per year. Adjustments in full time equivalent employee labor costs, changes in hauling and capital improvements are the largest differences in the different plans.

Status Quo - Base line with no real costs changes, no operation changes with figures taken from the Draft Budget of FY19.

Status Quo with Required Repairs – No operational changes but includes other than capital equipment and facility upgrades at a cost of \$1,747,500 which will require an increase in revenue of \$96,000 annually for the term of the financing for needed repairs.

Single-Sort Recycling & MSW Improvements – Operational and Capital equipment facility upgrades at a cost of \$2,943,000 which will require increased revenue of \$13,703 annually for the term of the financing and also represents a reduction of revenue and increase in recycling cost. Hauling cost improvements off set, but the need to continue hauling recycling will add back costs.

Source Separated Recycling & MSW Improvements – Operational and Capital equipment facility upgrades at a cost of \$3,697,500 which will require increased revenue of \$19,893 annually for the term of the financing. Hauling cost are most improves as only MSW is a hauled. Recycling is slated to pay for itself through hauling deductions from proceeds. The proposed revenue is equal to Concept Plan 1 (Status Quo with Repairs) by comparison.

Further review of the Comparative Summary for the conceptual plans shows Concept 1 and 2 can be worked with more easily to get it operational with minimal impacts to the facility. Concept 3, which requires a new building, as temporary facility is proposed at a cost of approximately \$50,000.

McDevitt reviewed a Comparative Summary of Conceptual Plans Chart. The chart ranked an item as High, Moderate or Low to help make the changes more visual. Each plan was judged on criteria to make up the following comparisons:

| | | |
|--------------------------|---|-----------------------------|
| Conceptual Capital Costs | Hauling Costs | Remaining Operational Costs |
| Non-Tax Revenue | Operational impacts During Construction | Level of Service |
| Safety | | |

Discussion on scale use and review of what a “load” to the facility might constitute for the average user. Scale safety and traffic use of the scale was reviewed. A brief discussion on changing the fee structure to accommodate multifaceted “loads” whether commercial or residential was held. Tome suggested reviewing other facilities to see what occurs and what might work to work best in the future for fixed load costs vs. a separated load cost.

Bates asked the ratio of commercial hauls to residential hauls. Guerra stated the breakdown was 51% to 49% between weighed over bagged and that multi-material loads will change dramatically with single sort if it is incorporated. Guerra added the importance of working with the haulers and suggested a process of trials/studies on the mixed loads over the first several months of operation to figure out a price point for the mixed.

Bates asked if a yellow bag only policy for all MSW household trash (including haulers) should be required. Guerra suggested this was a topic for additional discussion.

A final review of the Explanation of Conceptual Capital Costs was held. McDevitt explained the individual financial breakdown documents that produced the Summary Table of Conceptual Costs. McDevitt noted the contingency cost in each concept plan is based on 25% percent of the total estimated construction cost for the site and structural improvements.

Capital costs were amortized at a rate of 3% over a length of time to determine an annual cost. For example, the site & structural improvements, temporary facilities, engineering and contingency capital costs for Concept 2 was \$2.4M. That total cost was then amortized over 30 years at a rate of 3% to come up with an annual cost of \$123,000.

Concept 2 estimates 14 ton recycling loads and 25 ton MSW loads to ecomaine in South Portland at a cost of \$500 to ecomaine only.

McDevitt spent time on the operational labor costs of each plan and the changes in full time equivalent numbers that are reflected different plan costs. Currently the facility works with 9 full time equivalent positions and the models range from that number to the Single Sort concept which contains the least number of positions at five and one half employees. Labor Costs do not include administrative personnel.

McKellar noted that the need to raise Town assessments would be under consideration on an annual basis more so than the current budgeting process moving forward.

Bates opened a discussion on the recent changes to the single sort marketing of recycling products was held. McKellar reminded the Board that there is a social and environmental component to recycling that should also be taken into consideration.

Caler-Bell was concerned if ecomaine is struggling with selling and processing recycling it would come back on the facility as well if single sort is maintained.

Tome discussed the lack of any one Concept standing out with regard to cost and finance savings over time. He stated that it was surprised that no one option pointed to a clear path and that the Single Sort option rates higher in safety and hauling. There is only a 1% change in revenues over all between the concepts, but they give options for the facility for consideration.

Casas asked what Concept Woodard & Curran thought was the best. McDevitt stated the numbers show that no one option is a clear leader. The closeness of the single sort over source separated is only a decision that can be based on moving forward with single stream or staying with what you have at the facility which is in evident need for repairs.

Tome suggested reviewing levels of service and safety and which showed better through put for the facility as considerations. He directed the Board back to the Comparative Summary of Conceptual Plans that highlight what is a low or high rating and if it is based on a change.

The new economic changes happening in the recycling market are a consideration but the national trend is moving toward single stream. McKellar felt cities with dual sort are doing better than the straight single stream at this time and keeping that a possibility in the future should be considered. Guerra agreed that MCSWC reputation is holding in the local market and continuing to move product “today” although at a reduced price for just that reason.

E. UN-ENCAPSULATED FLOAT FOAM FEE DISCUSSION:

McKellar discussed the new Ordinance in Camden requiring replacement of Un-Encapsulated Polystyrene foam from floats be phased in, over five years, by residents and all town equipment on all bodies of water. McKellar proposed that MCSWC accept the foam at no cost. Guerra supported the changeover and allowing no fees for a year, but explained that the foam is light, and can be disposed of in the compactor but had concerns about the size of pieces able to be managed into the compactor. Casas was concerned that all towns did not have this policy and would be subsidizing the new Camden Ordinance. Discussion on the size of the pieces accepted and facility labor dealing with large pieces. McKellar added that residents chopping it up were a concern to the environment if done “all over” because of the small pieces that would be produced. She suggested holding an event to minimize that environmental hazard. Guerra suggested the landfill could be a better option and he will look into it. Gray was supportive of assisting with the new Ordinance and suggested a motion be set to include any participating town to allow future changes without limiting the program to Camden.

French suggested tabling until the February meeting so more information can be obtained before a vote is held. A Board consensus in favor of tabling was reached.

F. REVIEW AND APPROVAL OF PROPOSED 2019 BUDGET:

French asked if any members had questions on any material covered to date on expenditures to this point and there were none.

Guerra opened the review of the Available Working Capital Calculations that came from the FY17 Audit. Following a final review by RHR Smith Auditor Chris Backman, it was noted that the Auditor agreed with the figure presented that represented a 12% reserve of the FY19 budget in the amount of \$245,407.

Casas asked Guerra to give a basic reason for why the review was needed. Guerra explained the Auditor saw enough accounting inconsistencies over the past year which led to balance discrepancies between the cash accounts and the listed amount in the reserve account. RHR Smith found the errors were traceable and therefore account balances were able to be determined and adjustments to prior journal entries were needed to accommodate the accounts appropriately. There were no improper actions, but corrections were needed.

McKellar asked that the Auditor RHR Smith come to a future Board meeting and discuss the results. Guerra will arrange that for the February meeting if possible.

P. 20 148-08 Bag Stabilization

Casas opened a discussion on the bag stabilization line and yellow bag pricing changes. The stabilization fund is allocated \$21,000 in the budget to continue the fund toward changes in the future as contracts are reviewed. Casas asked if the fee should rise to \$3.00 and Guerra responded that that typically led to people getting dumpsters over the increase. Barrows asked if the bag could be smaller (but still fit the correct

diameter for a trash can) vs. a price change as bags were recently purchased. Guerra confirmed that there would be no reduction in the bag size.

Gray asked a question on the COLA figure to verify if they were across the board for labor and administration. Guerra confirmed it was administration only as the union contract will dictate labor changes during negotiations which have not begun to date for the June 2018 expiration.

P. 21 7-01 and 7-02

Guerra explained the increase in revenue change is the result of .50¢ per bag and the Per Ton fee will be \$166.25, and volume of trash is expected to be the same. CDD is currently accepted at \$95/ton. A brief discussion on the possibility of the Middle School construction demolition coming to the landfill was held. Guerra stated he did not have a timeline and discussions were just beginning.

P 22 7-13

Casas asked about the split between the Lion's Club for bottle redemption which is 2/3 an MCSW receiving 1/3 is going well. As per policy, the bottle program will be publicized in June of 2019 for renewal

p. 22 7-08

Sheetrock pricing is being charged at or close to cost to cover expenses. Casas asked if the price change went smoothly. Guerra confirmed that it did. Guerra cautioned that next year a price of \$168/ton is projected and he will be looking at program adjustments moving forward. Casas asked if change only came when needed or is there a pricing policy to follow? Guerra explained there was no policy and the contract with CPRC will expire in June 2018.

P 23 7-18

McKellar asked what constituted Diversion Income. Guerra explained it was a process done by employees in down time to divert copper and other non-ferrous metals from the A/C units taken in.

P23 8-07 Carry Forward

Casas asked why there is a zero figure. Guerra explained there is a new change in the budget process where funds will be encumbered going forward at the end of the fiscal year based on what is left on each line and these figures will require a board vote for approval. Casas agreed this method was a good change for the future. Guerra mentioned that the new Camden Finance Director, Jodi Hanson, will be assisting with the format of the Budget for next year to make it even better.

P 24 8-08 Use of Equipment Replacement Fund and Rolling Equipment Replacement Reserve Funding

Casas asked about the rolling equipment replacement reserve fund and how it relates to the equipment replacement fund. Guerra explained that the \$69,914 figure represents what is being placed into the replacement fund annually but because of the having newer equipment like the dozer the Equipment Replacement Fund has been adjusted down in this budget. Guerra further explained the Equipment Replacement Reserve fund is funded to a good point, and for that reason decreasing additions are to be reflected moving forward beginning with this budget. Funding for the Bulldozer is planned to continue from this fund.

A discussion on the grinder was held and at the age of 15 years it continues to be a valuable machine even if sold as used equipment. The plan is to continue its use, but maintenance and breakdowns can be costly so it is a heavily funded line.

Guerra presented the budget to the Board for approval.

Chairman French entertained a motion. Owen Casas moved to accept the Reserve and Revenue Budget for FY2019. McKellar seconded. Discussion on the final figures was held and French asked Guerra to list the Revenues and Expenses for the total budget for FY19 being considered. Guerra stated the Expenditures totaled \$2,045,055.00 and that total Revenues are the same figure \$2,045,055.00. The total amount listed as Town Assessments for FY2019 is \$511,282.00 which reflects an increase to the assessment from FY2018; which was \$505,720.00 representing a 1% increase. French called the motion. No further discussion. Motion passed 7-0-0.

G. FINANCIAL SUMMARIES: Tabled to next meeting.

ADJOURN:

Chairman French entertained a motion to adjourn at 9:48 PM. Gray motioned to adjourn. Brown seconded. No Discussion. Motion passed 6-0-0.

Respectfully Submitted

Beth Kwiatkowski, Recording Secretary

SCHEDULED MEETINGS:

February 28, 2017

Board Meeting – WSCR at CTO

7:00 pm

C. 2017 Audit Presentation – Chris Backman, our Auditor from RHR Smith & Company will be here to discuss any questions from 2017 Audit and to describe reporting improvements to be implemented over the coming year.

D. Manager's Update

- 1.) Bid response – After 14 direct mailings, numerous advertisements and no less than six conversations from interested haulers we received one proposal. WFT proposed a \$35 per ton or \$630 per haul which is about \$5,000 over what was budgeted. The reason we only received one proposal is that roll-offs are best utilized for numerous short pulls per day at \$300 to \$350 per pull. If we were bidding out trailers, we would have many more competitive proposals and likely would have learned many new names in the hauling business.
- 2.) Illnesses and injuries have staffing levels fluctuating
- 3.) The usual breakdowns, leachate pump, loading dock leveling plate, all repaired now.
- 4.) Department of labor is coming next Tuesday to help with some air quality concerns in the Recycling Building. We will also consider noise levels.

E. Withdrawal procedure and distributions resulting from MRC relationship unwind – attached is a memo from Paul Gibbons.

F. Legal restrictions on Closure Fund – It is understood that municipal funds are prohibited from being invested beyond certain specific instruments. Is the current MCSW Closure Escrow further restricted beyond what is allowable for typical municipal reserves?

G. Letter from DEP denies MCSW Closure Cost Share Program – DEP letter dated August 15, 2017 excludes MCSW from benefitting by the DEP Closure Cost Share Plan. There are a number of reasons why their decision may be erroneous and I would like to pass this to Paul Gibbons to discuss with the A.G.'s Office. With a lot of luck, this could cover up to 75% of our closure cost.

H. Acceptance of un-encapsulated float foam at no fee – There has been no indication provided to me regarding the volume of un-encapsulated foam that might be expected to be received. The only possible indication of rate is that compliance with the proposed ordinance is to take place over the next five years. The best approach with the least economic impact would be to bury the material in the landfill. Unfortunately, doing this without breaking it up into a great many airborne pieces would be next to impossible.

This material is in fact a problem in our fresh and marine ecosystems. Typically we accept the low volumes that are usual in the MSW compactor with minimal negative effect. If the Board is willing, I will proceed in this fashion at no charge for a period of one year. We should know, early on, if this becomes problematic giving us the option of discontinuing or finding another solution for the following years.

- I. Proposal from Waste Watch Committee** – Waste Watch Committee proposes a pilot study involving limited collection of material from the waste stream to be held for resale on a regular basis by a community minded or student organization. Proposal is attached.
- J. Middle School Demolition** – Starting to pull my way into the information stream on this project. There are ways in which we could use much of the material generated by this project to our benefit if it can meet certain specs. To meet those specs, effort (cost) will need to be applied by the demo contractor. The Board should consider pricing differentials if efforts result in a material we can beneficially re-use. There are three possibilities:
- 1.) If concrete/brick material is processed to one foot minus, it could be applied to the area of settlement on the front side of the landfill. Cover would need to be removed, then re-applied. This would shim space not included in our current landfill life expectancy. 3,500 yards of space available. We would need to hire a contractor – excavator, dozer.
 - 2.) If material is processed to a smaller size (to be determined), it could potentially be used to provide enough grade to the site to build the MSW/Recycling structure to accommodate open top trailers placed below grade as originally conceived.
 - 3.) There is also about 10,000 yds³ of earth leaving the site, half of which may meet spec as closure cover material. I have yet to see the geophysical report. The other half could possibly be used as a topsoil substitute after mixing with paper mill sludge as we did on the first closure.

The trick with all this will be information, timing and the support of the school department for beneficial use. This material is less than three miles away. Delivered in wheelers it will be arriving at a very fast rate. Plans will need to work completely. It'll be fun!

K. Re-cap consensuses of Workshop Group re: Re-design

L. Financial Summaries -



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ATTORNEYS
Paul L. Gibbons

LEGAL ASSISTANTS
Donna M. Lewis

Memorandum

To: **Town of Camden, Town of Rockport, Town of Lincolnville and Town of Hope**

From: **Paul Gibbons**

Date: February 22, 2018

Re: MRC

Each municipality has received a Withdrawal Agreement from the MRC. We are all equity charter members, and we will be receiving a check from the MRC from the Tipping Fees Stabilization Fund, which I understand will be around one million dollars, The Operating Fund, the PERC Partnership Sale Fund. The Mid-Coast Solid Waste Corporation received a check for \$55,000.00 from the Service Reserve Fund.

The Mid-Coast Solid Waste Corporation will be receiving these funds with a single check and the monies belong to each town separately. I recommend that the towns divide this money among themselves by using the current formula. The current formula is based upon the population of each town and the valuation of each town.

I also recommend that each municipality use these monies to support the closure of the facility by placing these funds in the Mid-Coast Solid Waste Corporation closure fund account. Each municipality is responsible for their share of the cost of closure of our facility, and by placing this money in that account, it will help insure that there will be sufficient monies to pay for the closure of our facility.



STATE OF MAINE
DEPARTMENT OF ENVIRONMENTAL PROTECTION



PAUL R. LEPAGE
GOVERNOR

PAUL MERCER
COMMISSIONER

August 15, 2017

Mr. James A. Guerra, Manager
Mid Coast Solid Waste Corp. Construction/Demolition Debris Landfill
P.O. Box 1016
Rockport, ME 04856

RE: CDD Landfill
Eligibility for Closure Cost Share Participation

Dear Mr. Guerra:

The Department's Landfill Closure and Remediation Program ("LCRP") has completed a review of the operational licensing history of the Mid Coast Solid Waste Corp. Construction/Demolition Debris Landfill ("Mid Coast Landfill") to determine if the landfill may qualify for state cost share of closure costs under 38 M.R.S.A. § 1310-F. Two criteria outlined in 38 M.R.S.A. § 1310-F (1-B)(E)(1)-(2) must be met in order to be eligible for state cost share of closure costs incurred on or after July 1, 1994, and before December 31, 2025. These criteria are:

1. The original license for the landfill was issued on or before September 1, 1989, and the landfill met the design requirements and environmental protection standards at the time of licensing; and
2. The commissioner has since determined that the landfill or portion of the landfill must be closed based on the finding that the landfill is contaminating groundwater and that corrective actions have not been successful.

Although the Mid Coast landfill is currently operating, it does so without a license from the Department. As it has never received a license, it does not meet the first eligibility requirement. This requirement is specific to costs incurred on or after July 1, 1994 and before December 31, 2025. As stated in 38 M.R.S.A. § 1310-F (1-B) (A)-(D), the Mid Coast landfill would have been eligible for closure cost share if it closed and incurred costs prior to January 1, 2000, as there was no licensing requirement for landfills closed prior to January 1, 2000. However, the licensing requirement was added for landfills that continued to operate after January 1, 2000. Landfills that operated after January 1, 2000 need to meet the environmental protection standards and be licensed appropriately prior to September 1, 1989 in order to qualify for cost share. The Mid Coast Landfill does not meet this eligibility requirement.

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PRESQUE ISLE
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PRESQUE ISLE, MAINE 04769
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Letter to J Guerra
August 15, 2017
Page 2 of 2

Please call me or email me if you have any questions regarding this matter; I can be reached at 207-592-0248 or by email at brian.beneski@maine.gov.

Sincerely,

A handwritten signature in black ink, appearing to read "Brian Beneski". The signature is fluid and cursive, with the first name "Brian" and last name "Beneski" clearly distinguishable.

Brian Beneski, Manager
Uncontrolled Sites/Landfill Closure and Remediation Program

CC: Lou Pizzuti, MEDEP
Victoria Eleftheriou, MEDEP
Kate Tierney, Maine Office of Attorney General

Abstract: MCSW Salvaging, Selling, and Supporting Proposal (SSAS)

The Waste Watch Committee would like to propose a project by which trained volunteers wearing personal protective equipment (PPE), salvage usable items from the metal and demo bins adjacent to the Gatehouse and along the recycling line as well as the bicycle drop off area at the Transfer Station. These items will be taken to the metal building and made available to a community minded, non-profit group or school clubs (with adult supervision) to sell at bargain prices. Data will be collected to determine the value of such a program to MCSW and its communities.

Purpose:

MCSW Waste Watch Committee (WWC) believes a significant volume of material disposed at the facility has value for various re-uses and even monetary value. In an effort to quantify this, WWC proposes a pilot study. WWC, with training, personal protective equipment and access only to the smaller bins in the Gatehouse and recycling area of the facility plans to salvage a limited, high quality stream of materials from the waste stream. These materials will be stored in a defined area of the blue steel building on site and made available to the public (a re-store) one day per week (Saturdays) for a fee.

Conditions:

It is expected that the “re-store” will be operated by a student organization or some other volunteer community oriented group. Moneys collected during the pilot will be totaled and the organization and MCSWC would split the proceeds 50/50. It is proposed that this pilot start this spring and run through the fall.

The re-store will accept incoming material directly from the public as long as they paid a disposal fee at the gatehouse. Materials for sale will be gathered by WWC from the bins or set aside for the re-store by willing MCSW staff working in the Gatehouse, the landfill and other areas from which merchandise can safely be removed. There will be no picking directly from the landfill or trash.

Collection dates info shall be indicated on each item to assist in determining materials most in demand allowing the re-store operators to cull what doesn't move. A disposal fee for all materials that go into the store would have already been received at the gate so that necessary culling can be performed.

Costs for this pilot should be only incidental. WWC is committed to building shelves using salvaged lumber as possible with little purchased materials such as fasteners etc. Minimal MCSW Staff time might result from setting aside suitable merchandise for the re-store.

Effort will be made to maintain a running tally of weights passing through the store. These weights diverted, WWC hours and re-store volunteer hours as well as total money collected will be the primary data generated by the project.

Finally, at this time where reconfiguring the current facility is at hand, it is felt that such a pilot will generate useful information to the Board of Directors in determining the benefits expected if an on-going program is supported. It may also justify any monetary commitment to house such a program on a long term basis.

Expense Summary Report

| Account | Budget | Budget | ----- Y T D ----- | | Net | Unexpended | Percent |
|---|-------------------|-------------|-------------------|-----------------|-------------------|-------------------|---------------|
| | Original | Adjustments | Debits | Credits | | | |
| 1 - General Expenses | 2,147,511.00 | 45,544.10 | 1,163,894.99 | 2,883.88 | 1,161,011.11 | 1,032,043.99 | 52.94 |
| 01 - General Administration | 208,453.00 | 0.00 | 103,591.31 | 2,883.88 | 100,707.43 | 107,745.57 | 48.31 |
| 01 - Manager | 71,935.00 | 0.00 | 41,468.80 | 0.00 | 41,468.80 | 30,466.20 | 57.65 |
| 03 - Admin Asst | 39,157.00 | 0.00 | 26,160.01 | 0.00 | 26,160.01 | 12,996.99 | 66.81 |
| 04 - Contract Bookkeeping | 10,046.00 | 0.00 | 7,906.88 | 2,883.88 | 5,023.00 | 5,023.00 | 50.00 |
| 05 - Recycling Outreach Coordinator | 35,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 35,000.00 | 0.00 |
| 06 - Community Committee Projects | 7,250.00 | 0.00 | 4,355.24 | 0.00 | 4,355.24 | 2,894.76 | 60.07 |
| 10 - Office Supplies & Equipment | 5,355.00 | 0.00 | 2,861.81 | 0.00 | 2,861.81 | 2,493.19 | 53.44 |
| 11 - Software License & Support | 2,820.00 | 0.00 | 1,878.20 | 0.00 | 1,878.20 | 941.80 | 66.60 |
| 12 - General Legal | 8,000.00 | 0.00 | 4,852.30 | 0.00 | 4,852.30 | 3,147.70 | 60.65 |
| 16 - Audit | 7,000.00 | 0.00 | 5,500.00 | 0.00 | 5,500.00 | 1,500.00 | 78.57 |
| 17 - Communications | 5,000.00 | 0.00 | 1,758.60 | 0.00 | 1,758.60 | 3,241.40 | 35.17 |
| 18 - Seminar & Training Expense | 4,250.00 | 0.00 | 1,919.87 | 0.00 | 1,919.87 | 2,330.13 | 45.17 |
| 19 - Safety Training & Equipment | 3,500.00 | 0.00 | 1,333.18 | 0.00 | 1,333.18 | 2,166.82 | 38.09 |
| 20 - Dues | 3,140.00 | 0.00 | 3,596.42 | 0.00 | 3,596.42 | -456.42 | 114.54 |
| 21 - In Lieu of Taxes/Payment | 6,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6,000.00 | 0.00 |
| 05 - Operations - Wages | 339,439.00 | 0.00 | 187,174.24 | 0.00 | 187,174.24 | 152,264.76 | 55.14 |
| 02 - Full Time Labor | 248,171.00 | 0.00 | 129,792.16 | 0.00 | 129,792.16 | 118,378.84 | 52.30 |
| 03 - Part Time Labor | 88,268.00 | 0.00 | 56,209.80 | 0.00 | 56,209.80 | 32,058.20 | 63.68 |
| 04 - Overtime | 3,000.00 | 0.00 | 1,172.28 | 0.00 | 1,172.28 | 1,827.72 | 39.08 |
| 10 - Employee Benefits & Insurance | 271,303.00 | 0.00 | 141,621.91 | 0.00 | 141,621.91 | 129,681.09 | 52.20 |
| 01 - Health Insurance | 184,771.00 | 0.00 | 93,276.44 | 0.00 | 93,276.44 | 91,494.56 | 50.48 |
| 02 - FICA | 36,256.00 | 0.00 | 19,678.87 | 0.00 | 19,678.87 | 16,577.13 | 54.28 |
| 03 - Unemployment | 2,200.00 | 0.00 | 345.16 | 0.00 | 345.16 | 1,854.84 | 15.69 |
| 04 - Workers Compensation | 23,405.00 | 0.00 | 14,324.50 | 0.00 | 14,324.50 | 9,080.50 | 61.20 |
| 05 - ICMA Retirement | 18,371.00 | 0.00 | 9,892.33 | 0.00 | 9,892.33 | 8,478.67 | 53.85 |
| 06 - Income Protection | 2,500.00 | 0.00 | 1,667.11 | 0.00 | 1,667.11 | 832.89 | 66.68 |
| 07 - Clothing | 3,800.00 | 0.00 | 2,437.50 | 0.00 | 2,437.50 | 1,362.50 | 64.14 |
| 15 - Insurance | 16,500.00 | 0.00 | 16,904.00 | 0.00 | 16,904.00 | -404.00 | 102.45 |
| 01 - Public Official Liability/Prop | 16,500.00 | 0.00 | 16,904.00 | 0.00 | 16,904.00 | -404.00 | 102.45 |
| 20 - Facility | 63,724.00 | 0.00 | 23,322.59 | 0.00 | 23,322.59 | 40,401.41 | 36.60 |
| 01 - Utilities | 9,002.00 | 0.00 | 4,531.54 | 0.00 | 4,531.54 | 4,470.46 | 50.34 |
| 05 - Station Maintenance | 8,402.00 | 0.00 | 4,255.73 | 0.00 | 4,255.73 | 4,146.27 | 50.65 |
| 07 - Communication - on site | 300.00 | 0.00 | 0.00 | 0.00 | 0.00 | 300.00 | 0.00 |
| 08 - Portable Toilet Service | 720.00 | 0.00 | 360.00 | 0.00 | 360.00 | 360.00 | 50.00 |
| 10 - Equipment Maintenance & Fuel | 4,100.00 | 0.00 | 401.40 | 0.00 | 401.40 | 3,698.60 | 9.79 |
| 14 - Break/Rest Supplies | 2,000.00 | 0.00 | 1,313.92 | 0.00 | 1,313.92 | 686.08 | 65.70 |
| 15 - Traffic Control/Replace Signs | 1,200.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,200.00 | 0.00 |

Expense Summary Report

| Account | Budget | Budget | ----- Y T D ----- | | Net | Unexpended | Percent |
|-------------------------------------|-------------------|------------------|-------------------|-------------|-------------------|-------------------|--------------|
| | Original | Adjustments | Debits | Credits | | | |
| 1 - General Expenses CONT'D | | | | | | | |
| 18 - Redesign Engineering | 30,000.00 | 0.00 | 7,005.00 | 0.00 | 7,005.00 | 22,995.00 | 23.35 |
| 19 - Steel & Fabrication | 8,000.00 | 0.00 | 5,455.00 | 0.00 | 5,455.00 | 2,545.00 | 68.19 |
| 25 - Operational Costs-MSW | 747,333.00 | 0.00 | 419,014.01 | 0.00 | 419,014.01 | 328,318.99 | 56.07 |
| 01 - MSW Hauling | 89,675.00 | 0.00 | 72,961.15 | 0.00 | 72,961.15 | 16,713.85 | 81.36 |
| 03 - PERC Tipping | 356,886.00 | 0.00 | 265,195.28 | 0.00 | 265,195.28 | 91,690.72 | 74.31 |
| 04 - MRC Dues | 6,603.00 | 0.00 | 4,160.66 | 0.00 | 4,160.66 | 2,442.34 | 63.01 |
| 05 - Equipment Maintenance/Supplies | 9,800.00 | 0.00 | 9,987.09 | 0.00 | 9,987.09 | -187.09 | 101.91 |
| 06 - Private Hauler | 70,956.00 | 0.00 | 38,059.26 | 0.00 | 38,059.26 | 32,896.74 | 53.64 |
| 10 - Purchase of Bags | 67,500.00 | 0.00 | 22,246.96 | 0.00 | 22,246.96 | 45,253.04 | 32.96 |
| 12 - Universal Household Waste | 500.00 | 0.00 | 633.87 | 0.00 | 633.87 | -133.87 | 126.77 |
| 13 - HHW Day Cost | 5,700.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5,700.00 | 0.00 |
| 14 - Roll-off Truck Maint/Repair | 4,100.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,100.00 | 0.00 |
| 15 - Scale | 2,500.00 | 0.00 | 2,392.50 | 0.00 | 2,392.50 | 107.50 | 95.70 |
| 16 - Hauling to ecomaine | 45,760.00 | 0.00 | 0.00 | 0.00 | 0.00 | 45,760.00 | 0.00 |
| 17 - Tipping at ecomaine | 82,726.00 | 0.00 | 0.00 | 0.00 | 0.00 | 82,726.00 | 0.00 |
| 18 - Electricity | 4,627.00 | 0.00 | 3,377.24 | 0.00 | 3,377.24 | 1,249.76 | 72.99 |
| 30 - Recycling | 57,763.00 | 0.00 | 34,250.36 | 0.00 | 34,250.36 | 23,512.64 | 59.29 |
| 02 - Recycle Metal Transportation | 20,250.00 | 0.00 | 9,375.00 | 0.00 | 9,375.00 | 10,875.00 | 46.30 |
| 03 - Compost/Recycle Bins | 2,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 0.00 |
| 06 - Sales Expense | 500.00 | 0.00 | 2,656.35 | 0.00 | 2,656.35 | -2,156.35 | 531.27 |
| 07 - Freon Removal | 3,000.00 | 0.00 | 3,067.50 | 0.00 | 3,067.50 | -67.50 | 102.25 |
| 08 - Recycling Supplies | 3,811.00 | 0.00 | 1,975.96 | 0.00 | 1,975.96 | 1,835.04 | 51.85 |
| 09 - Equipment Maintenance & Repair | 8,550.00 | 0.00 | 7,845.30 | 0.00 | 7,845.30 | 704.70 | 91.76 |
| 10 - Building Maintenance & Repair | 4,280.00 | 0.00 | 2,208.06 | 0.00 | 2,208.06 | 2,071.94 | 51.59 |
| 18 - Electricity | 7,474.00 | 0.00 | 5,094.15 | 0.00 | 5,094.15 | 2,379.85 | 68.16 |
| 19 - Fuel/Oil | 7,398.00 | 0.00 | 2,028.04 | 0.00 | 2,028.04 | 5,369.96 | 27.41 |
| 35 - Operational Costs-CDD | 268,996.00 | 45,544.10 | 135,002.19 | 0.00 | 135,002.19 | 179,537.91 | 42.92 |
| 01 - Leachate | 140,151.00 | 0.00 | 37,756.80 | 0.00 | 37,756.80 | 102,394.20 | 26.94 |
| 03 - Analytical | 23,800.00 | 0.00 | 5,948.57 | 0.00 | 5,948.57 | 17,851.43 | 24.99 |
| 04 - Landfill Development | 15,000.00 | 45,544.10 | 43,431.99 | 0.00 | 43,431.99 | 17,112.11 | 71.74 |
| 05 - Hydrogeological Consultations | 9,000.00 | 0.00 | 2,793.75 | 0.00 | 2,793.75 | 6,206.25 | 31.04 |
| 07 - Engineering Consultation | 20,000.00 | 0.00 | 5,990.08 | 0.00 | 5,990.08 | 14,009.92 | 29.95 |
| 08 - Dozer Fuel/Maintenance | 6,850.00 | 0.00 | 2,854.24 | 0.00 | 2,854.24 | 3,995.76 | 41.67 |
| 09 - Construction Demo Diversion | 16,796.00 | 0.00 | 14,461.89 | 0.00 | 14,461.89 | 2,334.11 | 86.10 |
| 11 - OCB Maintenance & Repair | 500.00 | 0.00 | 497.80 | 0.00 | 497.80 | 2.20 | 99.56 |
| 12 - Sheetrock Diversion | 21,089.00 | 0.00 | 16,221.58 | 0.00 | 16,221.58 | 4,867.42 | 76.92 |
| 13 - Hauling/Chips | 6,500.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6,500.00 | 0.00 |

Expense Summary Report

| Account | Budget | Budget | ----- Y T D ----- | | Net | Unexpended | Percent | |
|--------------------------------------|---------------------|------------------|---------------------|-----------------|---------------------|---------------------|---------------|---------|
| | Original | Adjustments | Debits | Credits | | | | Balance |
| 1 - General Expenses CONT'D | | | | | | | | |
| 15 - DEP Landfill Fee | 7,500.00 | 0.00 | 4,555.76 | 0.00 | 4,555.76 | 2,944.24 | 60.74 | |
| 18 - Electricity | 1,810.00 | 0.00 | 489.73 | 0.00 | 489.73 | 1,320.27 | 27.06 | |
| 40 - Debt Service - Principal | 32,837.00 | 0.00 | 34,606.58 | 0.00 | 34,606.58 | -1,769.58 | 105.39 | |
| 14 - Equipment Lease-5 Year | 32,837.00 | 0.00 | 34,606.58 | 0.00 | 34,606.58 | -1,769.58 | 105.39 | |
| 42 - Debt Service - Interest | 4,366.00 | 0.00 | 2,962.98 | 0.00 | 2,962.98 | 1,403.02 | 67.86 | |
| 14 - Equipment Lease/Purchase | 4,366.00 | 0.00 | 2,962.98 | 0.00 | 2,962.98 | 1,403.02 | 67.86 | |
| 48 - Capital Reserves | 136,797.00 | 0.00 | 65,444.82 | 0.00 | 65,444.82 | 71,352.18 | 47.84 | |
| 01 - Jacobs Quarry Closure Reserve | 100,000.00 | 0.00 | 58,333.31 | 0.00 | 58,333.31 | 41,666.69 | 58.33 | |
| 05 - Accrued Benefits | 10,000.00 | 0.00 | 5,833.31 | 0.00 | 5,833.31 | 4,166.69 | 58.33 | |
| 07 - Equipment Replacement Reserve | 26,797.00 | 0.00 | 1,278.20 | 0.00 | 1,278.20 | 25,518.80 | 4.77 | |
| Final Totals | 2,147,511.00 | 45,544.10 | 1,163,894.99 | 2,883.88 | 1,161,011.11 | 1,032,043.99 | 52.94 | |

Revenue Summary Report

| Account | Budget Original | Budget Adjustments | Budget Net | ----- Y T D ----- | | | Net | Uncollected Balance | Percent Collected |
|-------------------------------------|--------------------|-----------------------|---------------|-------------------|--------------|--------------|------------|------------------------|----------------------|
| | | | | Debits | Credits | | | | |
| 7 - Operational Income | 1,504,302.00 | 0.00 | 1,504,302.00 | 0.00 | 874,020.79 | 874,020.79 | 630,281.21 | 58.10 | |
| 01 - Pay Per Bag | 406,359.00 | 0.00 | 406,359.00 | 0.00 | 256,828.93 | 256,828.93 | 149,530.07 | 63.20 | |
| 02 - Per Ton Fee | 411,380.00 | 0.00 | 411,380.00 | 0.00 | 243,004.65 | 243,004.65 | 168,375.35 | 59.07 | |
| 03 - PERC Distribution | 73,948.00 | 0.00 | 73,948.00 | 0.00 | 23,287.43 | 23,287.43 | 50,660.57 | 31.49 | |
| 05 - Miscellaneous Income | 2,876.00 | 0.00 | 2,876.00 | 0.00 | 2,490.13 | 2,490.13 | 385.87 | 86.58 | |
| 07 - DemoWood Fee | 16,500.00 | 0.00 | 16,500.00 | 0.00 | 621.10 | 621.10 | 15,878.90 | 3.76 | |
| 08 - Sheetrock | 14,811.00 | 0.00 | 14,811.00 | 0.00 | 13,750.70 | 13,750.70 | 1,060.30 | 92.84 | |
| 09 - Private Hauler Fee | 61,863.00 | 0.00 | 61,863.00 | 0.00 | 36,032.77 | 36,032.77 | 25,830.23 | 58.25 | |
| 10 - Baled Sales | 78,000.00 | 0.00 | 78,000.00 | 0.00 | 64,824.45 | 64,824.45 | 13,175.55 | 83.11 | |
| 12 - Recyclable Metal Disposal | 40,000.00 | 0.00 | 40,000.00 | 0.00 | 25,124.79 | 25,124.79 | 14,875.21 | 62.81 | |
| 13 - Bottle Returns | 7,200.00 | 0.00 | 7,200.00 | 0.00 | 6,782.47 | 6,782.47 | 417.53 | 94.20 | |
| 14 - UHW | 5,000.00 | 0.00 | 5,000.00 | 0.00 | 3,816.60 | 3,816.60 | 1,183.40 | 76.33 | |
| 15 - Valve & Freon Removal | 4,800.00 | 0.00 | 4,800.00 | 0.00 | 3,663.50 | 3,663.50 | 1,136.50 | 76.32 | |
| 17 - HHW Day - Unit Fees | 2,000.00 | 0.00 | 2,000.00 | 0.00 | 0.00 | 0.00 | 2,000.00 | 0.00 | |
| 18 - Diversion Income | 2,000.00 | 0.00 | 2,000.00 | 0.00 | 0.00 | 0.00 | 2,000.00 | 0.00 | |
| 19 - Sale of Compost Bins | 2,500.00 | 0.00 | 2,500.00 | 0.00 | 0.00 | 0.00 | 2,500.00 | 0.00 | |
| 20 - 4 Town Demo Debris | 255,265.00 | 0.00 | 255,265.00 | 0.00 | 127,628.16 | 127,628.16 | 127,636.84 | 50.00 | |
| 21 - Regional Demo Debris | 85,500.00 | 0.00 | 85,500.00 | 0.00 | 42,542.46 | 42,542.46 | 42,957.54 | 49.76 | |
| 22 - Brush Disposal | 22,000.00 | 0.00 | 22,000.00 | 0.00 | 17,211.65 | 17,211.65 | 4,788.35 | 78.23 | |
| 23 - Green Chip Sale | 10,800.00 | 0.00 | 10,800.00 | 0.00 | 6,355.00 | 6,355.00 | 4,445.00 | 58.84 | |
| 24 - Demo Chip Sale | 1,500.00 | 0.00 | 1,500.00 | 0.00 | 56.00 | 56.00 | 1,444.00 | 3.73 | |
| 8 - Other Financing Sources | 137,488.00 | 45,544.10 | 183,032.10 | -45,526.60 | 58,995.01 | 104,521.61 | 78,510.49 | 57.11 | |
| 01 - Interest Income | 1,293.00 | 0.00 | 1,293.00 | 17.50 | 3,873.32 | 3,855.82 | -2,562.82 | 298.21 | |
| 07 - Carry Forward | 55,000.00 | 45,544.10 | 100,544.10 | -45,544.10 | 0.00 | 45,544.10 | 55,000.00 | 45.30 | |
| 11 - Use of Bag Fee Stbliztn Fund | 51,195.00 | 0.00 | 51,195.00 | 0.00 | 0.00 | 0.00 | 51,195.00 | 0.00 | |
| 12 - Use of Facility Imp. Reserve | 30,000.00 | 0.00 | 30,000.00 | 0.00 | 0.00 | 0.00 | 30,000.00 | 0.00 | |
| 13 - PERC Debt Service Reserve Dist | 0.00 | 0.00 | 0.00 | 0.00 | 55,121.69 | 55,121.69 | -55,121.69 | ---- | |
| 9 - Town Assessments | 505,719.00 | 0.00 | 505,719.00 | 0.00 | 379,289.25 | 379,289.25 | 126,429.75 | 75.00 | |
| 01 - Camden | 215,645.00 | 0.00 | 215,645.00 | 0.00 | 161,733.75 | 161,733.75 | 53,911.25 | 75.00 | |
| 02 - Rockport | 155,651.00 | 0.00 | 155,651.00 | 0.00 | 116,738.25 | 116,738.25 | 38,912.75 | 75.00 | |
| 03 - Lincolnville | 84,508.00 | 0.00 | 84,508.00 | 0.00 | 63,381.00 | 63,381.00 | 21,127.00 | 75.00 | |
| 04 - Hope | 49,915.00 | 0.00 | 49,915.00 | 0.00 | 37,436.25 | 37,436.25 | 12,478.75 | 75.00 | |
| Final Totals | 2,147,509.00 | 45,544.10 | 2,193,053.10 | -45,526.60 | 1,312,305.05 | 1,357,831.65 | 835,221.45 | 61.92 | |

Mid-Coast Solid Waste Corporation A/R Aging Summary

As of February 23, 2018

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---------------------------------|----------|----------|---------|---------|---------|-----------|
| 2018 COMMERCIALTRASH ROCKPORT | 85.40 | 85.50 | 16.00 | 0.00 | 0.00 | 186.90 |
| AHP CAMDEN LLC | 61.00 | 0.00 | 0.00 | 0.00 | 0.00 | 61.00 |
| AMERICAN DREAM COMPANY | 183.00 | 564.40 | 0.00 | 0.00 | 0.00 | 747.40 |
| ANDREW EAST CONSTRUCTION | 20.00 | 20.00 | 20.00 | 0.00 | 0.00 | 60.00 |
| ANTHONY SIMAITIS MASONRY | 405.60 | 339.40 | 0.00 | 0.00 | 0.00 | 745.00 |
| ARTISAN BOATWORKS | 0.77 | 0.00 | 0.00 | 0.00 | 0.00 | 0.77 |
| BAY VIEW LANDING | 252.50 | 481.30 | 0.00 | 0.00 | 0.00 | 733.80 |
| BAY VIEW REAL ESTATE | 42.50 | 20.00 | 9.00 | 0.00 | 0.00 | 71.50 |
| BEAUCHAMP PROPERTIES LLC | 36.00 | 0.00 | 0.00 | 0.00 | 0.00 | 36.00 |
| BELL CHRISTEN STONE | 0.00 | 4.00 | 14.92 | 0.00 | 0.00 | 18.92 |
| BENNERS TREE SERVICE | 0.00 | 0.00 | 0.00 | 0.00 | -140.90 | -140.90 |
| BLEMASTER & COHN INC | 0.00 | 87.70 | 2.00 | 0.00 | 0.00 | 89.70 |
| BOWMAN WOODWORKING | 91.00 | 0.00 | 0.00 | 0.00 | 0.00 | 91.00 |
| BRODIS BUILDERS | 11.20 | 0.00 | 0.00 | 0.00 | 0.00 | 11.20 |
| BURGESS & BURGESS CONSTRUCTION | 55.00 | 0.00 | 0.00 | 0.00 | 0.00 | 55.00 |
| CAMDEN PUBLIC WORKS | 359.60 | 189.00 | 0.00 | 0.00 | 0.00 | 548.60 |
| CAMDEN RIVER HOUSE HOTEL | 0.00 | 5.00 | 0.00 | 0.00 | 0.00 | 5.00 |
| CAMDEN SNOW BOWL | 28.00 | 0.00 | 0.00 | 0.00 | 0.00 | 28.00 |
| CAMDEN WASTE WATER | 5.00 | 0.00 | 0.00 | 0.00 | 0.00 | 5.00 |
| CAMDEN WHOLE HEALTH | 0.00 | 22.00 | 0.00 | 0.00 | 0.00 | 22.00 |
| CASELLA | 5,033.88 | 0.00 | 0.00 | 0.00 | 0.00 | 5,033.88 |
| CAUTELA EXCAVATION LANDSCAPE | 0.00 | 5.01 | 5.01 | 3.88 | 343.14 | 357.04 |
| CELLARDOOR WINERY | 0.00 | 8.60 | 0.00 | 0.00 | 0.00 | 8.60 |
| COASTAL BAY BULDERS | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6.00 |
| COLD MOUNTAIN BUILDERS | 97.00 | 0.00 | 0.00 | 0.00 | 0.00 | 97.00 |
| CONSIDER IT CARPENTRY | 23.80 | 7.00 | 0.00 | 0.00 | 0.00 | 30.80 |
| COUNTRY-WAY CARPENTRY | 160.00 | 0.00 | 0.00 | 0.00 | 0.00 | 160.00 |
| COUNTRY INN | 49.00 | 0.00 | 0.00 | 0.00 | 0.00 | 49.00 |
| CRESTWOOD KITCHENS | 0.00 | 0.00 | 12.00 | 0.00 | 0.00 | 12.00 |
| CUSTOM HOME BUILDING | 18.00 | 0.00 | 0.00 | 0.00 | -136.00 | -118.00 |
| DAGGETT BUILDERS | 139.00 | 0.00 | 0.00 | 0.00 | 0.00 | 139.00 |
| DEAN PROPERTY SERVICES | 0.00 | 5.00 | 0.00 | 0.00 | 0.00 | 5.00 |
| DELPONTE REMODELING | 0.00 | 0.00 | 4.00 | 0.00 | 0.00 | 4.00 |
| DOWNEAST HOMES | 33.00 | 0.00 | 0.00 | 0.00 | 0.00 | 33.00 |
| EBS HARDWARE | 4,000.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,000.00 |
| FARLEY & SON | 402.80 | 200.44 | 0.86 | 72.00 | 35.00 | 711.10 |
| FITZY LLC | 0.00 | 36.00 | 0.00 | 0.00 | 0.00 | 36.00 |
| FLOOR MAGIC SEPTEMBER 12TH INC. | 0.00 | 102.66 | 154.74 | 0.00 | 134.96 | 392.36 |
| FRENCH & BRAWN | 800.00 | 800.00 | 400.00 | 400.00 | 0.00 | 2,400.00 |
| FROST & BRYANT | 373.20 | 440.00 | 0.00 | 0.00 | 0.00 | 813.20 |
| GEE LANDSCAPING | 10.00 | 0.00 | 0.00 | 0.00 | 0.00 | 10.00 |
| GLEN COVE INN & SUITES | 56.00 | 0.00 | 0.00 | 0.00 | 0.00 | 56.00 |
| GLENMOOR INC | 0.00 | 0.33 | 0.00 | 12.00 | 0.00 | 12.33 |
| GUITE PROPERTY | 146.30 | 314.40 | 0.00 | 0.00 | 0.00 | 460.70 |
| HANNAFORD BROTHERS | 9,600.00 | 1,100.00 | 0.00 | 0.00 | 0.00 | 10,700.00 |

Mid-Coast Solid Waste Corporation A/R Aging Summary

As of February 23, 2018

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|---------------------------------|-----------|----------|---------|---------|--------|-----------|
| HARBOR BUILDERS | 41.50 | 58.00 | 0.00 | 0.00 | 0.00 | 99.50 |
| HARLEY COMPANY | 12.60 | 0.00 | 0.00 | -94.40 | 0.00 | -81.80 |
| HATCHET MOUNTAIN BUILDERS | 930.80 | 0.00 | 0.00 | 0.00 | 0.00 | 930.80 |
| HEAL'S RUBBISH REMOVAL | 12,726.72 | 0.00 | 0.00 | 0.00 | 0.00 | 12,726.72 |
| HEAL DEMO REMOVAL | 2,962.70 | 0.00 | 0.00 | 0.00 | 0.00 | 2,962.70 |
| HEARTWOOD CARPENTRY | 122.00 | 0.00 | 0.00 | 0.00 | 0.00 | 122.00 |
| HIGHLAND PARK APTS | 24.00 | 0.00 | 0.00 | 0.00 | 0.00 | 24.00 |
| HOLGERSON, INC. | 50.00 | 428.00 | 93.00 | 0.00 | 0.00 | 571.00 |
| HOOPER MASONRY INC | 0.00 | 0.00 | 0.00 | -40.40 | 0.00 | -40.40 |
| HOPKINS LANDSCAPING | 0.00 | 2.34 | 2.34 | 1.21 | 153.00 | 158.89 |
| IRV'S DRYWALL | 1,798.50 | 1,486.80 | 0.00 | 0.00 | 0.00 | 3,285.30 |
| J RICHARDI CONSTRUCTION | 224.50 | 107.40 | 0.00 | 0.00 | 0.00 | 331.90 |
| JED PATTEN TRASH REMOVAL | 1,846.53 | 0.00 | 0.00 | 0.00 | 0.00 | 1,846.53 |
| JOHN KELLY PAINTING, INC. | 0.00 | 99.50 | 0.00 | 0.00 | 0.00 | 99.50 |
| JOSEPH M. RICHARDI | 0.00 | 35.00 | 0.00 | 0.00 | 0.00 | 35.00 |
| KEEP ROCKPORT BEAUTIFUL | 0.00 | 0.00 | 0.00 | 0.00 | 246.59 | 246.59 |
| KELLY HAILEY BUILDERS | 14.00 | 0.00 | 0.00 | 0.00 | 0.00 | 14.00 |
| KEWE ENTERPRISES | 0.00 | 19.00 | 0.00 | 0.00 | 0.00 | 19.00 |
| KNOWLTON MOVING & STORAGE | 0.00 | 15.00 | 0.00 | 0.00 | 0.00 | 15.00 |
| LAUKKA CONSTRUCTION | 107.00 | 0.00 | 0.00 | 0.00 | 0.00 | 107.00 |
| LIMOGES CARPENTRY | 313.00 | 0.00 | 0.00 | 0.00 | 0.00 | 313.00 |
| LORRAINE CONSTRUCTION | 112.00 | 103.64 | 61.00 | 10.00 | 0.00 | 286.64 |
| LYMAN MORSE BOAT BUILDING INC | 0.00 | 0.00 | 0.00 | 0.00 | 2.72 | 2.72 |
| MACCOOLE CONSTRUCTION | 22.00 | 28.60 | 0.00 | 0.00 | 0.00 | 50.60 |
| MAHOGANY | 24.00 | 0.00 | 0.00 | 0.00 | 0.00 | 24.00 |
| MAINE COAST CONSTRUCTION | 361.40 | 0.00 | 0.00 | 0.00 | 0.00 | 361.40 |
| MAINE MEDIA WORKSHOPS | 47.00 | 0.00 | 0.00 | 0.00 | 0.00 | 47.00 |
| MAINE SPORT | 0.00 | 0.05 | 12.05 | 3.00 | 0.00 | 15.10 |
| MAINE STATE FERRY SERVICE | 0.00 | 0.00 | 800.00 | 0.00 | 0.00 | 800.00 |
| MAINE WINDJAMMER CRUISES | 30.00 | 6.50 | 0.00 | 0.00 | 0.00 | 36.50 |
| MAPLE KNOLL BUILDERS | 0.00 | 0.00 | 0.00 | 0.00 | -3.12 | -3.12 |
| MARDENS LAWN & GARDEN CARE, LLC | 0.00 | 0.00 | 21.40 | 0.00 | 0.00 | 21.40 |
| McCORMICK & ASSOCIATES | 178.75 | 0.00 | 0.00 | 0.00 | 0.00 | 178.75 |
| MCINTYRE BUILDERS | 20.00 | 0.00 | 0.00 | 0.00 | 0.00 | 20.00 |
| MCWILLIAMS JESSE | 10.00 | 4.00 | 0.00 | 0.00 | 0.00 | 14.00 |
| MEG MARKET | 1,200.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1,200.00 |
| MEKLIN BUILDERS | 707.00 | 0.00 | 0.00 | 0.00 | 0.00 | 707.00 |
| MICHELLE BIANCHI | 0.00 | 5.18 | 0.00 | 0.00 | 0.00 | 5.18 |
| MILL STREET COMPANY LLC | 30.00 | 0.00 | 0.00 | 0.00 | 0.00 | 30.00 |
| MRS CHARLES CAWLEY | 44.00 | 30.00 | 0.00 | 0.00 | 0.00 | 74.00 |
| NASH PLUMBING | 0.00 | 3.00 | 0.00 | 0.00 | 0.00 | 3.00 |
| NEEDFUL THINGS & SERVICES | 25.00 | 0.00 | 0.00 | 0.00 | 0.00 | 25.00 |
| NEW LEAF CONSTRUCTION | 0.00 | 30.60 | 0.00 | 0.00 | 0.00 | 30.60 |
| NORTH ATLANTIC PAINTING COMPANY | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6.00 |
| NRC NATIONAL RESPONSE CORP | 0.00 | 0.26 | 0.29 | 17.40 | 0.00 | 17.95 |

Mid-Coast Solid Waste Corporation A/R Aging Summary

As of February 23, 2018

| | Current | 1 - 30 | 31 - 60 | 61 - 90 | > 90 | TOTAL |
|-----------------------------|------------------|------------------|-----------------|-----------------|-----------------|------------------|
| NUDAY SERIA | 0.00 | 1.10 | 1.10 | 0.87 | 75.78 | 78.85 |
| O.B. & SONS, INC. | 83.00 | 30.25 | 99.18 | 97.51 | 185.22 | 495.16 |
| OBER & BARRETT BUILDERS | 54.20 | 0.00 | 0.00 | 0.00 | 0.00 | 54.20 |
| OLIVER BUILDERS, INC. | 26.00 | 0.00 | 0.00 | 0.00 | 0.00 | 26.00 |
| OMNI CONSTRUCTION | 23.00 | 0.00 | 0.00 | 0.00 | 0.00 | 23.00 |
| ONCE A TREE | 6.00 | 0.00 | 0.00 | 0.00 | 0.00 | 6.00 |
| PENOBSCOT BAY Y.M.C.A. | 0.00 | 0.00 | 0.00 | -4.40 | 0.00 | -4.40 |
| PHI HOME DESIGNS, LLC | 365.00 | 0.00 | 0.00 | 0.00 | 0.00 | 365.00 |
| PINE RIDGE CARPENTRY | 100.50 | 0.00 | 0.00 | 0.00 | 0.00 | 100.50 |
| PLANTS UNLIMITED | 0.00 | 81.00 | 0.00 | 0.00 | 0.00 | 81.00 |
| POTTER BUILDING COMPANY | 16.00 | 0.00 | 0.00 | 0.00 | 0.00 | 16.00 |
| PRO-TREE SERVICE | 0.00 | 0.00 | 0.00 | 0.00 | -18.00 | -18.00 |
| QUARRY HILL | 25.00 | 13.99 | 1.13 | 102.00 | 28.00 | 170.12 |
| RANKIN'S INC. | 870.00 | 800.00 | 0.00 | 0.00 | 0.00 | 1,670.00 |
| RICHARD LERMOND | 264.00 | 0.00 | 0.00 | 0.00 | 0.00 | 264.00 |
| ROBINSON WASTE SERVICE | 392.00 | 0.00 | 0.00 | 0.00 | 0.00 | 392.00 |
| ROCKPORT GRANITE | 0.00 | 41.05 | 107.90 | 264.07 | 458.91 | 871.93 |
| ROCKPORT LANDSCAPE & DESIGN | 0.00 | 420.42 | 333.71 | 253.50 | 64.21 | 1,071.84 |
| ROCKPORT POST & BEAM | 70.00 | 0.00 | 0.00 | 0.00 | 0.00 | 70.00 |
| ROCKPORT PUBLIC WORKS | 87.40 | 0.00 | 0.00 | 0.00 | 0.00 | 87.40 |
| RUBENSTEIN ELECTRIC, INC. | 15.00 | 0.00 | 0.00 | 0.00 | 0.00 | 15.00 |
| SAD #28 and FIVE TOWN CSD | 27.50 | 0.00 | 0.00 | 0.00 | 0.00 | 27.50 |
| SAMOSET RESORT | 1,038.80 | 850.80 | 0.00 | 0.00 | 0.00 | 1,889.60 |
| SAMOSET TIMESHARE | 233.80 | 0.00 | 0.00 | 0.00 | 0.00 | 233.80 |
| SEABORN BUILDERS | 0.00 | 16.00 | 0.00 | 0.00 | 0.00 | 16.00 |
| SEACOAST PLUMBING | 0.00 | 0.00 | 0.00 | 0.00 | -3.64 | -3.64 |
| SEACOAST SECURITY | 16.00 | 0.00 | 0.00 | 0.00 | 0.00 | 16.00 |
| STANCIOFF BUILDING & DESIGN | 20.00 | 7.00 | 29.90 | 0.00 | 0.00 | 56.90 |
| SUKEFORTH BUILDERS, INC. | 163.00 | 0.00 | 0.00 | 0.00 | 0.00 | 163.00 |
| SUPERIOR RESTORATION | 840.59 | 701.00 | 0.00 | 0.00 | 0.00 | 1,541.59 |
| TANGLEWOOD 4-H CAMP | 0.00 | 0.03 | 0.03 | 2.00 | 0.00 | 2.06 |
| TAYLOR-MADE BUILDERS | 782.00 | 0.00 | 0.00 | 0.00 | 0.00 | 782.00 |
| THOMAS BLAND BUILDER | 20.00 | 0.00 | 0.00 | 0.00 | 0.00 | 20.00 |
| UHLL BUILDERS, INC. | 0.00 | 156.60 | 0.00 | 0.00 | 0.00 | 156.60 |
| UPFLOW MECHANICAL | 0.00 | 0.47 | 0.47 | 0.36 | 32.97 | 34.27 |
| VILLAGE BUILDERS&REMODELING | 443.90 | 425.46 | 390.43 | 0.00 | 0.00 | 1,259.79 |
| VISION BUILDERS | 25.20 | 0.00 | 0.00 | 0.00 | 0.00 | 25.20 |
| WALK-IN | 0.00 | 2.98 | 5.58 | 0.00 | 195.00 | 203.56 |
| WALK IN I | 0.00 | 0.00 | 112.00 | 0.00 | 0.00 | 112.00 |
| WALKER FLOORING INC. | 18.00 | 0.00 | 0.00 | 0.00 | 0.00 | 18.00 |
| WESTERN AUTO | 400.00 | 0.00 | 0.00 | 0.00 | 0.00 | 400.00 |
| WJR CARPENTRY | 0.00 | 24.00 | 0.00 | 0.00 | 0.00 | 24.00 |
| YOUNG'S CONSTRUCTION INC | 0.00 | 34.13 | 0.00 | 0.00 | 0.00 | 34.13 |
| TOTAL | 53,001.44 | 10,906.89 | 2,710.04 | 1,100.60 | 1,653.84 | 69,372.81 |